

Appendix A: PRLMP Actions Timing and Funding Tables

High Priority PRLMP Actions - Recreation

Department	PRLM P Action #	Action (High Priority)	2025	2026	2027	Funding
Recreation Services	1	Encourage all residents to be physically active through promoting physical literacy opportunities and Canada's 24-Hour Movement Guidelines.	Ongoing			Current Operating Budget.
Recreation Services	2	Utilize the Canadian Women & Sport tools and resources to audit female and gender-diverse persons' participation in sport and work to address any inequities with a goal of achieving sport equity by 2035.			*2028	Operating Budget Approval Required.
Recreation Services	3	Prepare a Sport Tourism Strategy to advance the planning and management of major sports facilities using a regional lens, in partnership with sport tourism bodies (e.g., Visit Oakville, etc.) and in alignment with the economic development strategy.		X		Forecasted in the 10-year Capital Plan. <i>(Recreation Planning Studies)</i>
Recreation Services	4	Refine and pilot the draft Recreation Program and Service Development Framework to ensure that program provision is aligned with community priorities and meet standardized performance criteria.	X Phase 1	X Phase 2, 3, 4		Current Operating Budget.
Recreation Services	5	Evaluate the capacity of the indoor aquatics system to respond to pent-up demands, the need for more instructional and drop-in opportunities, and evaluation of operating hours. Alternate programming strategies should also be evaluated for under-utilized sites.	X			Current Operating Budget.
Recreation Services	6	Continue to expand programming through community centre sites, ensuring that services reflect the diverse needs of the communities each facility serves. Opportunities to expand services to newcomers as well as tech-	Ongoing			Current Operating Budget.

Appendix A: PRLMP Actions Timing and Funding Tables

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		based programs (e.g., STEAM, Esports, etc.) should be explored in association with aligned partners.				
Recreation Services	8	Identify opportunities to work stronger together toward common goals in recreation and culture through use of Collective Impact Models.	Ongoing			Current Operating Budget.
Recreation Services	9	Continue to strengthen coordination between Town and OPL and other aligned partners such as school boards.	X			Current Operating Budget.
Recreation Services	11	Assess how quality assurance, legislative compliance, and adherence to industry standards are achieved within the current partnership arrangements and identify any gaps. Identify what costs have been avoided and alternate revenues gained through the use of partnerships in recreation and culture service delivery. <i>Bundled with Actions 10 and 32.</i>		X		Current Operating Budget.
Recreation Services	12	Regularly review Recreation Connection (financial assistance) fee allowances and work with aligned agencies to promote the program and enhance access to recreation for all residents.	Ongoing			Current Operating Budget.
Recreation Services	14	Engage with representatives of diverse groups and organizations to discuss inclusion, diversity, equity, and accessible (IDEA) goals and objectives, supports available, gaps, and collective impact opportunities.		X		Current Operating Budget.
Recreation Services	15	Engage representatives of under-served groups – such as the 2SLGBTQ+ community and Indigenous Peoples – to identify barriers to participation and specific program needs. Develop a tool kit of resources for all Recreation and Culture staff that		X		Current Operating Budget.

Appendix A: PRLMP Actions Timing and Funding Tables

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		supports inclusion, diversity, equity, and accessibility in Oakville.				
Recreation Services	16	Where possible, quantify the participation of persons with exceptionalities/ disabilities in town and partnered programs (as well as one to one supported patrons) and strive to remove barriers to ensure an appropriate level of participation.	Ongoing			Current Operating Budget.
Recreation Services	19	Refine Recreation and Culture’s pricing policy to reflect appropriate cost recovery levels, age and ability to pay, and the overall goal of increasing participation while achieving revenue targets.		X		Current Operating Budget.
Recreation Services	21	Review and articulate levels of service in each recreation discipline and complete a process mapping exercise to look for greater efficiencies to plan for a growing population and the use of additional facility spaces.	X Phase 1	X Phase 2, 3, 4		Current Operating Budget.
Recreation Facilities	33	Explore options for increasing year-round programming and community access to the indoor turf fields.			X	Forecasted in the 10-year Capital Plan. <i>(Recreation Planning Studies)</i>
Recreation Facilities	34	Continue to advance the Downtown Cultural Hub initiative, including the cultural components.	X			Library & Site Studies – funded by Current Approved

Appendix A: PRLMP Actions Timing and Funding Tables

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						Capital Budget. *Future Projects are Subject to Capital Budget Approval*
Recreation Facilities	36	Complete the Cultural Plan refresh and prepare a Public Art Master Plan. The Cultural Plan should include a cultural heritage landscape/tourism lens as well as a strategy for the delivery of cultural services and spaces in North Oakville.	X			Current Capital Budget.
Recreation Facilities	38	Continue to utilize a formal partnership framework to evaluate capital proposals from community organizations, with consideration given to the town's long-term capital forecast and the town's capacity to participate in such projects.		X		Current Operating Budget.

High Priority PRLMP Actions – Parks and Open Space

Department	PRLM P Action #	Action (High Priority)	2025	2026	2027	Funding
Park Facilities	50	Develop a sports field strategy to examine opportunities to enhance the capacity of fields (e.g., soccer, baseball, cricket, etc.). The restriction on field lighting south of Dundas Street locations should be revisited in the medium-term, informed by key criteria and site-specific analysis.	X			Current Operating Budget.
Park Facilities	54	Develop a minimum of 2 additional cricket fields within the town's parks system by 2051 (excluding the field			*2029	Future Capital Funding

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (High Priority)	2025	2026	2027	Funding
		that is being built at Sixteen Mile Sports Park).				Approval Required.
Park Facilities	55	Prepare a Racquet Sports Strategy to guide the sustainable long-term provision of outdoor tennis and pickleball courts and the potential for a year-round community-based court complex, informed by stakeholder and public input.		X		Current Capital Budget (PRLMP Studies)
Park Facilities	57	Continue to undertake tennis court rehabilitation projects at high priority sites, including securing public access to the courts at Sunningdale Public School. The town should review its design, construction, and maintenance standards for tennis and pickleball courts with a view toward improving their longevity.	X			(Design work) Current Operating Budget. (Rehab. Projects) Future Capital Funding Approval Required.
Park Facilities	62	Enhance funding levels to ensure the timely replacement of playgrounds and to support the town's policy of installing barrier-free playground equipment at community parks.	Ongoing			Forecasted in the 10-year Capital Plan.
Park Facilities	72	Develop a policy to support the expansion of the town's community allotment garden program in response to local demand and opportunities. Seek partnerships to extend the reach and impact of the program, with a focus on establishing new sites in proximity to areas of intensification.	X			(Policy) Current Operating Budget. (Community Gardens) Future Capital Funding Approval Required.

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (High Priority)	2025	2026	2027	Funding
Park Facilities	74	Prepare and adopt a town-wide standard of provision for park washrooms, giving consideration to their inclusion in larger neighbourhood and/or community parks. Through the town's winter program, continue to target the winterization of one park washroom annually.			X	Forecasted in the 10-year Capital Plan.
Park Facilities	76	Explore opportunities to enhance community access to Bronte Provincial Park and other lands managed by public sector agencies for the hosting of major events, trail development, and passive recreation.			X	Current Operating Budget.
Park Facilities	77	Update the Special Event Strategy to provide additional direction for designing and resourcing localized sites for smaller scale or pop-up events.	X Up-coming Events Plan Action			Current Capital Budget.
Park Facilities	78	Continue to monitor participation and trends in sport activities accommodated through the parks system (including those delivered in partnership with the community) to inform future capital needs and strategies.	Annual parks planning process.			Current Operating Budget.
Park Facilities	79	Undertake an infrastructure condition assessment at Deerfield Golf Course and review the operating model and potential future uses prior to the expiry of the current lease agreement. Among other options, consideration may be given to the potential of the site to host special events and passive park uses, as well as community-level golf opportunities.			X	Subject to Operating Budget Approval.
Parkland	80	Review and update the 2.2 ha/1000 population active parkland target through the town's land acquisition strategy, with the goal of establishing			*2029	Forecasted in the 10-year Capital Plan.

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (High Priority)	2025	2026	2027	Funding
		an achievable and realistic framework for future parkland acquisition. This review should also consider expanding the definition of “active parkland” to include unconstrained and publicly accessible lands within the natural heritage system.				
Parkland	81	Secure parkland at the maximum applicable rate as permitted by the Planning Act, via the town’s implementing documents (e.g., Livable Oakville, Parks Plan 2031, Parkland Dedication By-law). Explore acquisition and non-acquisition-based options on a case-by-case basis to enhance community accessibility to parkland.	Ongoing			Parkland Acquisition is Funded through Cash in Lieu and Capital Funding Reserves Subject to Council Approval.
Parkland	82	Fully implement Parks Plan 2031, including but not limited to recommendations involving parkland dedication, cash-in-lieu, park typologies and design guidelines, encumbered lands, administration, etc.	X			<p>Parkland Acquisition is Funded through Cash in Lieu and Capital Funding Reserves Subject to Council Approval.</p> <p>Parkland development is funded through Capital Reserves.</p>
Parkland	84	Maintain a commitment to universal accessibility and safety within the town’s parks and trails system and emphasize the provision of amenities such as benches/seating areas, bike racks, and shade in appropriate park types and along trails.	Ongoing			Parkland and Trail development is funded through Capital Reserves.

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (High Priority)	2025	2026	2027	Funding
Parkland	86	Prepare a condition audit and opportunities plan for the Fogolar's property to create a baseline understanding of current conditions and potential options for management and programming of the site as an "Eco Park".	X			Current Capital Budget.
Parkland	87	Prioritize implementation of the Harbours Master Plan and strategic investments in waterfront parks and trails.			X	Future Capital Funding Approval Required.
Parkland	90	Advance strategies to enhance environmental sustainability in parks, including initiatives that support climate action such as greenspace preservation, climate change mitigation, urban biodiversity, and stewardship.		X		Current Operating Budget.
Parkland	91	Continue to improve, upgrade, and expand the off-road recreational trails system through implementation of the 2019 Recreational Trail Accessibility Audit and Strategy and Transportation Master Plan update.	Ongoing as part of the annual trail's development work in the department.			Current Capital Budget (2025) & Forecasted in the 10-year Capital Plan.
Parkland	92	Wherever possible, design new trails, pathways and cycle lanes so that they connect to public transit stops (including GO stations). Appropriate bike racks should be provided at major transportation hubs.	X Aligned to the TMP (T&E)			Current Capital Budget (2025) & Forecasted in the 10-year Capital Plan.

High Priority PRLMP Actions – Oakville Public Library

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM Action #	Action (High Priority)	2025	2026	2027	Funding	
OPL	39	Initiate the following actions in support of OPL's Service Delivery Model:					
		a) Frequently review and update community profiles for proposed new locations to inform facility and service planning.	Ongoing initiative with ITS			Current Operating Budget.	
		d) Develop a future operating hours plan in conjunction with role definition of each level of facility type and reviewed alongside ARUPLO guidelines.			X	Current Operating Budget.	
		e) Explore the implementation of more place-based programming to augment the existing slate of programs offered currently and into the future both online and in person.	X			Current Operating Budget.	
		f) Continue to monitor technological trends and capabilities regarding OPL's website to identify ways to enhance functionality and engagement with its customers beyond open hours.			X	Current Operating Budget.	
		g) Review, identify, and assess partnerships or collaborations as new OPL facilities are planned and existing facilities are being renewed, including opportunities to co-locate with Town of Oakville community facilities.	Ongoing Initiative			Current Operating Budget.	
OPL	40	Initiate the following actions in support of OPL's Collection Development Strategy:					
		a) Review the planned footprint for the size of the collections at future locations with the recommendations from industry guidelines, where feasible.	Ongoing – reviewed with each branch opening.			Current Operating Budget.	
		b) Continue to conduct diversity audits within OPL's collection with a view to utilize findings for planning more diverse collections in new locations as well as in existing OPL libraries.	Ongoing Initiative.			Current Operating Budget.	

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM PAction #	Action (High Priority)	2025	2026	2027	Funding
		c) Continue to review Lean processes for material transfers to reduce wait times for holds between locations and seek to implement revised processes in future locations.		X		Current Operating Budget.
OPL	41	Initiate the following actions in support of OPL's Technology Strategy:				
		a) Complete an expanded technology strategy to inform facility planning for new and renewed locations including establishing a footprint for desktop computers, ventilated spaces for equipment, noise attenuation for equipment, spaces for outlets, furniture selection, and placement and storage requirements for hardware.		X ITS		Current Operating Budget.
		b) Establish service levels to define: the locations for future Creation Zones; the number of loanable hotspots at each location; how AI and other emerging technologies will be incorporated into programming; and the transition from desktops versus in-house loanable laptops.		X		Current Operating Budget.
OPL	42	Initiate the following actions in support of OPL's Newcomer Strategy:				
		a) Expand OPL's Newcomer Strategy by: exploring the possibility of embedding settlement services within strategic library locations; developing a collections plan that included estimates of the footprint needed for multilingual resources; developing a programming plan to enhance ESL proficiencies; expanding computer training and job skills development; and expanding newcomers' resources on OPL's website.			X	Current Operating Budget.
OPL	43	Initiate the following actions in support of OPL's Inclusion Strategy:				

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM Action #	Action (High Priority)	2025	2026	2027	Funding
		a) Ensure that a flexible, unstructured footprint for new and renewed libraries includes not only the space needs for the library collection, but also for the needs of programming, partnerships, collaborative study, coordination of non-library services for at risk/marginalized populations, and storage for non-traditional lending (Library of Things).	Ongoing as part of new facility planning.			Current Operating Budget.
		b) Explore the feasibility of embedding regional and/or local social services within future library locations to better support at risk and marginalized populations while balancing the need to provide safe, welcoming spaces for all.	Ongoing as part of new facility planning.			Current Operating Budget.
		Initiate the following directions in support of OPL's Climate Action Strategy:				
OPL	44	d) Create a greater presence within OPL's website to promote climate change issues, events, and resources to increase community engagement.		X		Current Operating Budget.
OPL	46	In consultation with the community, undertake a review of the library service models in Clearview and Bronte to ensure that delivery is optimized for those living and working in these neighbourhoods and aligned with the Oakville Public Library's resources.		X		Current Operating Budget.
OPL	47	Revitalize and reinvest in existing library branches as needed to ensure that spaces remain relevant and responsive to all users. Ensure that libraries offer flexible spaces that can support evolving needs, services, and programming.	Ongoing principle as branches are up for redevelopment.			Forecasted in the 10-year Capital Plan.

Appendix A: PRLMP Actions Timing and Funding Tables

Medium Priority PRLMP Actions - Consolidated

PRLMP						
Department	Action #	Action (Medium Priority)	2025	2026	2027	Funding
Recreation Services	7	Update and refine the Youth and Older Adult Strategies with a goal to increasing engagement and participation in recreation, including unstructured play both indoors and outdoors.			X	Future Capital Budget Approval Required.
Recreation Services	10	Refine the draft Partnership Framework by gaining input from current partners in the delivery of service. Determine service gaps and apply the draft Partnership Framework to identify potential partnership opportunities. <i>Bundled with Actions 11 and 32.</i>		X		Current Operating Budget.
Recreation Services	13	Work with OPL and other departments to offer orientation sessions for newcomers (e.g., registering in programs, services offered, how to, etc.).		X		Future Operating Budget Approval Required.
Recreation Services	17	Implement Oakville's Digital Plan and continue to address gaps in data and technology to improve internal processes and performance.	Ongoing			Current Operating Budget.
Recreation Services	18	Expand digital infrastructure and investments that leverage data-driven decision-making and the efficient use of technology in facility design and operations.		Ongoing		Future Capital Funding Approval Required.
Recreation Services	20	Expand existing performance measures by working with other service providers to identify the impact of recreation and culture in Oakville, ensuring that diverse voices are included.	Ongoing			Current Operating Budget.

Appendix A: PRLMP Actions Timing and Funding Tables

PRLMP						
Department	Action #	Action (Medium Priority)	2025	2026	2027	Funding
Recreation Facilities	25	Undertake a study to confirm the function, capacity, and long-term viability of the White Oaks Pool in meeting community aquatic needs.	X			Current Operating Budget.
Recreation Facilities	29	Undertake a study to confirm the function, capacity, and long-term viability of the fitness centre at Trafalgar Park Community Centre.			X	Future Capital Funding Approval Required.
Recreation Facilities	31	Assess the potential to remove Kinoak Arena from service in the short-term and convert to other in-demand recreation and/or park uses (e.g., non-ice sport facility, park uses, general community use, etc.). Subsequently, remove Maple Grove Arena from service at such time as a new twin pad facility comes on-line.			X	Future Capital Funding Approval Required.
Recreation Facilities	37	Seek opportunities to integrate cultural programs and activities through shared spaces within existing and future community recreation facilities and parks.	Ongoing			Current Operating Budget.
Park Facilities	51	Work with the Oakville Crusaders Rugby Club to ensure that the long-term field needs of this sport are addressed.	X			Current Operating Budget. *Future Capital Funding Approval May Be Required*
Park Facilities	53	Continue to work with local user groups to optimize existing diamonds and undertake strategic upgrades where possible and supported by demonstrated needs.	Ongoing			Current Operating Budget.

Appendix A: PRLMP Actions Timing and Funding Tables

PRLMP						
Department	Action #	Action (Medium Priority)	2025	2026	2027	Funding
Park Facilities	64	Develop guidelines to support the design of designated open space exercise zones where the community can organize fitness classes (yoga, tai chi, etc.).			X	Current Operating Budget.
Park Facilities	68	Consider the development of a refrigerated skating trail in Northwest Oakville, possibly at the Fogolar's property (pending a design and business planning process for the site).			2028-2033 (TBD)	Future Capital Funding Approval Required.
Park Facilities	69	Continue to facilitate the provision of natural outdoor skating rinks in cooperation with volunteer associations to provide affordable and accessible neighbourhood-based opportunities.	Ongoing			Current Operating Budget.
Park Facilities	71	Update the leash-free dog area policy to address the dynamics of providing, designing, and maintaining leash free dog areas in higher density neighbourhoods.			*2028*	(Policy Update) Current Operating Budget. (Future Leash Free Areas) Capital Funding Approval Required
Park Facilities	73	Revisit the town's agreement with the Oakville Lawn Bowling Club to clarify roles and responsibilities and allow for monitoring of membership figures.	Annual Check in to Monitor Membership figures.			Current Operating Budget.
Parkland	83	Adopt a comprehensive set of park and trail design guidelines that are informed by Parks Plan 2031 and the town's construction standards.			*2029*	Future Capital Funding

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLMP Action #	Action (Medium Priority)	2025	2026	2027	Funding
						Approval Required.
Parkland	85	Prepare a park revitalization strategy to establish a decision-making framework and priorities (i.e., key park sites requiring reinvestment, with an emphasis on waterfront parks, barrier-free accessibility, and year-round activities).			*2028 to 2033	Future Capital Funding Approval Required.
Parkland	89	Continue to support initiatives that strengthen residents' connections with their neighbourhoods and nature. This includes but is not limited to public awareness, neighbourhood-driven activities and decision-making, and opportunities to animate and enjoy Oakville's outdoor spaces and places.	Ongoing			Current Operating Budget.
OPL	39	Initiate the following actions in support of OPL's Service Delivery Model:				
		b) Identify "centres of expertise" or "centres of excellence" amongst new and existing locations to foster experimentation and innovation.	X			Current Operating Budget.
		c) Formulate a system hierarchy of service points based on OPL's resources and community needs that will define the role of each facility type and accompanying service levels in OPL's system now and into the future.	X			Current Operating Budget.
OPL	40	Initiate the following actions in support of OPL's Collection Development Strategy:				
		d) Explore the feasibility of expanded reciprocal borrowing and resource sharing arrangements to mitigate cost pressures of eBook pricing models on collections budgets.		X		Current Operating Budget.
OPL	41	Initiate the following actions in support of OPL's Technology Strategy:				

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLMP Action #	Action (Medium Priority)	2025	2026	2027	Funding
		c) Continue to integrate technology serving all ages into programs.	Ongoing			Future Capital Funding Approval Required.
OPL	44	Initiate the following directions in support of OPL's Climate Action Strategy:				
		a) Expand program offerings focused on climate mitigation and adaptation in collaboration with the town's recreation and parks departments.	X			Current Operating Budget.
		b) Assess the addition of items within the 'Library of Things' to encourage participation in climate conservation amongst customers of the OPL.		X		Current Operating Budget.
		c) Identify partnership and collaboration opportunities with local environmental groups to expand the library's reach and enhance its role in leading climate action initiatives.	X			Current Operating Budget.
OPL	48	Continue to expand outreach and alternative delivery models to emerging communities and gap areas. In doing so, OPL should:				
		a) Assess the feasibility of offering express library services at all current and future community centres that are not co-located with a library branch.		X		(Feasibility Study) Current Operating Budget. (New Express Library Locations) Future Capital Funding Approval.
		b) Using the criteria provided, initiate an assessment of other locations in Oakville as potential express library service locations at high-traffic sites		X		(Feasibility Study) Current Operating

Appendix A: PRLMP Actions Timing and Funding Tables

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		such as civic buildings, transit hubs, retail outlets, and higher density residential complexes.				Budget. (New Express Library Locations) Future Capital Funding Approval.
		c) Investigate the feasibility of locations within new catchment areas to install express library sites as a temporary measure until physical library locations are built.		X		(Feasibility Study) Current Operating Budget. (New Express Library Locations) Future Capital Funding Approval. (Feasibility Study) Current Operating Budget. (New Express Library Locations) Future Capital Funding Approval.

Growth PRLMP Actions – Consolidated

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (Growth-Related)	2025	2026	2027	Funding
Recreation Facilities	22	Take immediate and sustained steps to implement the recommended community centre development and expansion/revitalization program. This includes (in general order of priority):				
		a) Development of the Sixteen Mile Community Centre (ongoing).	X			Current Capital Budget
		b) Expansion/revitalization of Glen Abbey Community Centre.			X	Future Capital Funding Approval Required.
		c) Development of local community centre in Palermo (with OPL).			*TBD Post 2030	Forecasted in the 10-year Capital Plan.
		d) Expansion/revitalization of River Oaks Community Centre.			*TBD Post 2030	Future Capital Funding Approval Required.
		e) Development of a multi-use community centre in Trafalgar Urban Core South.			*TBD Post 2030	Forecasted in the 10-year Capital Plan.
		f) Development of local community centre in Trafalgar Urban Core North (with OPL).			*TBD Post 2030	Forecasted in the 10-year Capital Plan.

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (Growth-Related)	2025	2026	2027	Funding
Recreation Facilities	23	Indoor aquatic centres will be part of new multi-use community centre development, including the Sixteen Mile Community Centre and the proposed centre in Trafalgar Urban Core South. These models will include 25-metre lap pools (6- to 10-lanes, depending on location), warm water pools, and universal accessibility features. Opportunities to enhance existing indoor pools should be considered through future capital planning, including the expansion/revitalization of the Glen Abbey Community Centre. Additional indoor pool development may be required to meet long-term provision targets, informed by the recommended pool capacity review and availability of outdoor pools to support core services.			*TBD 2027 - 2051*	Future Capital Funding Approval Required.
Recreation Facilities	26	Undertake an Outdoor Pool Modernization Strategy to modernize the town's outdoor pools and right-size the supply. This includes the following preliminary directions, to be confirmed through further study and public input (in general order of priority):			X	Future Capital Funding Approval Required.
		a) Develop a new, modern outdoor pool complex that serves as a destination in South Oakville. Once the pool is built, Bronte, Brookdale, and Wedgewood Pools should be replaced with other needed park amenities as informed by community input.			*TBD 2027 - 2033*	Future Capital Funding Approval Required.
		b) Provide a second new, modern outdoor pool complex that serves as a destination in North Oakville.			*TBD 2028 – 2033*	Future Capital Funding Approval Required.

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (Growth-Related)	2025	2026	2027	Funding
		c) Keep Lions and Falgarwood Pools operational as long as possible. Review Falgarwood Pool once it reaches its expected service life and begins to show widespread signs of advanced deterioration and consider redeveloping it with a modestly sized neighbourhood-serving outdoor pool. Undertake community consultation to consider replacement of Lions Pool with other needed park amenities.			*TBD 2027 - 2033*	Future Capital Funding Approval Required.
Recreation Facilities	27	Include gymnasiums within all new community centres (including multi-use and local community centres) and explore opportunities to add them to existing centres where needed (e.g., River Oaks Community Centre, Sir John Colborne Centre for Seniors). Further, evaluate the potential of converting under-utilized spaces (e.g., selected single pad arenas) to gymnasium-like spaces that can accommodate growing demand for indoor basketball, pickleball, volleyball, badminton, table tennis, etc.			*TBD 2028 – 2033*	Future Capital Funding Approval Required.
Recreation Facilities	28	Fitness centres (equipment-based and studio space) and walking tracks will be part of new multi-use community centre development, including the Sixteen Mile Community Centre and the proposed multi-use community centre in Trafalgar Urban Core South. Additionally, improve the fitness programming areas at Glen Abbey Community Centre and River Oaks Community Centres through the proposed expansion/revitalization projects.			X Glen Abbey - 2027 River Oaks * Post 2030	(Glen Abbey) Forecasted in the 10- year Capital Plan. (River Oaks) Future Capital Funding Approval Required.

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (Growth-Related)	2025	2026	2027	Funding
Recreation Facilities	30	Expand and renovate the Sir John Colborne Recreation Centre for Seniors to accommodate additional programming across the full older adult age spectrum, as well as to allow for greater after-hours use of the facility by the broader community.			*2028	Future Capital Funding Approval Required.
Recreation Facilities	32	Monitor demand and explore options to provide twin pad arena facilities in: (a) North Oakville; then (b) South Oakville to serve future growth. Site and partnership assessments should be initiated in the short-term to evaluate the preferred locations and operating models. <i>Bundled with Actions 10 and 11.</i>			X	(Monitoring) Current Operating Budget. (Future Arenas) Future Capital Funding Approval Required.
Recreation Facilities	35	Consider the development of an auditorium space for community theatre, rehearsals, events, etc. within the library or community centre proposed for Trafalgar Urban Core South.			*TBD Post 2030	Future Capital Funding Approval Required.
Park Facilities	49	Continue to develop rectangular soccer and multi-use fields in new parks in North Oakville to address demonstrated needs, with a focus on community parks and appropriate neighbourhood park sites, as well as schools. Long-term needs are estimated at 33 new fields (unlit equivalents) by 2051. Provision strategies should include a minimum of one lit field suitable for minor football in North Oakville (future community park site).	Per the 10-year capital forecast. Post 2034 TBD.			Forecasted in the 10-year Capital Plan. (Post 2034) Future Capital Funding Approval Required.
Park Facilities	52	Continue to develop ball diamonds in new parks in North Oakville to address demonstrated needs, with an immediate focus on hardball diamonds in community parks. Long-term needs	Per the 10-year capital forecast. Post 2034 TBD.			Forecasted in the 10-year Capital Plan.

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (Growth-Related)	2025	2026	2027	Funding
		are estimated around 22.5 new diamonds by 2051 (unlit equivalents). Provision strategies should include a tournament site with up to 4 full-size lit diamonds as well as for one or more sites for with full-size hardball diamonds.				(Post 2034) Future Capital Funding Approval Required.
Park Facilities	56	Target the development of up to 25 additional tennis courts to serve population growth in North Oakville by 2051. A location for courts should also be sought in Palermo Village.				Forecasted in the 10- year Capital Plan. (Post 2034) Future Capital Funding Approval Required.
Park Facilities	58	Target the development of up to 45 additional outdoor pickleball courts to serve population growth across Oakville by 2051. Approaches to provision should be confirmed through the proposed Racquet Sports Strategy, but should be informed by the actions and criteria of this master plan, including:				Forecasted in the 10- year Capital Plan. (Post 2034) Future Capital Funding Approval Required.
		a) A greater focus on dedicated pickleball-only courts in community parks (generally complexes of 4 to 8 courts).	Aligned to redevelopment opportunities and future Racquet Sports recommendations.			Future Capital Funding Approval Required.
		b) Equitably distributed opportunities for casual use within neighbourhood parks, including multi-lined courts or the conversion of under-utilized tennis courts.	Aligned to redevelopment opportunities and future Racquet Sports recommendations.			Future Capital Funding Approval Required.
		c) Appropriate setbacks for courts from adjacent houses.	Aligned to redevelopment opportunities and future			N/A

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (Growth-Related)	2025	2026	2027	Funding
		d) Joint ventures with third-party clubs (with defined roles and standards for community-based clubs).				Future Capital Funding Approval Required.
		e) Implementation of a court permitting system for selected courts.				Future Capital Funding Approval Required.
Park Facilities	59	Develop a minimum of 17 basketball courts to improve distribution across Oakville by 2051.				Forecasted in the 10-year Capital Plan. (Post 2034) Future Capital Funding Approval Required.
Park Facilities	60	Develop approximately 10 splash pads in growing communities and gap areas (based on a 1-kilometre service area radius guideline) by 2051.				Forecasted in the 10-year Capital Plan. (Post 2034) Future Capital Funding Approval Required.
Park Facilities	61	Provide playgrounds in growing residential areas based on a minimum provision target of one playground within 500-metres of all neighbourhoods. Service levels and design considerations should be established for natural/adventure				Forecasted in the 10-year Capital Plan. (Post 2034) Future

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (Growth-Related)	2025	2026	2027	Funding
		playgrounds, which can offer an alternative experience to traditional structures.				Capital Funding Approval Required.
Park Facilities	63	Expand the network of outdoor fitness equipment locations by establishing up to 6 new sites by 2051 within appropriate park types that address geographic gaps in distribution.	Aligned to park development and redevelopment opportunities.			Future Capital Funding Approval Required.
Park Facilities	65	Reclassify skateboard parks as “all wheels parks” and integrate this term into the town’s signage and promotions. Develop 4 to 5 new all-wheels parks to address needs in growing areas and geographic gaps in Northeast, Northwest Oakville, and Southwest Oakville.	Aligned to park development and redevelopment opportunities.			Future Capital Funding Approval Required.
Park Facilities	66	Monitor usage at the new BMX park at Sixteen Mile Sports Park to inform an assessment of future needs for this facility type. At minimum, seek community park sites for 2 new bike parks (at least one with an asphalt base) in Northeast Oakville and another location south of Dundas Street.	Aligned to park development and redevelopment opportunities.			Future Capital Funding Approval Required.
Park Facilities	67	Develop a covered and refrigerated outdoor rink in Northeast Oakville (proximate to the Trafalgar Urban Core and Uptown Core areas) that can also serve other recreational purposes (e.g., basketball, pickleball, ball hockey, etc.) during the warmer months.			*TBD Post 2030	Future Capital Funding Approval Required.
Park Facilities	70	Continue to seek an equitable balance of leash-free dog areas across the town, in response to community need and only in cases where location criteria can be met.	Ongoing			Future Capital Funding Approval Required.

Appendix A: PRLMP Actions Timing and Funding Tables

Department	PRLM P Action #	Action (Growth-Related)	2025	2026	2027	Funding
Park Facilities	75	Designate a minimum of two parks as “event parks” (with a focus on North Oakville) and establish priorities for capital investment.	Aligned to park development and redevelopment opportunities.			Future Capital Funding Approval Required.
OPL	45	Take immediate and sustained steps to implement the recommended 2024-2051 library branch development program outlined in this master plan. This includes (in general order of priority):				
		a) The replacement of the Central Branch.	X			Current Approved Capital Budget.
		b) Development of branches in: (i) Trafalgar Urban Core South, (ii) Bronte and area (site analysis required), (iii) Palermo, (iv) Midtown Oakville, and (v) River Oaks.	X			Forecasted in the 10- year Capital Plan. (Post 2034) Future Capital Funding Approval Required.
		c) Expansion of library space in West Oakville, possibly at the Glen Abbey Branch.			*TBD Post 2030	Future Capital Funding Approval Required.
		d) The development of a branch in Trafalgar Urban Core North.			*TBD Post 2030	Future Capital Funding Approval Required.