

APPENDIX A

2015 OPERATING BUDGET RESULTS – DEC 31ST
(Millions)

PROGRAM	2015 Net Approved Budget	2015 Net Expenses 31-Dec	2015 Year-End Variance	2015 Net Variance	Closing Transfers
Political Governance	\$ 3.41	\$ 3.09	\$ 0.32	\$ 0.20	\$0.13 transfer to Election reserve
Administrative Executive Management	1.67	1.55	\$ 0.11	0.11	
Internal Audit	0.15	0.17	\$ (0.02)	(0.02)	
Service Oakville	0.79	0.77	\$ 0.02	0.02	
Strategy, Policy & Communications	1.25	1.22	\$ 0.03	0.03	
Human Resources	2.43	2.42	\$ 0.00	0.00	
Regulatory Services	1.34	1.09	\$ 0.25	0.25	
Financial Operations	3.03	3.03	\$ (0.00)	(0.00)	
Financial Planning	1.89	1.86	\$ 0.03	0.03	
Legal Services	1.84	2.82	\$ (0.97)	(0.97)	
Information Systems + Solutions	8.34	8.42	\$ (0.09)	(0.09)	
Facilities & Construction Management	2.83	3.53	\$ (0.71)	(0.71)	
Emergency Services	33.45	33.53	\$ (0.08)	(0.08)	
Recreation Services	11.92	11.62	\$ 0.30	0.30	
Culture	3.38	3.26	\$ 0.13	0.13	
Library	8.66	8.51	\$ 0.15	0.15	
Parks & Open Space	14.97	14.71	\$ 0.27	0.27	
Cemeteries	0.12	0.05	\$ 0.07	0.00	
Harbours	0.00	0.13	\$ (0.13)	0.00	
Infrastructure Maintenance	19.34	19.16	\$ 0.18	0.18	
Infrastructure Planning & Improvements	2.02	1.77	\$ 0.25	0.25	\$0.07 transfer to Cemetery reserve
Parking	0.00	0.51	\$ (0.51)	0.00	
Oakville Transit	19.81	20.22	\$ (0.41)	(0.41)	\$0.13 transfer from Harbours reserve
Environmental Policy	0.91	0.90	\$ 0.01	0.01	
Economic Development	0.70	0.70	\$ 0.00	0.00	\$0.51 transfer from Parking reserve
Strategic Business Support	0.22	0.18	\$ 0.03	0.03	
Building Services	0.00	1.28	\$ (1.28)	0.18	
Planning Services	1.46	2.30	\$ (0.84)	(0.84)	
Development Engineering	0.73	0.59	\$ 0.14	0.14	
Total Program Variance	\$ 146.67	\$ 149.40	\$ (2.72)	\$ (0.82)	\$1.46 transfer from Building reserve
Corporate Revenue & Expenses	(146.67)	(150.91)	4.24	4.24	
Surplus Carry Forward to 2016		(0.65)	0.65	(0.65)	
NET SURPLUS	\$ -	\$ (2.16)	\$ 2.16	\$ 2.77	

APPENDIX B

2015 CAPITAL PROJECT SUMMARY BY COMMISSION AND DEPARTMENT

(in \$'000s)

Commission/Department	Total Approved Budget	Prior Year Expenditures	2015 Expenditures	Total LTD Expenditures	Total Funds Remaining
Community Services					
Parks and Open Space	\$39,369	\$8,753	\$14,691	\$23,445	\$15,924
Emergency Services	\$6,393	\$1,381	\$1,688	\$3,069	3,324
Recreation and Culture Department	\$36,143	\$30,206	\$2,961	\$33,167	2,976
Oakville Public Library	\$2,098	\$157	\$408	\$565	1,533
Oakville Galleries	\$5	\$2	\$4	\$7	(2)
Infrastructure Maintenance	\$25,461	\$19,959	\$1,969	\$21,928	3,532
Oakville Transit	\$12,240	\$493	\$8,890	\$9,383	2,857
Total Community Services	\$121,709	\$60,952	\$30,612	\$91,564	\$30,145
Community Development					
Infrastructure Planning	\$109,927	\$44,380	\$25,291	\$69,671	\$40,256
Parking/Halton Court Services	\$2,365	\$357	\$517	\$873	1,492
Environmental Policy	\$180	\$78	\$0	\$78	102
Planning Services	\$2,625	\$827	\$864	\$1,691	\$934
Development Engineering	\$775	\$521	\$0	\$521	254
Total Community Development	\$115,872	\$46,162	\$26,672	\$72,834	\$43,038
Corporate Services					
General Government	\$21,277	\$24,138	\$1,972	\$26,111	(\$4,834)
Facilities and Construction Management	\$8,337	\$1,536	\$2,829	\$4,365	3,972
Information Systems & Solutions	\$5,486	\$1,517	\$2,471	\$3,988	1,498
Total Corporate Services	\$35,099	\$27,192	\$7,272	\$34,464	\$635
TOTAL	\$272,680	\$134,306	\$64,556	\$198,862	\$73,818
Hospital Contribution	\$130,000	\$0	\$130,038	\$130,038	(\$38)
TOTAL ACTIVE PROJECTS	\$402,680	\$134,306	\$194,594	\$328,900	\$73,780
CLOSED PROJECT SPENDING			4,545		
TOTAL 2015 EXPENDITURES			\$199,139		

*Note: General Government currently has a negative remaining balance due to the purchase of Public Works land in 2002 that has not been funded as of yet.

APPENDIX C

Summary of Capital Closures Net Impact on Reserves & Reserve Funds (in \$ '000)

DEPARTMENT	Project Budget vs Actual			Impact on Reserves (Positive = surplus, negative = add'l funds required)					Variance in External Revenues
	TOTAL APPROVED BUDGET	TOTAL ACTUAL EXPENSES	PROJECT LIFE VARIANCE	Capital Reserves	Equipment Reserves	Specific Reserve Funds & Gas Tax	Dev. Charge Reserve Funds	Total to/(from) Reserves/ Reserve Funds	
Commissioner Authority									
Finance & Gen Gov't	130,500,000	130,468,087	31,913	6,966	-	(37,743)	62,690	31,913	-
Facility and Construction Mgmt	2,815,100	2,599,208	215,892	160,661	-	55,867	-	216,527	(635)
IS & S	2,144,000	2,103,938	40,062	40,062	-	-	-	40,062	-
Fire	257,300	162,265	95,035	-	-	95,035	-	95,035	-
Library	146,400	45,834	100,566	-	-	100,566	-	100,566	-
Recreation & Culture	29,264,100	28,991,471	272,629	42,363	-	146,705	59,374	248,442	24,187
Parks & Open Space	6,063,000	5,762,887	300,113	49,608	132,930	117,575	-	300,113	-
Cemetery	115,000	112,339	2,661	-	-	2,661	-	2,661	-
Harbours	45,000	45,376	(376)	-	-	(376)	-	(376)	-
Roads & Works	559,000	579,112	(20,112)	(20,335)	-	223	-	(20,112)	-
Transit	7,222,000	7,205,331	16,669	(64,505)	72,571	15,690	(7,087)	16,669	-
Total	\$ 179,130,900	\$ 178,075,848	\$ 1,055,052	\$ 214,819	\$ 205,501	\$ 496,202	\$ 114,978	\$ 1,031,500	\$ 23,552
Net Impact	\$ 179,130,900	\$ 178,075,848	\$ 1,055,052	\$ 214,819	\$ 205,501	\$ 496,202	\$ 114,978	\$ 1,031,500	\$ 23,552

APPENDIX D

2015 Schedule of Tangible Capital Assets (in \$ '000s)
(Unaudited)

Asset Category	Land	Land Improvements	Buildings	Equipment	Vehicles	Road Network	Environmental Network	Comm & Tech Networks	Totals 2015
Balance, beginning of year	574,554	236,534	300,429	28,680	67,088	521,081	266,969	23,189	2,018,522
Add : Additions during the year	73,633	9,510	350	2,588	9,360	28,076	16,782	5,070	145,369
Less: Disposals during the year	(9)	(1,764)	-	(1,892)	(3,963)	(486)	-	(1,778)	-9,891
Asset Value at the end of year	\$ 648,178	\$ 244,280	\$ 300,778	\$ 29,376	\$ 72,485	\$ 548,671	\$ 283,751	\$ 26,481	\$ 2,154,000
Accumulated Amortization		\$ (187,066)	\$ (86,462)	\$ (14,292)	\$ (37,188)	\$ (255,597)	\$ (81,672)	\$ (15,649)	\$ (677,926)
Net Book Value	\$ 648,178	\$ 57,214	\$ 214,317	\$ 15,084	\$ 35,297	\$ 293,075	\$ 202,079	\$ 10,832	\$ 1,476,074

APPENDIX E

2015 Fourth Quarter Purchasing Awards in excess of \$250,000

Bid Number	Description	Awarded To	Amount Awarded (\$)
T-19-2015	Sidewalk Snow Plowing Units c/w Operators	CSL Group Ltd.	821,625
T-51-2015	Oakville Harbour Boat Launch Ramp & Sheetpile Wall Replacement	Catalina Excavating	297,600
T-53-2015	Bridge/Stair Replacements at Various Locations	R&M Construction	707,561
Prop-1-2015	Janitorial Services At Various Town Facilities	Arsenal Cleaning Services Ltd. Sunshine Building Maintenance	568,080
Prop-32-2015	Detail Design & Tender Documents for the Widening and Reconstruction of Speers Road from West of Third Line to Fourth Line	Amec Foster Wheeler	646,107
Prop-44-2015	Radio Frequency Identification Hardware and Software Implementation, Oakville Public Library	Sirsi Dynix Canada Inc.	292,145
Prop-47-2015	Supply & Servicing of Library Materials & Related Services	Whitehots Inc. / Library Bound Inc.	348,944
HCPG – Town of Milton Lead	Gasoline & Diesel Fuel	Canada Clean Fuels	3,628,744
Contract Renewal T-26-2013	Traffic Signal Maintenance & Construction	Ducon Utilities	881,039

APPENDIX F

2015 Reserve and Reserve Fund Balances
(\$ Millions)

Reserve/Reserve Fund	2014 Ending Balance	2015 Activity					Interest/ Capital Gains-Loss	2015 Ending Balance (Unaudited)
		Operating Transfers to/from Reserve	Capital Funding Transfers ¹	Development Charges/ Other Revenues	Inter Reserve Transfers	Total		
Obligatory Reserve Funds:								
Development Charges	3.3	(5.0)	(16.9)	38.6		20.1	0.5	20.6
Parkland	32.8	-	(3.0)	10.8		40.7	1.3	42.0
Gas Tax	13.9	(0.5)	(8.9)	7.7		12.2	0.5	12.7
sub-total	50.1	(5.5)	(28.7)	57.2	0.0	73.0	2.3	75.3
Discretionary Reserve Funds:								
Town Building Replacement	14.3	3.1	(3.0)			14.4	0.5	14.9
Parking ²	3.4	0.1	(1.0)	0.0	0.3	2.8	0.1	2.9
Harbours	1.2	0.1	(0.4)			0.8	0.0	0.9
Street Trees	0.3					0.3	0.0	0.3
Employment Liability	14.7	0.8				15.5	0.5	16.0
Blink	42.2	(0.5)	(40.0)		(2.2)	(0.5)	0.5	0.0
Bonus Zoning	2.1	(0.0)				2.0	0.1	2.1
Other	0.4	0.0	(0.0)			0.4	0.0	0.4
sub-total	78.5	3.6	(44.4)	0.0	(1.9)	35.8	1.8	37.5
Total Reserve Funds	128.6	(2.0)	(73.1)	57.2	(1.9)	108.8	4.0	112.8
Reserves:								
Operational Reserves ²	17.4	1.7		0.0		19.1		19.1
Equipment Reserves	16.1	7.2	(7.3)	0.1		16.0		16.0
Capital Reserves	61.0	16.5	(4.2)	0.6	(0.3)	73.6	0.0	73.7
Stabilization Reserves ²	44.4	0.2	(0.3)	2.2	2.2	48.8		48.8
Total Reserves	138.9	25.6	(11.7)	2.9	1.9	157.5	0.0	157.6
Total Reserves, Reserve Funds	267.5	23.6	(84.9)	60.0	0.0	266.3	4.1	270.4

APPENDIX G

TABLE 1
2015 PORTFOLIO COMPOSITION
YEAR OVER YEAR COMPARISON
(Millions)

Security Type	Book Value	% of Portfolio	Book Value	% of Portfolio
Cash	17.74	5.1%	17.31	5.2%
Federal Bond	26.18	7.5%	21.15	6.3%
Provincial Bond	138.49	39.6%	142.05	42.6%
Municipal Bond	113.54	32.5%	74.74	22.4%
Eligible Financial Institutions	53.64	15.3%	78.48	23.5%
Total	349.59	100.0%	333.72	100.0%
As of December 31, 2015			As of December 31, 2014	

TABLE 2
2015 PORTFOLIO COMPOSITION BY TERM
YEAR OVER YEAR COMPARISON
(Millions)

Maturity Distribution	Book Value	% of Portfolio	Book Value	% of Portfolio
Cash and cash equivalents	30.58	8.7%	50.49	15.1%
1 - 3 years	21.83	6.2%	12.37	3.7%
3 - 5 years	45.99	13.2%	47.07	14.1%
5 - 10 years	217.46	62.2%	159.32	47.7%
10 years and over	33.71	9.6%	64.48	19.3%
Total	349.59	100.0%	333.72	100.0%
As of December 31, 2015			As of December 31, 2014	

2015 Outstanding Debt Principal

(\$ 000's)

	1-Jan-15 Opening Balance	2015 New Debt issued In Year	2015 Debt Principal Payment	2015 Unaudited Year End Balance
Tax Levy Supported Debt:				
Municipal Buildings	478	-	73	405
Roads & Storm Sewers	4,659	-	1,488	3,171
Transit	3,770	-	513	3,257
Fire Protection	(0)	-	-	(0)
Recreation Facilities	359	-	122	237
Parks and Pier Rehab	1,423	-	216	1,208
sub-total	\$ 10,689	\$ -	\$ 2,410	\$ 8,278
Self Supported Debt:				
Harbours	1,986	-	440	1,546
Development (Joshua's Creek, 16 Mile Creek)	27,101	-	4,015	23,086
Pine Glen Soccer Club	8,114	-	363	7,751
sub-total	\$ 37,201	\$ -	\$ 4,818	\$ 32,383
Hospital Debt:				
New Oakville Hospital	-	90,000	-	90,000
TOTAL	\$ 47,890	\$ 90,000	\$ 7,229	\$ 130,661