

APPENDIX A

	2023	2023	2023	2023
\$ Millions	Annual	Q1 Actuals+	Q1 Year-end	Variance to
	Budget	Commitments	Projection	Budget
Political Governance	4.20	1.13	4.18	0.02
Administrative Executive Leadership	2.14	0.53	2.06	0.08
Economic Development	0.79	0.15	0.73	0.06
Strategy, Policy and Communications	4.00	0.80	3.94	0.06
Corporate Asset Management	1.73	0.37	1.67	0.06
Financial Services	5.14	0.51	4.74	0.40
Human Resources	3.29	0.87	3.29	0.00
Information Technology Solutions	13.25	3.24	12.71	0.54
Regulatory Services	0.40	0.08	0.39	0.01
Legal Services	1.98	0.44	1.99	(0.01)
Facilities & Construction Management	3.32	0.93	3.29	0.03
Emergency Services	43.20	9.44	42.80	0.40
Recreation and Culture	21.05	2.21	20.50	0.55
Oakville Public Library	11.65	3.16	11.44	0.21
Parks & Open Space	21.72	4.34	21.72	(0.00)
Cemeteries	0.19	0.07	0.19	(0.00)
Harbours	-	(1.58)	(0.00)	0.00
Infrastructure Maintenance	26.19	12.17	26.13	0.06
Oakville Transit	33.72	7.39	32.21	1.51
Infrastructure Planning & Improvements	3.64	0.64	3.44	0.20
Parking	-	(0.08)	(0.02)	0.02
Municipal Enforcement	2.41	0.50	2.09	0.32
Building Services	0.14	(0.58)	(0.10)	0.24
Planning Services	3.26	0.90	2.75	0.51
Development Services	0.62	0.18	0.57	0.05
Strategic Business Services	0.34	0.12	0.28	0.06
<b>Total Program Variance</b>	<b>\$ 208.37</b>	<b>\$ 47.94</b>	<b>\$ 202.98</b>	<b>\$ 5.38</b>
Corporate Hearings and Litigation	0.50	(0.04)	0.50	0.00
Corporate Revenue & Expenses	(208.87)	(302.08)	(205.76)	(3.10)
<b>Town Variance before transfers</b>	<b>\$ -</b>	<b>\$ (254.18)</b>	<b>\$ (2.28)</b>	<b>\$ 2.28</b>
<b>Policy Related and Recommended Transfers for Programs:</b>				
Transfer (to)/from Building Enterprise Reserve				(0.24)
Transfer (to)/from Parking Reserve fund				(0.02)
<b>Total Town Variance after transfers</b>				<b>\$ 2.01</b>

APPENDIX B

**CAPITAL PROJECT SUMMARY BY COMMISSION AND DEPARTMENT (in \$'000s)**

Commission/Department	Total Approved Budget	Prior Years Expenditures	2023 Expenditures	Total LTD Expenditures	Total Funds Remaining
<b>Corporate Initiatives</b>					
Corporate Initiatives	\$13,176	\$6,911	\$1,362	\$8,272	\$4,904
<b>Total Corporate Initiatives</b>	<b>\$13,176</b>	<b>\$6,911</b>	<b>\$1,362</b>	<b>\$8,272</b>	<b>\$4,904</b>
<b>Corporate Services</b>					
Clerks	\$578	\$404	\$88	\$492	\$86
Finance	\$732	\$261	\$0	\$259	\$473
Legal	\$12,801	\$11,180	\$1	\$11,181	\$1,620
Information Technology Solutions	\$26,848	\$7,476	\$4,724	\$12,200	\$14,648
<b>Total Corporate Services</b>	<b>\$40,959</b>	<b>\$19,322</b>	<b>\$4,813</b>	<b>\$24,132</b>	<b>\$16,827</b>
<b>Community Services</b>					
Facilities and Construction Management	\$30,529	\$8,118	\$3,468	\$11,586	\$18,943
Parks and Open Space	\$84,805	\$31,833	\$25,111	\$56,945	\$27,861
Cemeteries	\$408	\$61	\$24	\$85	\$323
Harbours	\$18,201	\$10,414	\$2,101	\$12,516	\$5,685
Fire Services	\$24,965	\$13,880	\$6,377	\$20,257	\$4,708
Recreation and Culture (including Galleries)	\$157,106	\$70,627	\$4,299	\$74,927	\$82,180
Oakville Public Library	\$15,752	\$2,546	\$400	\$2,946	\$12,806
<b>Total Community Services</b>	<b>\$331,767</b>	<b>\$137,480</b>	<b>\$41,782</b>	<b>\$179,262</b>	<b>\$152,506</b>
<b>Community Development</b>					
Parking Services	\$8,431	\$1,999	\$491	\$2,489	\$5,941
Municipal Enforcement	\$1,524	\$274	\$227	\$501	\$1,023
Building Services	\$5,426	\$1,096	\$718	\$1,814	\$3,612
Planning Services	\$7,596	\$2,162	\$280	\$2,442	\$5,154
Strategic Business Services	\$601	\$551	\$30	\$582	\$19
<b>Total Community Development</b>	<b>\$23,578</b>	<b>\$6,082</b>	<b>\$1,745</b>	<b>\$7,827</b>	<b>\$15,751</b>
<b>Community Infrastructure</b>					
Roads and Works	\$11,524	\$4,028	\$3,075	\$7,104	\$4,420
Transportation, Engineering and Development	\$289,922	\$121,746	\$18,229	\$139,975	\$149,947
Oakville Transit	\$103,959	\$5,400	\$5,757	\$11,157	\$92,803
Asset Management	\$6,033	\$1,195	\$656	\$1,851	\$4,182
<b>Total Community Infrastructure</b>	<b>\$411,439</b>	<b>\$132,369</b>	<b>\$27,717</b>	<b>\$160,086</b>	<b>\$251,352</b>
<b>TOTAL ACTIVE PROJECTS</b>	<b>\$820,919</b>	<b>\$302,163</b>	<b>\$77,418</b>	<b>\$379,580</b>	<b>\$441,339</b>

Note: Projects recommended for closure this period are included in the table above to illustrate total spending.

**Summary of Capital Closures  
Net Impact on Reserves & Reserve Funds**

DEPARTMENT	Project Budget vs Actual			TOTAL NUMBER OF PROJECTS CLOSED	Impact on Reserves (Positive = surplus, negative = add'l funds required)					External Revenues
	TOTAL APPROVED BUDGET	TOTAL ACTUAL EXPENSES	PROJECT LIFE VARIANCE		Capital Reserves	Equipment Reserves	Specific Reserve Funds & Gas Tax	Dev. Charge Reserve Funds	Total to/(from) Reserves/ Reserve Funds	
<b>Commissioner Authority</b>										
Finance and General Government	450,000	104,978	345,022	1	345,022	-	-	-	345,022	-
Information Technology Solutions	73,000	43,350	29,650	1	29,650	-	-	-	29,650	-
Facilities and Construction Management	1,838,200	1,255,724	582,476	4	504,504	-	77,972	-	582,476	-
Parks and Open Space	2,192,600	2,041,212	151,388	6	152,188	-	-	-	152,188	(800)
Harbours	1,032,955	1,060,112	(27,157)	3	1,633	-	(10,011)	-	(8,378)	(18,779)
Fire Services	11,901,070	11,902,575	(1,505)	5	75,591	1,151	(15,318)	(7,301)	54,123	(55,628)
Recreation and Culture	386,800	372,010	14,790	3	-	629	14,161	-	14,790	-
Oakville Public Library	833,000	795,708	37,292	2	17,224	-	20,068	-	37,292	-
Municipal Enforcement	116,000	108,935	7,065	2	(1,587)	-	9,221	-	7,634	(569)
Transportation, Engineering and Development	3,070,800	2,372,801	697,999	6	650,301	-	-	-	650,301	47,698
<b>Net Impact</b>	<b>\$ 21,894,425</b>	<b>\$ 20,057,405</b>	<b>\$ 1,837,020</b>	<b>33</b>	<b>\$ 1,774,526</b>	<b>\$ 1,780</b>	<b>\$ 96,093</b>	<b>\$ (7,301)</b>	<b>\$ 1,865,098</b>	<b>\$ (28,078)</b>

APPENDIX D

2022 Reserve and Reserve Fund Balances  
(\$ Millions)

Reserve/Reserve Fund	2022 Ending Balance (millions)	2023 Projected Activity				Interest/ Capital Gains-Loss	2023 Projected Ending Balance (millions)	2023 Projected Fully Committed Ending Balance <sup>1</sup> (millions)
		Operating Transfers to/(from) Reserve	Capital Funding Transfers	Development Charges/ Other Revenues	Total			
<b>Obligatory Reserve Funds:</b>								
Development Charges	211.4	-	(29.3)	63.9	246.0	7.0	253.0	121.4
Parkland	68.4	-	(0.3)	17.0	85.1	2.8	87.9	84.4
Community Benefits Charge <sup>2</sup>	6.2	-	(0.2)	2.6	8.7	0.2	8.9	8.6
CCBF <sup>3</sup> /Ontario Gas Tax	35.3	(1.9)	(18.4)	7.7	22.7	1.1	23.9	1.2
<b>sub-total</b>	<b>321.4</b>	<b>(1.9)</b>	<b>(48.2)</b>	<b>91.3</b>	<b>362.6</b>	<b>11.2</b>	<b>373.7</b>	<b>215.5</b>
<b>Discretionary Reserve Funds:</b>								
Building Maintenance	16.8	4.9	(6.2)	0.0	15.6	0.6	16.1	16.1
Parking	0.7	(0.4)	(0.5)	0.0	(0.2)	0.0	(0.2)	(0.2)
Harbours <sup>4</sup>	(6.6)	0.1	(0.4)	0.0	(6.9)	(0.2)	(7.1)	(7.1)
Employment Liability	25.1	0.7	0.0	0.0	25.8	0.8	26.6	26.6
Other	0.3	(0.1)	0.0	0.0	0.2	0.0	0.3	0.3
<b>sub-total</b>	<b>36.4</b>	<b>5.2</b>	<b>(7.1)</b>	<b>0.0</b>	<b>34.5</b>	<b>1.2</b>	<b>35.7</b>	<b>35.7</b>
<b>Total Reserve Funds</b>	<b>357.7</b>	<b>3.3</b>	<b>(55.3)</b>	<b>91.3</b>	<b>397.1</b>	<b>12.4</b>	<b>409.4</b>	<b>251.2</b>
<b>Reserves:</b>								
Operational Reserves <sup>4</sup>	39.9	5.6	(2.7)	0.0	42.8	0.1	42.8	42.8
Equipment Reserves	15.8	6.1	(4.2)	0.0	17.7	0.5	18.3	18.3
Capital Reserves	155.9	14.7	(37.1)	0.0	133.5	5.0	138.5	138.5
Stabilization Reserves	84.1	7.9	(9.8)	-	82.3	-	82.3	82.3
<b>Total Reserves</b>	<b>295.8</b>	<b>34.3</b>	<b>(53.8)</b>	<b>0.1</b>	<b>276.3</b>	<b>5.6</b>	<b>281.9</b>	<b>281.9</b>
<b>Total Reserves, Reserve Funds</b>	<b>653.5</b>	<b>37.6</b>	<b>(109.1)</b>	<b>91.4</b>	<b>673.4</b>	<b>18.0</b>	<b>691.3</b>	<b>533.1</b>

\* Note: Schedule may not add due to rounding

1) Balances for Development Charges, Parkland and CCBF/Gas Tax reflect commitments for funds approved for capital in 2023 and prior years that has not yet been transferred. Funds can only be transferred to the project as spending occurs.

2) Community Benefits Charge (CBC) includes Bonus Zoning, CBC collections and balance from the prior Parking DCs.

3) Canada Community-Building Fund (CCBF), formerly known as Federal Gas Tax.

4) Reserves and reserve fund balances include policy transactions mentioned in the report but does not include recommended transfers.

**APPENDIX E**

**Q1 2023 Purchasing Awards in excess of \$100,000**

<b>Competitive Bids Awarded</b>			
<b>Bid #</b>	<b>Description</b>	<b>Awarded To</b>	<b>Total Amount Awarded (\$)</b>
RFP-44-2022	Supply & Delivery of TOWARF Vessel	Hike Metal Products Limited	\$878,752
RFT-56-2022	HP Printer	QRX Technology Group Inc.	\$1,040,475
RFT-57-2022	Tablets and Ruggedized Case	Dell Canada	\$202,900
RFP-86-2022	Rehabilitation works at 300 church street parking Garage	Entuitive	\$194,039
RFT-69-2022	Supply & Delivery of Traffic Street Light Poles and Accessories	Traffic Hardware + Design	\$259,731
RFT-2-2023	Supply & Delivery of Light Automotive Vehciles - Exhibit A	Downtown Autogroup	\$169,040
RFT-2-2023	Supply & Delivery of Light Automotive Vehciles - Exhibit C	Downtown Autogroup	\$336,891
RFT-2-2023	Supply & Delivery of Light Automotive Vehciles - Exhibit F	Nexgen Municipal Inc.	\$357,509
RFT-2-2023	Supply & Delivery of Light Automotive Vehciles - Exhibit G	Kennedy Ford Sales Limited	\$108,650
RFT-3-2023	Supply & Delivery of Mowers and AG Equipment	Turf Care Products	\$553,355
RFT-3-2023	Supply & Delivery of Mowers and AG Equipment	Green Tractors Inc.	\$210,854
RFT-4-2023	Automatic Door Opener Conversion to Wave Technology	Yaktak Technologies	\$208,350
RFT-5-2023	Supply & Delivery of up to Two (2) Tandem Axle Cab & Chassis with Roll-on/off Style Bodies, plows	Viking Cives Ltd.	\$759,290
RFT-6-2023	Supply & Delivery of One (1) Backhoe and One (1) Skidsteer	Galer Equipment	\$121,337
RFT-6-2023	Supply & Delivery of One (1) Backhoe and One (1) Skidsteer	Strongco Limited Partnership	\$222,867
RFT-7-2023	Supply & Delivery of One (1) new trailer mounted Soil Screener Unit	Ace Services	\$156,345
RFT-8-2023	Supply & Delivery of up to Four (4) Leaf Vacuum Trailers and/or One (1) Leaf Vacuum Unit	Colvoy Enterprises 2012 Ltd.	\$307,294
RFT-14-2023	Supply & Delivery of Various Trailers	2082169 Ontario Inc (Via Trailers)	\$190,300
RFT-16-2023	Supply & Delivery of a Trailer Mounted Brush Chipper	Douglas Powertech Enterprise Inc.	\$146,935
RFT-17-2023	Dingle Park Shoreline Repairs	Cambridge Landscaping & Construction Ltd	\$269,170
RFT-18-2023	Bronte Athletic Field Pole & Light Replacement	Wayne Electric Co. Limited	\$267,960
RFT-20-2023	Pine Glen Park Sportsfield Fencing Replacement	Anthony Furlano Construction Inc.	\$439,000
RFT-22-2023	Autodesk Licenses Renewal	Solid CADDGroup Inc	\$146,326
RFT-23-2023	Construction of Skateboard Facility at Cornwall Road Sports Park	Propour Concrete Services Inc.	\$269,500

## Q1 2023 Purchasing Awards in excess of \$100,000

<b>Contract Renewals</b>			
<b>Original Bid #</b>	<b>Description</b>	<b>Awarded To</b>	<b>Total Amount Awarded</b>
RFT-49-2020	2023 Ash Treatment Program	Tree Doctors Inc.	\$375,516
RFP-41-2021	2023 Invasive Insect Monitoring Program	Lallemand Inc/Bioforest	\$109,115
RFP-19-135	Supply and Delivery of Janitorial Supplies	Wood Wyant Canada Inc	\$293,425
RFP-31-2020	Janitorial Services at Various Town of Oakville Facilities	Arsenal Cleaning	\$1,048,042
HCPG 402-19	Routing and Crack Sealing Roadway Cracks	J. Di Lorio Construction Ltd.	\$100,000
OSS-00415819	Mobile Devices and Services Renewal	Rogers Communications Canada Inc.	\$1,145,000
HCPG-4-2019	Supply & Delivery of Aftermarket Automotive Parts and Supplies	NAPA	\$130,000
RFP 26-2017	Audit Renewal	KPMG LLP	\$537,750
RFP-29-2022	Street and Parks Tree Planting Program	1913574 Ontario Inc. O/A	\$879,571
NRFP-18-2019	Elite Support Fees	Elite	\$101,771
RFT-13-2022	Cul-de-sac horticultural maintenance	ABC Enterprise	\$105,958
<b>Single Source Procurement</b>			
<b>Department</b>	<b>Description</b>	<b>Awarded To</b>	<b>Total Amount Awarded</b>
Information Systems	JD Edwards EnterpriseOne Annual Support and Maintenance Renewal (JDE/CIS)	Oracle Canada ULC	\$226,867
Information Systems	Salesforce.com SaaS Platform Annual Subscription fees	Salesforce.com Canada Corporation	\$422,258
Information Systems	Clever Devices Software Annual Maintenance Agreement	Clever Devices Ltd.	\$122,130
Roads & Works	Traffic Signal Controllers, ATMS Solutions, Coordination and Video detection Equipment Supply	Econolite Canada	\$800,000
Transportation & Engineering	St. Jude culvert replacements Hydrogeology, Oversight, Contract Administration, and inspection	WSP E&I Canada Limited	\$158,579
Information Systems	Oracle Database - Annual Software Update License and Support	Eclipsys Solutions Inc.	\$105,279
Information Systems	AMANDA Platform Annual Support and Maintenance	Granicus	\$190,909
Transportation & Engineering	Sixth Line, phase 2, North Park Blvd. to William Halton Pkwy., Bell Infrastructure Relocation	Bell Canada	\$445,510
Oakville Fire Department	Motorola Astro P25 Public Safety Radios	Motorola Solutions	\$503,205

APPENDIX F

TABLE 1  
2023 PORTFOLIO COMPOSITION  
YEAR OVER YEAR COMPARISON  
(Millions)

Security Type	Book Value	% of Portfolio	Book Value	% of Portfolio
Cash	193.45	21.6%	211.01	28.6%
Federal Bond	44.82	5.0%	39.84	5.4%
Provincial Bond	232.69	26.0%	197.11	26.7%
Municipal Bond	143.71	16.0%	137.60	18.7%
Eligible Financial Institutions	280.74	31.4%	151.89	20.6%
<b>Total</b>	<b>895.41</b>	<b>100.0%</b>	<b>737.45</b>	<b>100.0%</b>
	As of March 31, 2023		As of March 31, 2022	

TABLE 2  
2023 PORTFOLIO COMPOSITION BY TERM  
YEAR OVER YEAR COMPARISON  
(Millions)

Maturity Distribution	Book Value	% of Portfolio	Book Value	% of Portfolio
Cash and cash equivalents	308.05	34.4%	319.99	43.4%
1 - 3 years	186.92	20.9%	48.31	6.6%
3 - 5 years	177.63	19.8%	125.84	17.1%
5 - 10 years	214.82	24.0%	243.31	33.0%
10 years and over	7.99	0.9%	-	0.0%
<b>Total</b>	<b>895.41</b>	<b>100.0%</b>	<b>737.45</b>	<b>100.0%</b>
	As of March 31, 2023		As of March 31, 2022	

## 2023 Outstanding Debt Principal (\$ '000s)

(\$ 000's)

	2023 Opening Balance	2023 New Debt issued	2023 Debt Principal Payment	2023 Projected Year End Balance	Approved Debt Not Yet Issued
<b>Tax Levy Supported Debt:</b>					
Roads & Storm Sewers	4,211	-	503	3,707	-
LED Streetlighting	6,382	-	1,082	5,301	
Transit	188	-	188	-	18,000
Parks and Pier Rehab	88	-	88	-	-
<b>sub-total</b>	<b>\$ 10,868</b>	<b>\$ -</b>	<b>\$ 1,861</b>	<b>\$ 9,008</b>	<b>\$ 18,000</b>
<b>Self Supported Debt:</b>					
Development (Sixteen Mile)	10,000	-	870	9,130	26,000
Harbours	1,962	-	290	1,672	2,636
Pine Glen Soccer Club	4,665	-	530	4,135	-
Parking	-	-	-	-	4,093
<b>sub-total</b>	<b>\$ 16,627</b>	<b>\$ -</b>	<b>\$ 1,691</b>	<b>\$ 14,937</b>	<b>\$ 32,729</b>
<b>Hospital Debt:</b>					
Oakville Trafalgar Memorial Hospital <sup>1</sup>	76,361	-	1,816	74,544	-
<b>TOTAL</b>	<b>\$ 103,856</b>	<b>\$ -</b>	<b>\$ 5,368</b>	<b>\$ 98,489</b>	<b>\$ 50,729</b>

1) Debt Principal Payment for Oakville Trafalgar Memorial Hospital reflects the contribution to the sinking fund.



**MUNICIPAL ACT INVESTMENT REPORTING REQUIREMENTS**

**Statement of Performance;**

The Town of Oakville earned an annualized rate of return of 3.60% for the period ended March 31, 2023 on its cash management and investment program.

**Investment in Own Securities;**

As the Town of Oakville is a lower tier municipality, for which debt requirements must be issued through the Region of Halton by legislation, none of its investments would be invested in its own long-term or short-term securities.

**Statement of Treasurer regarding Investment Quality;**

I, Nancy Sully, Commissioner-Corporate Services and Treasurer of the Town of Oakville hereby state that:

All investments made by the town for the period ending March 31, 2023, have met the quality standards outlined in the town's Investment Policy.

**Statement of Treasurer regarding Compliance with Investment Policy;**

I, Nancy Sully, Commissioner-Corporate Services and Treasurer of the Town of Oakville hereby state that:

All investments made by the town for the period ending March 31, 2023, have complied with the investment policy with the Town of Oakville.

**Nancy Sully, CPA, CMA  
Commissioner-Corporate Services and Treasurer**

**May 15, 2023**