## Presented by:

Fred Pinto, Chair Investment Committee

&

Lori Armitage, Director Finance

March 21, 2024



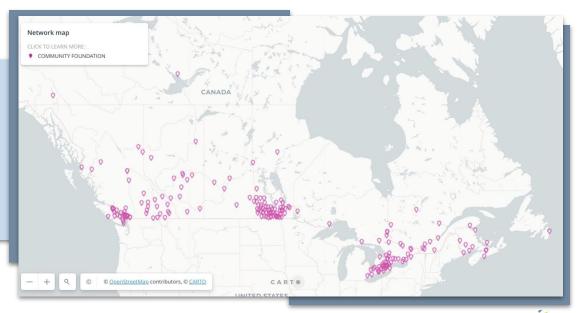


2024

# Community Foundations of Canada



- 201 across the country
- Reach 90% of Canadians
- \$6.2 B in combined assets
- \$270 M granting each year











# The Foundation is 30!





# 2022-25 Strategic Plan



## Strategic Plan 2022-25

The Third Decade of Building Oakville's Philanthropic Infrastructure & Capacity

#### Vision:

A Community Where No One is Left Behind

#### Purpose:

Building Community Through Philanthropy

#### Values:

Responsive Leadership • Collaboration • Solutions-Driven Integrity & Equity



## **Operational Priorities**

To move us closer to our vision we have committed ourselves, as an organization, to maintaining our current strengths while further improving in two areas:

## 1. To be the Leading Local Philanthropic Solutions Provider

### Strategic Goal:

Reduce the top rate for The Foundation's administrative fees from 1.25% to 1.0% by January 1, 2026. In 2022, reduce fee from 1.25% to 1.20% on first \$2 million.

## 2. To be a High Performance Organization

#### Strategic Goal:

Be an Employer of Choice and bring all staff to a living wage in 4 years.

















## 2022-25 Strategic Plan Overview

SDG Aligned Priorities to "build community through philanthropy"



- Community resiliency & charitable sector recovery SDG #11: Sustainable Cities and Communities.
- Local opportunities in education, employment & the social economy SDG #4: Quality Education & SDG #8: Decent Work & Economic Growth.
- Reducing inequities in our operations & in our community SDG#10: Reduced Inequalities & SDG#17: Partnerships for the Goals.



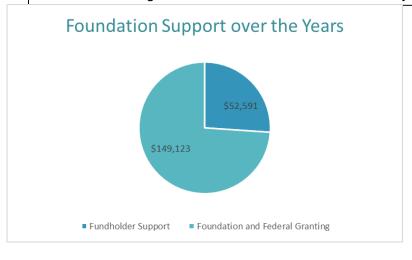
To be the Leading Local Philanthropic Solutions Provider

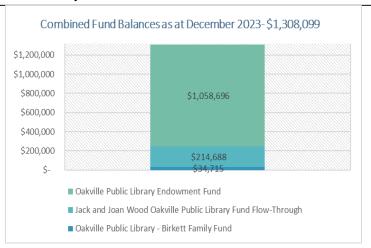


## Thank you for 25 years of Partnership!

## **Historical Highlights**

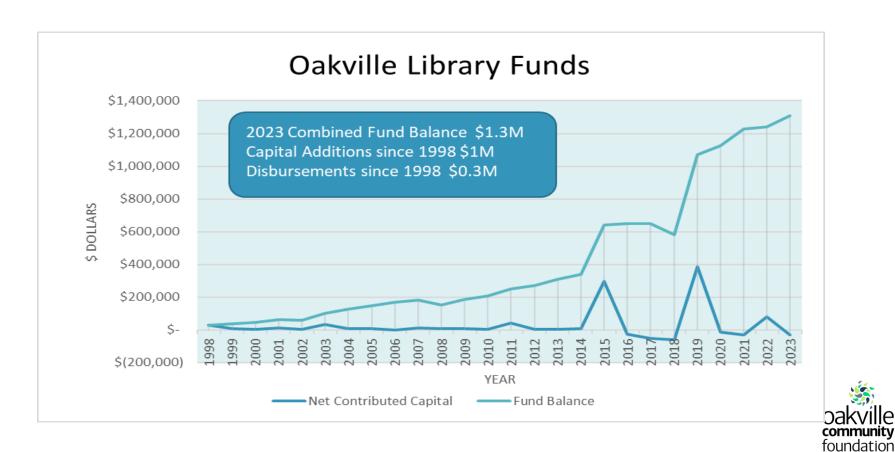
- 1998 Oakville Public Library Endowment Fund established
- 2000 Oakville Public Library Birkett Family Fund established
- 2015 Oakville Public Library beneficiary of the Jack and Joan Wood OPL Fund
- 2017-2019 Partner in the Oakville Partnership on Truth and Reconciliation, Belong Oakville, and 25 Conversations
- 2018 & 2021 GiveOakville participant
- 2020 Gender Equality Funding Creating Gender Through Education, and Visibility Project
- 2021 Canada Healthy Communities Initiative Funding for Story Walks
- 2022 Member of Debwewin Ally Council
- 2023 Indigenous Elder in Residence Community Services Recovery Fund







## Portfolio since 1998



Foundation Investments.

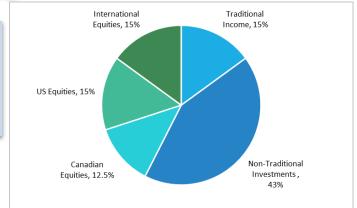


## Invest In The Future



## Investments

The majority of The Foundation's assets are invested in the Investment Pool, which is invested in accordance with an Investment Policy by Fiera Capital.





Fred Pinto. Chair

**Xavier** 

St-Vincent



Patrick Vice Chair



David Wong



Mike Miller Labrecque



Martha Hill

The Investment Committee meets quarterly and reports to the Board of Directors on the following matters:

- Fiera's performance as compared to benchmarks and absolute return objectives
- Fiera's compliance with our Investment Policy





# Investment Manager

- Publicly traded, independent asset management firm headquartered in Montreal.
- One of Largest investment manager for endowments and foundations in Canada
- Offices across Canada, US, Europe and Asia
- Assets under management of \$161.7 billion as of December 31, 2023
- Customized multi-asset solutions across traditional and alternative asset classes to institutional, retail and private wealth clients across North America, Europe and key markets in Asia

Fiera advises the Investment Committee on strategies, asset allocation & policy to position The Foundation for better risk management, better returns & lower fees.

Annualized Gross Returns ending December 31, 2023		
1 Year	9.9%	
3 Years	6.6%	
5 Years	8.9%	
10 Years	7.7%	

The OCF portfolio has performed in the **top quartile** 3 and 5 year basis of all balanced funds according to both Global Manager Research (GMR) and Mercer reports as at December 2023.





# Fiera Capital ESG and Responsible Investing

ESG integration in Investment Policy

UNPRI Signatory investment Manager

Canadian
Philanthropy
Commitment on
Climate Change

Member of the Canadian Coalition for Good Governance (CCGG) **Proxy Voting** 

Member of the Responsible Investment Association (RIA)

Net Zero Asset Manager







# Impact Investing

Impact Investments are made for more than financial return with a focus on supporting a solution to a social, cultural or environmental issue. In **2024**, the Foundation will invest **3%** of the assets from all **Endowed Funds** in a separate pool for impact investments (including PRI and market return) for a new pool of approximately \$2 million. Future plans to invite all other Fundholders to participate in the new impact pool.

















# **Spending Policy**

Annually the Board of Directors sets the OCF fee and available to grant schedules for Funds. The Spending Policy is attached to your Fundholder agreement and policy updates are shared. The Investment Fee is a direct charge from the Investment Manager based on current asset mix.

## Administration Fees include 2 components:

- 1) Investment Management Fees (currently 60 bps)
- + 2) OCF Fees (based on Fund size) as follows:

On the first \$2 million	1.145%
On the next \$3 million	0.50%
On the next \$5 million	0.20%
Over \$10 million	0.10%

Administrative Fees may be negotiated where the total fund value is >\$10M

Top Admin Fees Combined Investment + OCF Fees = 1.745% on first \$2 million

Strategic Plan goal to reduce OCF fees to 1.0% in 5 years. Combined Fees (Investment + OCF) = 1.60% on first \$5 million



The
Foundation
Team & Board
of Directors



## **Connect With Us**





## Board of Directors 2023-2024



Mike Miller, Board Chair



Ameeta Vijay Vice Chair



Bindu Cudjoe, Past Chair



Michael Whitcombe Honorary Solicitor



Binu Dhas, Secretary



Sharmila Ali



Lisa Kohler



Lindsay Patrick



Fred Pinto



Les Ross



Ronan Ryan



Kevin Tremblay



Andrew Tyrrell

## Meet the Team



Wendy Rinella CEO

Corunity Engagement & Fundholder Granting
Frances Pace

Director, Fundholder & Community

Engagement



Michelle Collins
Fundholder & Community Engagement
Administrator



Michael Salem

Communications Director



Taline McPhedran

Communications & Events Manager



Alison Moeller *CFO* 



Lori Armitage

Director of Finance



Dan Ierullo

Accountant



Gillian McLaren

Project Manager & Board Liaison



Karin Douglas
Office Administrative Coordinator



Courtney Waddell Social Media & Communications Specialist

# Key Dates 2024

Monday Feb 5, 2024	Community Education Awards Hub Portal Open	Online
Wednesday Feb 28, 2024	Treaty Video Premiere and BHM Recognition Event	Films.ca
Saturday March 2, 2024	Community to Community Celebration - Treaty 22	MCFN
Monday April 22, 2024 Earth Day	Launch of Oakville Climate Report	Sheridan TBC
Thursday May 30, 2024	30th Anniversary Celebration - Tree Planting/ Outdoor party	TBC outdoors
Thursday June 6, 2024	29th Annual General Meeting	Zoom Webinar
Friday Nov 15, 2024 (National Philanthropy Day)	GIVEOakville Campaign begins	Online
Wednesday Dec 4, 2024	Holiday Event	Oakville Club