



Town of Oakville Council

AGENDA

Date: Monday, April 27, 2026
Time: 6:30 p.m.
Location: Council Chamber

Live streaming video is available on <https://www.oakville.ca/town-hall/mayor-council-administration/agendas-meetings/live-stream> or at the town's YouTube channel at <https://www.youtube.com/user/TownofOakvilleTV>. Information regarding written submissions and requests to delegate can be found at <https://www.oakville.ca/town-hall/mayor-council-administration/agendas-meetings/delegations-presentations>.

Pages

1. O Canada
2. Land Acknowledgement
3. Regrets
4. Declarations of Pecuniary Interest
5. Confirmation of Minutes of the previous Council Meeting(s)
 - 5.1 Minutes of the Regular Session of Council, March 30, 2026
6. Public Presentation(s)

There are no public presentations listed for this agenda.
7. Committee Minutes

There are no Committee Minutes for this agenda.
8. Advisory Committee Minutes

There are no Advisory Committee Minutes listed for this agenda.
9. Consent Item(s)

7 - 18

9.1	2026 Tax Rebate for Eligible Senior Property Owners	19 - 24
	Recommendation: That By-law 2026-053, a by-law to authorize a property tax rebate to eligible senior property owners in the 2026 taxation year, attached as Appendix A, be passed.	
9.2	2026 Property Tax Levy	25 - 38
	Recommendation: That the Tax Levy by-law 2026-052, a by-law to provide for the levying of rates for the year 2026, as attached to the report from the Finance Department, be passed.	
9.3	By-Law 2026-026, A by-law to amend By-law 1981-066 (The Fire Route By-Law)	39 - 57
	Recommendation: That By-Law 2026-026, a by-law to amend By-Law 1981-066 (The Fire Route By-Law) be passed.	
9.4	2026 Priority Intergovernmental Requests	58 - 69
	Recommendation: That the 2026 priority intergovernmental requests identified in Appendix A of the report dated April 14, 2026, from the Corporate Strategy and Government Relations Department be approved.	

9.5 2025 Financial Results and Surplus Disposition

70 - 98

Recommendation:

1. That the transfers to and from the Reserves and Reserve Funds, projects identified for closure, and transactions contained in the report dated April 14, 2026, from the Finance department be approved.
2. That the \$3.72 million surplus, less any required adjustments, be transferred to the Capital Reserve.
3. That the 2026 capital budget be amended to add a new project with a budget of \$150,000, funded from the Theatre capital reserve, for state-of-good-repair works at the Oakville Centre for the Performing Arts.
4. That the 2026 capital budget be amended to add a new project with a budget of \$271,000, funded from the Capital Reserve, for the replacement of the audio system at Sixteen Mile Sports Complex.
5. That the 2026 capital budget be amended to add a new project with a budget of \$530,000, funded by the Capital Reserve, for design of the Rebecca Street Bridge Replacement over Fourteen Mile Creek to commence in 2026.
6. That the 2026 capital budget be amended to add a new project with a budget of \$175,000 for state-of-good-repair works including the tennis and pickleball courts at Fowley Park, funded from anticipated savings in project 52242629 William Rose Park Renewal with Capital Reserve funding.
7. That the Enforcement Support Associate position supporting the conclusion of the Automated Speed Enforcement (ASE) program be further extended from July 31, 2026, to December 31, 2026, and the \$46,400 impact be funded by the Tax Stabilization Reserve.

10. Confidential Consent Item(s)

There are no Confidential Consent Items listed for this agenda.

11. Discussion Item(s)

11.1 2026 Community Satisfaction Survey

99 - 194

Recommendation:

That the 2026 Community Satisfaction Survey report from the Strategy, Policy and Communications department be received.

11.2 Indoor Asset Naming Procedure 195 - 205

Recommendation:

That Council receive the Facility and Indoor Asset Naming Procedure, as outlined in Appendix A.

11.3 Unsanctioned Youth Gathering Response for Bronte 206 - 226

Recommendation:

1. That By-law 2026-051, a by-law to amend Discharge of Fireworks By-law 2009-056, attached as Appendix A to the report from Municipal Enforcement Services, dated April 14, 2026, be passed.
2. That the administrative penalties listed in Appendix B to the report from Municipal Enforcement Services, dated April 14, 2026, be approved, and included in the Rates and Fees schedule.
3. That this report be shared with the Halton Regional Police Service.

12. Confidential Discussion Item(s)

There are no Confidential Discussion Items listed for this agenda.

13. Staff Memoranda (Staff Memos)

13.1 Clerk's Department Re Municipal Clearance for Liquor Sales Licence - March 23, 2026 227 - 227

13.2 Clerk's Department - 2026 Q1 Corporate Policy Council Information Update - March 31, 2026 228 - 228

13.3 Legal Department and Municipal Enforcement Services - Safe Access to Places of Worship By-law Update - April 8, 2026 229 - 232

14. New Business

(Notice of Motion, Emergency, Congratulatory or Condolence)

15. Regional Reports and Question Period Regarding Town Boards and Advisory Committees

16. Requests for Reports

16.1 Request for Report related to Munn's Creek encroachment concerns

Recommendation:

Moved by Councillor Knoll

Seconded by Councillor Grant

That staff be directed to report back to Council on the potential for adverse possession claims as it relates to Munn’s Creek encroachment concerns, with consideration to the Supreme Court of Canada decision (Kosicki v. City of Toronto, 2025) and the staff report from July 2025.

17. Consideration and Reading of By-Laws

That the following by-law(s) be passed:

17.1 By-law 2026-026

A by-Law to Amend By-Law 1981-066 (The Fire Route By-Law) **(RE: Item 9.3)**

17.2 By-law 2026-051

A by-law to amend By-law 2009-056, being a by-law to regulate the discharge of fireworks **(RE: Item 11.3)**

17.3 By-law 2026-052

A by-law to provide for the levying of rates for the year 2026 **(RE: Item 9.2)**

17.4 By-law 2026-053

A by-law to provide a rebate of taxes for eligible senior property owners **(RE: Item 9.1)**

17.5 By-law 2026-059

A By-law to amend By-law 2022-125 as amended, a by-law to make appointments to the Board of Management for the Downtown Oakville Business Improvement Area

233 - 233

17.6	By-law 2026-071	234 - 234
	A by-law to confirm the proceedings of a meeting of Council	

18. Adjournment



Town of Oakville

Council Minutes

Date: March 30, 2026
Time: 6:30 p.m.
Location: Council Chamber

Mayor and Council:

- Mayor Burton
- Councillor Adams
- Councillor Chisholm
- Councillor Duddeck
- Councillor Elgar
- Councillor Gittings
- Councillor Grant
- Councillor Haslett-Theall
- Councillor Knoll
- Councillor Lishchyna
- Councillor Longo
- Councillor McNeice
- Councillor Nanda
- Councillor O'Meara
- Councillor Xie

Staff:

- J. Clohec, Chief Administrative Officer
- P. Fu, Commissioner of Community Infrastructure
- P. Damaso, Commissioner of Community Services
- M. Mizzi, Commissioner of Community Development
- S. Ayres, Commissioner of Corporate Services
- J. Clarke, Director of Corporate Strategy and Government Relations
- D. Carr, Town Solicitor
- W. Short, Town Clerk
- A. Coyne, Deputy Clerk
- C. Fraresso, Supervisor Council and Committee Services
- N. Coric, Council and Committee Coordinator

Others: Rob Lister, Sean McCaughan, Jeff Mocha from Oakville
Enterprises Corporation.
Chief Stephen Tanner, Halton Regional Police Services.

The Town of Oakville Council met in regular session this 30th day of March, 2026 in the Council Chamber of the Oakville Municipal Building, 1225 Trafalgar Road, Oakville commencing at 6:30 p.m.

1. O Canada

2. Land Acknowledgement

Mayor R. Burton provided a land acknowledgement.

3. Regrets

There were no regrets for this meeting.

4. Declarations of Pecuniary Interest

No declarations of pecuniary interest were declared.

5. Confirmation of Minutes of the previous Council Meeting(s)

5.1 Minutes of the Regular Session of Council February 23, 2026

Moved by Councillor Xie

Seconded by Councillor Nanda

That the minutes of the Regular Session of Council, February 23, 2026, be approved.

CARRIED

6. Public Presentation(s)

There were no Public Presentations.

7. Committee Minutes

There were no Committee Minutes.

8. Advisory Committee Minutes

8.1 Accessibility Advisory Committee Minutes, March 12, 2026

Moved by Councillor Gittings

Seconded by Councillor McNeice

That the minutes of the Accessibility Advisory Committee, March 12, 2026, be approved.

CARRIED

9. Consent Item(s)

There were no requests to remove consent items.

9.1 Application to Conduct Charitable Lottery Events – Halton Food for Thought

Moved by Councillor Lishchyna

Seconded by Councillor Longo

That the request from Halton Food for Thought to conduct charitable lottery events in the Town of Oakville be approved.

CARRIED

9.2 2025 Statement of Remuneration and Expenses paid to Members of Council and Committees

Moved by Councillor Lishchyna

Seconded by Councillor Longo

That the annual statement of remuneration and expenses paid to members of Council and appointed members of Committees prepared by the Finance Department, in accordance with Section 284 of the *Municipal Act, 2001*, be received.

CARRIED

9.3 2027 Council Remuneration for Elected Officials

Moved by Councillor Lishchyna

Seconded by Councillor Longo

1. That the updated Council Remuneration, Resources and Expenses Policy (Appendix A) be approved.
2. That the updated Council Remuneration, Allowances, Benefits, Expenses, Conferences and Seminars Procedure (Appendix B) be approved.
3. That the updated Pregnancy and Parental Leave of Members of Council Procedure (Appendix C) be approved.
4. That the following Council Remuneration adjustments, effective January 1, 2027, be approved:
 - a. That the Mayor's stipend be increased by \$1,386 effective January 1, 2027.
 - b. That the Councillors' stipend remains unchanged.
 - c. That the Mayor's monthly taxable car allowance be adjusted to \$1,275.
 - d. That the one-time payment of \$1,200 for furniture and office set-up for Members of Council remains unchanged.
 - e. That the monthly communication services allowance remain at \$275 for Councillors and for the Mayor.

CARRIED

9.4 Housekeeping Amendments - Harbours By-law Updates

Moved by Councillor Lishchyna

Seconded by Councillor Longo

1. That By-law 2026-036, a by-law to amend Harbours By-law 2012-007, as amended, attached as Appendix A to the report from the Parks and Open Space Department and Municipal Enforcement Services dated March 17, 2026, be passed.

2. That By-law 2026-037, a by-law to amend Parking Administrative Penalty By-law 2015-071, as amended, attached as Appendix B to the report from the Parks and Open Space Department and Municipal Enforcement Services dated March 17, 2026, be passed.
3. That By-law 2026-038, a by-law to amend Towing Without the Vehicle Owner's Consent By-law 2024-187, as amended, attached as Appendix C to the report from the Parks and Open Space Department and Municipal Enforcement Services dated March 17, 2026, be passed.
4. That By-law 2026-039, a by-law to amend Administrative Penalties for Non-Parking Violations and Orders By-law 2021-038, as amended, attached as Appendix D to the report from the Parks and Open Space Department and Municipal Enforcement Services dated March 17, 2026, be passed.
5. That the rates and fees schedule for the Parking Enforcement Program be updated as set out in Appendix E to the report from the Parks and Open Space Department and Municipal Enforcement Services dated March 17, 2026.

CARRIED

10. Confidential Consent Item(s)

There were no Confidential Consent Items.

11. Discussion Item(s)

11.1 Oakville Enterprises Corporation Quarterly Update – March 31, 2026

Moved by Councillor Haslett-Theall

Seconded by Councillor Chisholm

That the presentation from Rob Lister, President and CEO of Oakville Enterprises Corporation (OEC) regarding the quarterly update be received.

CARRIED

11.2 Alternative Options for the Relocation of Canada Day

The following delegates spoke to this item: Juman Qourshah and the Seeds of Leadership Program group delegation.

Moved by Mayor Burton

Seconded by Councillor Knoll

WAVING OF PROCEDURE

That in accordance with Section 2(2) of the Procedure By-law, Section 14.1(3) of the Procedure By-law be waived to permit consideration of the Notice of Motion regarding Item 11.3 - Relocation of the Canada Day Celebration from the February 23, 2026 Council Meeting, upon its introduction this evening

CARRIED

Moved by Mayor Burton

Seconded by Councillor Knoll

That Council reconsider the following vote from its February 23, 2026, Council Meeting:

Main Motion, as amended

1. That Council not approve the relocation of the Town of Oakville's Canada Day celebration to Coronation Park in 2026.
2. That staff report back to Council on options for alternative locations or arrangements for Canada Day this year
3. And that the Town of Oakville's Canada Day celebration for 2026 not be held in Bronte waterfront park.
4. That staff report back in March of 2026 and that HRPS be asked to attend and
5. That staff report on drone show options for future Canada Day events for 2027 and beyond, for locations including Bronte with good transportation and amenities for further consideration by Council.

CARRIED

Moved by Councillor Duddeck
Seconded by Councillor Chisholm

That Council not approve the relocation of the Town of Oakville's Canada Day celebration to Coronation Park in 2026.

CARRIED

Moved by Councillor Gittings
Seconded by Councillor Longo

That staff report back to Council on options for alternative locations or arrangements for Canada Day this year.

CARRIED

Moved by Councillor O'Meara
Seconded by Councillor McNeice

And that the Town of Oakville's Canada Day celebration for 2026 not be held in Bronte waterfront park.

LOST

Moved by Councillor Adams
Seconded by Councillor Grant

That staff report back in March of 2026 and that HRPS be asked to attend.

CARRIED

Moved by Councillor Adams
Seconded by Councillor Xie

That staff report on drone show options for future Canada Day events for 2027 and beyond, for locations including Bronte with good transportation and amenities for further consideration by Council.

CARRIED

Moved by Councillor O'Meara
Seconded by Councillor McNeice

1. Because Halton Regional Police Service's operational plan has provided sufficient reassurances to Council regarding the safety of residents, visitors and businesses, and having provided a commitment to work with the Town of Oakville, that Council approve the use of Bronte Heritage Waterfront Park as the location for the Town of Oakville's 2026 Canada Day celebration; and
2. That, funding in the amount of \$75,000 be transferred from the Tax Stabilization Reserve to offset the incremental unbudgeted cost for the Town of Oakville's Canada Day celebration at Bronte Heritage Waterfront Park.

For (15): Mayor Burton, Councillor Adams, Councillor Chisholm, Councillor Duddeck, Councillor Elgar, Councillor Gittings, Councillor Grant, Councillor Haslett-Theall, Councillor Knoll, Councillor Lishchyna, Councillor Longo, Councillor McNeice, Councillor Nanda, Councillor O'Meara, and Councillor Xie

CARRIED (15 to 0)

11.3 Veterans Commemorative Options

Moved by Councillor Haslett-Theall

Seconded by Councillor Chisholm

1. That the implementation of Option 1: Design A in consultation with the Oakville Legions location and other stakeholders for the recognition of veterans in Oakville for November 2026 be approved.
2. To support the Veterans Commemorative Banner Program in the amount of \$9,000, funded from the Tax Stabilization Reserve, be approved.
3. In consultation with the Oakville Historical Society, the Bronte Historical Society, and the Trafalgar Historical Society, for the recognition of veterans in Oakville, staff broaden the program to include the provision and installation of Design B banners in the Downtown Oakville Heritage District, all Oakville Legion locations, Kerr Street, Bronte, the Uptown Core and each Community Centre during the four-week period leading up to Remembrance Day and around D-Day for 2027.

4. That staff report back with broadened program costs through the 2027 budget process.

For (15): Mayor Burton, Councillor Adams, Councillor Chisholm, Councillor Duddeck, Councillor Elgar, Councillor Gittings, Councillor Grant, Councillor Haslett-Theall, Councillor Knoll, Councillor Lishchyna, Councillor Longo, Councillor McNeice, Councillor Nanda, Councillor O'Meara, and Councillor Xie

CARRIED (15 to 0)

11.4 Global Economic, Cultural and Tourism Engagement Committee

The following delegates spoke to this item: Leen Elbarasi, representing Seeds of Leadership Program group delegation.

Moved by Councillor Xie

Seconded by Councillor Nanda

That Council endorse the creation, mandate, and composition of the Global Economic, Cultural, and Tourism Engagement Committee.

For (11): Mayor Burton, Councillor Adams, Councillor Chisholm, Councillor Gittings, Councillor Grant, Councillor Knoll, Councillor Lishchyna, Councillor Longo, Councillor McNeice, Councillor Nanda, and Councillor Xie

Against (4): Councillor Duddeck, Councillor Elgar, Councillor Haslett-Theall, and Councillor O'Meara

CARRIED (11 to 4)

12. Confidential Discussion Item(s)

There were no Confidential Discussion Items.

13. Staff Memoranda (Staff Memos)

Received for Information.

13.1 Finance Department - Town Development Charges Rate Change - February 13, 2026

- 13.2 Clerk's Department - Municipal Clearance for Liquor Sales Licence - February 18, 2026**
- 13.3 Transportation and Engineering Department - Road Safety Initiatives Fund Funding Allocation to the Town - March 11, 2026**
- 13.4 Legal Department and Municipal Enforcement Services - Regulating the Display and Distribution of Graphic Signs Update - March 16, 2026**

14. New Business

Mayor Burton shared that the Federal and Provincial Governments have combined to reduce development charges by 50% with their governmental funding. He also stated that the Federal and Provincial Governments have worked together to fund the rebate of the HST on new homes that are bought until March 2027. Mayor Burton advised that tomorrow [March 31, 2026] is the soft opening at 9 a.m. for the new community center and library at the Sixteen Mile Sports Complex. The official opening ceremony and celebration will take place Saturday May 30th, from 10 a.m. to 4 p.m. Tour bookings are available on the Town website. The Canadian chapter of the Women's Federation for World Peace, for their International Women's Day celebration in Oakville, presented Mayor Burton with a certificate naming him as an Ambassador for Peace. Their Ambassador for Peace Award states that Mayor Burton is an example of living for the sake of others through promoting a culture of peace, overcoming barriers, and fostering reconciliation. He stated that this associates him with personal hero's and leaders, like Jean Augustine the first black woman elected to Canada's House of Commons.

15. Regional Reports and Question Period Regarding Town Boards and Advisory Committees

16. Requests for Reports

16.1 Residential Streetlighting for Pedestrian Safety

This item was withdrawn.

Moved by Councillor Grant

Seconded by Councillor Knoll

That staff be directed to report back on streetlighting concerns within residential streets for the June 2026 Council meeting, including considerations for pedestrian safety.

17. Consideration and Reading of By-Laws

17.1 By-law 2026-036

A by-law to amend Harbours By-law 2012-007, being a by-law to establish rules and regulations for the Town of Oakville harbours **(RE: Item 9.4)**

17.2 By-law 2026-037

A by-law to amend Parking Administrative Penalties By-law 2015-071 **(RE: Item 9.4)**

17.3 By-law 2026-038

A by-law to amend Towing Without the Vehicle Owner's Consent By-law 2024-187 **(RE: Item 9.4)**

17.4 By-law 2026-039

A by-law to amend Administrative Penalties for Non-Parking Violations and Orders By-law 2021-038 **(RE: Item 9.4)**

17.5 By-law 2026-045

A by-law to amend By-law 1984-001 (The Traffic By-law)

17.6 By-law 2026-056

A By-law to dedicate certain land as part of a public highway – (Parts 1, 2 and 3, Plan 20R-23133 – South Service Road West)

17.7 By-law 2026-057

A by-law to confirm the proceedings of a meeting of Council

17.8 By-law 2026-064

A by-law to declare that certain land is not subject to part lot control (Block 34, Plan 20M-1275 – Arista Homes (Oakpointe) Inc.)

Moved by Councillor Longo

Seconded by Councillor Xie

That the by-laws noted above be passed.

CARRIED

The Mayor gave written approval of the by-laws noted above.

18. Adjournment

The Mayor adjourned the meeting at 9:26 p.m.

William Short, Town Clerk

REPORT

Council

Meeting Date: April 27, 2026

FROM: Finance Department

DATE: April 14, 2026

SUBJECT: 2026 Tax Rebate for Eligible Senior Property Owners

LOCATION: Town-wide

WARD: Town-wide

Page 1

RECOMMENDATION:

That By-law 2026-053, a by-law to authorize a property tax rebate to eligible senior property owners in the 2026 taxation year, attached as Appendix A, be passed.

KEY FACTS:

The following are key points for consideration with respect to this report:

- An annual by-law is required so that eligible senior property owners may apply and receive a property tax rebate in the taxation year, for which the rebate is applied for.

BACKGROUND:

The Town, through Section 365(1) of the *Municipal Act*, 2001, provides an annual property tax rebate to eligible senior property owners. As approved by Council, this legislation authorizes a local municipality to pass a by-law to offer such a program and allows for the sharing of costs associated with the rebate program between the Town of Oakville, the Region of Halton and the Province of Ontario for education tax. The Region of Halton's Council approves cost sharing of this program annually through tax policy reporting and by-law.

By approving this program through by-law each year, the Town administers the rebate program; however, the Town is limited to a share of approximately 43% of the total cost of providing the rebates. The Region (39%) and the Province for education taxes (18%) absorb the balance of the program costs.

COMMENT/OPTIONS:

Staff is recommending the eligible senior rebate continue at \$500 in 2026, unchanged from the rebate offered in 2025. There were 105 eligible applicants that received the rebate in the 2025 taxation year. The format and eligibility requirements contained in by-law 2026-053 reflect those of the 2025 by-law with respect to the tax rebate and eligibility requirements.

In 2026, apart from the senior's rebate program, the Town continues to participate in, and administer on behalf of the Region of Halton, the Older Adult Tax Deferral Program (OATDP) which allows eligible seniors the option to completely defer property taxes year over year until withdrawal of the program, ineligibility, or sale of property. All lower-tier municipalities in Halton participate in the OATDP since inception in 2017. In 2025, 39 eligible Oakville property owners participated in the deferral program. The Town of Oakville also participates in and administers the mandatory levy increase deferral program for low-income seniors and persons with disabilities. This program allows eligible applicants to defer the increase in levy year over year until sale of property. The Town currently has 5 applicants in the levy increase deferral program.

CONSIDERATIONS:

(A) PUBLIC

All efforts are used to ensure property owners are advised of the assistance programs offered by the Town.

(B) FINANCIAL

The Town's anticipated cost of the rebate program is estimated to be \$28,200 and the amount to fund the Town's share was set aside in the 2026 budget.

(C) IMPACT ON OTHER DEPARTMENTS & USERS

NA

(D) COUNCIL STRATEGIC PRIORITIES

This report addresses the corporate strategic goal(s) to:

- Continuously improve our programs and services
- Be accountable in everything we do
- Be innovative in everything we do
- Be the most livable Town in Canada

(E) CLIMATE CHANGE/ACTION

NA

APPENDICES:

Appendix A - By-law 2026-053

Prepared by:
Danielle Tummon
Manager, Revenue Services and Taxation

Submitted by:
Jonathan van der Heiden
Deputy Treasurer and Director of Finance



THE CORPORATION OF THE TOWN OF OAKVILLE

BY-LAW NUMBER 2026-053

A by-law to provide a rebate of taxes for eligible senior property owners

WHEREAS subsection 365(1) of the *Municipal Act*, 2001, S.O. c. 25, as amended (hereinafter called the “Act”), authorizes a local municipality to pass a by-law to provide for the cancellation, reduction, or refund of property taxes for eligible property owners whose taxes are considered by Council to be unduly burdensome, as defined in the by-law;

WHEREAS the Council of the Corporation of the Town of Oakville shall give notice to the Regional Municipality of Halton in accordance with subsection 365(2) of the *Act*, of the fact that it has passed a by-law in accordance with subsection 365(1) of the *Act*;

WHEREAS the Council of The Corporation of the Town of Oakville deems it desirable and in the public interest to enact such a by-law.

COUNCIL ENACTS AS FOLLOWS:

1. In this by-law,
 - (a) “owner” means a person assessed as the owner of residential real property and includes an owner within the meaning of the *Condominium Act*;
 - (b) “personal residence” means the residence ordinarily inhabited by the owner;
 - (c) “spouse” means a person,
 - (1) to whom the person is married, or
 - (2) with whom the person is living outside marriage in a conjugal relationship, if the two persons,
 - (i) have cohabited for at least one year,
 - (ii) are together the parents of a child, or
 - (iii) have together entered into a cohabitation agreement under section 53 of the *Family Law Act*;

- (d) “Town” means The Corporation of the Town of Oakville;
 - (e) “Treasurer” means the Treasurer of the Corporation of the Town of Oakville.
2. The Treasurer is authorized and directed to allow owners of residential real property located in the Town a tax reduction of Five Hundred Dollars (\$500.00) against real property taxes imposed by the Town in respect of such real property, provided that:
- (a) such owner or the spouse of such owner or both occupies or occupy the property in respect of which real property taxes are imposed as his, her or their personal residence;
 - (b) such owner or the spouse of such owner or both has or have attained the age of sixty-five (65);
 - (c) such owner or the spouse of such owner or both has or have been assessed as the owner of residential property in the Town for a period of not less than one year immediately preceding the date of application for the tax reduction;
 - (d) such owner or the spouse of such owner or both is or are receiving a monthly guaranteed income supplement under Part II of the *Old Age Security Act* R.S.C, 1985 c.O-9 as amended and provide proof to that effect; and
 - (e) there are no outstanding property taxes on account as of October 1st of the year the application is applied for and received by the Town of Oakville.
3. No tax rebate shall be allowed under paragraph 2 to an owner in respect of more than one single family residential dwelling unit in any year.
4. No tax rebate shall be allowed under paragraph 2 to an owner if that owner is the registered owner of more than one property in the Town of Oakville.
5. The tax rebate provided under this by-law will not be pro-rated.
6. The tax rebate provided under this by-law will not be transferable to estates of deceased owners.
7. Should any section, clause or provision of this by-law be declared invalid by a court of competent jurisdiction, the same shall not affect the validity of the by-law as a whole or any part thereof, other than the part in which was declared to be invalid.

PASSED this 27th day of April, 2026

MAYOR

CLERK

REPORT

Council

Meeting Date: April 27, 2026

FROM: Finance Department

DATE: April 14, 2026

SUBJECT: 2026 Property Tax Levy

LOCATION: Town-wide

WARD: Town-wide

Page 1

RECOMMENDATION:

That the Tax Levy by-law 2026-052, a by-law to provide for the levying of rates for the year 2026, as attached to the report from the Finance Department, be passed.

KEY FACTS:

The following are key points for consideration with respect to this report:

- Council approval of the property tax by-law is required to levy 2026 property taxes;
- Any surplus or deficit resulting from a difference in the actual assessment growth from the budgeted assessment growth will be transferred to/from the Tax Rate Stabilization reserve as per the Council approved Financial Control Procedure;
- The Town of Oakville is required to levy and collect property taxes on behalf of the Region of Halton, the Province of Ontario for education, and the Business Improvement Areas (BIAs).

BACKGROUND:

Section 312 of the *Municipal Act*, 2001 requires Council to pass a by-law each year specifying the levying of tax rates. Oakville's operating and capital budgets for 2026 were adopted by Council on December 15, 2025. The Downtown BIA, Bronte Village BIA, and the Kerr Village BIA budgets for 2026 were approved at the February 23, 2026 Council meeting. The tax levy by-law, attached to this report, has been prepared to reflect these budgets, and to authorize the 2026 final tax billing.

COMMENT/OPTIONS:

The Town of Oakville is responsible for approving the budget for its own general purposes and the budgets of the BIAs, as well as the calculation of the final tax rates. The Town of Oakville is also required to levy taxes for regional and education purposes according to the tax rates set by the Region of Halton and the Province of Ontario for the school boards.

The attached appendices are based on the budgets and rates for the Town, the business improvement areas, and for regional and education purposes:

- Appendix A By-law 2026-052 including Schedule 1 (Town of Oakville Net Budget) authorizes the 2026 final tax rates, and establishes installment due dates of June 25, 2026 and September 25, 2026; and
- Appendix B 2026 Tax Rate Summary provides a summary of the 2026 tax rates for all property classes.

2026 Tax Levy and Assessment Changes

The 2026 gross operating budget for the Town, adopted by Council at the December 15, 2025 Special Council meeting, totals approximately \$514.9 million and established a levy budget requirement of \$290,113,500. Due to an increase in actual property assessment growth compared to budget and in accordance with the Council approved Financial Controls procedure, the net levy requirement increased from \$290,113,500 to \$290,185,134, and a transfer to the Tax Rate Stabilization reserve in the amount of \$71,634 has been recorded. The tax levy by-law, attached to this report, has been prepared to reflect this net levy requirement; as well as those of the Downtown, Bronte Village, and Kerr Village BIAs.

The Town's general tax levy requirement adopted as part of the 2026 budget process has increased 0.47%, representing an approximate 1.96% overall residential tax rate increase including the Region and Education portion.

The in-year changes to property assessment, completed by the Municipal Property Assessment Corporation (MPAC,) are finalized and provided to municipalities in December annually. The assessment growth of 2.57% is due to net in-year growth in assessment in 2025. Assessment growth is generated from new development or property improvement that has been valued by MPAC during the year. Oakville was 5th overall in Ontario for new property value in 2025, adding \$1.6B in new assessment. In-year growth in assessment is typically off-set by reduced assessed values resulting from Assessment Review Board appeal settlements and MPAC requests for reconsideration settlements; however, these have reduced significantly with the pause in provincial reassessment.

All assessments in Ontario reached full value in 2020, and there has been a postponement of the 2021 reassessment for the 2021-2026 tax years. This means that assessments used for the 2026 taxation year will continue to be based on the same valuation date that was in effect for the 2025 taxation year (based on a January 1, 2016 market value) and will be the same value unless there has been a change or improvement to the property. At the time of writing this report, there has been no update from the Province or MPAC regarding timing of a future Provincial reassessment.

2026 Tax Impact

The overall (Town, Region and Education combined) residential tax rate increase is 1.96% or \$16.33 per \$100,000 of assessment and the overall commercial tax rate increase is 1.35% or \$23.78 per \$100,000 of assessment.

Percentage Share of 2026 Property Taxes:



For every \$100,000 of assessed value, total property taxes for 2026 on a residential dwelling will be \$850.96 and on a commercial property at the full rate taxes will be \$1,787.13.

The increase per \$100,000 (restated for current value assessment (CVA)) of assessed value is as follows:

	<u>Residential Example</u>	<u>Commercial Example</u>
Town	\$ 1.74	\$ 2.52
Region	14.59	21.26
Education	<u>0.00</u>	<u>0.00</u>
Total	\$16.33	\$23.78

The information is provided to property owners on the Final Tax Bill, for each \$100,000 of residential assessment as follows:

2025 Final Taxes	\$834.63
2026 Local Municipal Levy Change	\$ 1.74
2026 Upper Tier Municipal Levy Change	\$ 14.59
2026 Provincial Education Levy Change	<u>\$ 0.00</u>
2026 Final Taxes	\$850.96

CONSIDERATIONS:**(A) PUBLIC**

Property tax notices for all taxable properties are legislated to be mailed at least 21 days before the first installment is due. Property owners now have the ability to access their property tax information through Online Services on oakville.ca. Assessment and budget impact information was previously provided by Communications through media notifications and committee meetings. 2026 budget information is posted on the Town's web site, and further information will be posted and published subsequent to Council approval of the tax levy By-law.

(B) FINANCIAL

The attached by-law 2026-052 has been prepared based on the Town's operating budget and capital budgets for 2026, which were adopted at the Special Council meeting of December 15, 2025 with a tax levy increase of 1.96%. The 2026 budgets of the three Business Improvement Areas were approved by Council February 23, 2026.

A transfer to the Tax Rate Stabilization reserve in the amount of \$71,634 is required as a result of an increase in the actual assessment growth from the budgeted assessment growth.

(C) IMPACT ON OTHER DEPARTMENTS & USERS

NA

(D) COUNCIL STRATEGIC PRIORITIES

This report addresses the corporate strategic goal(s) to:

- be fiscally sustainable

(E) CLIMATE CHANGE/ACTION

NA

APPENDICES:

Appendix A: 2026 Tax Levy By-law 2026-052 and Schedule 1 (Town of Oakville Net Budget)

Appendix B: 2026 Tax Rate Summary

Prepared by:
Chris Prinsen,
Analyst, Tax and Assessment

Prepared by:
Danielle Tummon,
Manager, Revenue Services and
Taxation

Submitted by:
Jonathan van der Heiden,
Deputy Treasurer and Director of Finance



THE CORPORATION OF THE TOWN OF OAKVILLE

BY-LAW NUMBER 2026-052

A by-law to provide for the levying of rates for the year 2026

WHEREAS the assessment of all property liable to taxation for general purposes in 2026 is:

Residential: - full rate (RT)	\$64,300,739,337
- PIL (RH)	5,881,900
- education only (RD)	0
Multi-Residential (MT)	1,216,087,048
New Multi-Residential: - Full Rate (NT)	371,527,200
- Affordable Rental Housing (NT2)	0
Commercial: - full rate (CT/CH/DT/ST/GT)	6,810,834,441
- excess/vacant land (CU/DU/SU/CX)	283,775,035
Industrial: - full rate (IT/IH/LT)	846,371,651
- excess/vacant land (IU/IX/IJ/IK/LU)	128,651,034
- farmland awaiting development (I1/R1/C1)	28,710,000
Pipeline (PT)	79,093,000
Farmlands (FT)	28,668,349
Managed Forest (TT)	0
Small-scale On-Farm Business - Industrial (I7)	0
Small-scale On-Farm Business - Commercial (C7)	0
	\$74,100,338,995

WHEREAS for the general purposes of the Town, it is necessary to raise the sum of \$290,185,134 which will require that the following tax rates be imposed:

	Town
Residential and Farm (RT/RH)	0.364585%
Multi-Residential (MT)	0.729169%
New Multi-Residential (NT)	0.364585%
Affordable Rental Housing (NT2)	0.364585%
Commercial: - full rate (CT/CH/DT/ST/GT)	0.531018%
- excess/vacant land (CU/DU/SU/CX)	0.531018%
Industrial: - full rate (IT/IH/LT)	0.762237%
- farmland awaiting development (I1/R1/C1)	0.273439%

- excess/vacant land (IU/IX/IJ/IK/LU)	0.762237%
Pipeline (PT)	0.387080%
Farmland (FT)	0.072917%
Managed Forest (TT)	0.091146%
Small-scale On-Farm Business - Industrial (I7)	0.190559%
Small-scale On-Farm Business - Commercial (C7)	0.132750%

WHEREAS the Regional Municipality of Halton's Upper Tier Tax Levy By-Law directs the Council of the Town of Oakville to levy the following tax rates as approved for the general purposes of the said Region and for the special purposes of Police Services and Waste Management:

	Region General
Residential and Farm (RT/RH)	0.173991%
Multi-Residential (MT)	0.347982%
New Multi-Residential (NT)	0.173991%
Affordable Rental Housing (NT2)	0.173991%
Commercial - full rate (CT/CH/DT/ST/GT)	0.253418%
- excess/vacant land (CU/DU/SU/CX)	0.253418%
Industrial - full rate (IT/IH/LT)	0.363763%
- farmland awaiting development (I1/R1/C1)	0.130494%
- excess/vacant land (IU/IX/IJ/IK/LU)	0.363763%
Pipeline (PT)	0.184727%
Farmland (FT)	0.034798%
Managed Forest (TT)	0.043498%
Small-scale On-Farm Business - Industrial (I7)	0.090941%
Small-scale On-Farm Business - Commercial (C7)	0.063355%

	Police Services
Residential and Farm (RT/RH)	0.138835%
Multi-Residential (MT)	0.277669%
New Multi-Residential (NT)	0.138835%
Affordable Rental Housing (NT2)	0.138835%
Commercial - full rate (CT/CH/DT/ST/GT)	0.202213%
- excess land or vacant land (CU/DU/SU/CX)	0.202213%
Industrial - full rate (IT/IH/LT)	0.290262%
- farmland awaiting development (I1/R1/C1)	0.104126%
- excess land or vacant land (IU/IX/IJ/IK/LU)	0.290262%
Pipeline (PT)	0.147401%
Farmland (FT)	0.027767%
Managed Forest (TT)	0.034709%
Small-scale On-Farm Business - Industrial (I7)	0.072565%

Small-scale On-Farm Business - Commercial (C7)	0.050553%
	Waste Management
Residential and Farm (RT/RH)	0.020549%
Multi-Residential (MT)	0.041100%
New Multi-Residential (NT)	0.020549%
Affordable Rental Housing (NT2)	0.020549%
Commercial - full rate (CT/CH/DT/ST/GT)	0.029931%
- excess land or vacant land (CU/DU/SU/CX)	0.029931%
Industrial - full rate (IT/IH/LT)	0.042964%
- farmland awaiting development (I1/R1/C1)	0.015412%
- excess land or vacant land (IU/IX/IJ/IK/LU)	0.042964%
Pipeline (PT)	0.021817%
Farmland (FT)	0.004110%
Managed Forest (TT)	0.005137%
Small-scale On-Farm Business - Industrial (I7)	0.010741%
Small-scale On-Farm Business - Commercial (C7)	0.007483%

Which will raise the sums of \$138,485,257, \$110,503,386, and \$16,356,213 respectively;

WHEREAS Regulations made under the Education Act prescribe the following residential, commercial, industrial, and pipeline tax rates for school purposes:

	Education
Residential and Farm (RT/RH/RD)	0.153000%
Multi-Residential (MT)	0.153000%
New Multi-Residential (NT)	0.153000%
Affordable Rental Housing (NT2)	0.153000%
Commercial - full rate (CT/CH/DT/ST/GT)	0.770552%
- excess land or vacant land (CU/DU/SU/CX)	0.770552%
Industrial - full rate (IT/LT)	0.880000%
- full rate (IH)	1.098184%
- farmland awaiting development (I1/R1/C1)	0.114750%
- excess land or vacant land (IU/IX/LU)	0.880000%
-excess land or vacant land (IJ/IK)	1.098184%
Pipeline (PT)	0.880000%
Farmland (FT)	0.038250%
Managed Forest (TT)	0.038250%
Small-scale On-Farm Business - Industrial (I7)	0.220000%
Small-scale On-Farm Business - Commercial (C7)	0.220000%

Which will raise the sum of \$164,876,453;

WHEREAS the assessment of all property liable for the special charge for the purposes of the Downtown Oakville Business Improvement Area designated by By-Law 1978-60 and enlarged by By-Law 1988-157 and By-Law 2016-123 is:

Commercial - full rate (CT/DT/XT/GT)	328,295,884
- excess land or vacant land (CX/CU)	<u>2,819,387</u>
Total	\$331,115,271

WHEREAS for the purposes of the said improvement area, it is necessary to raise the sum of \$1,273,824, which will require that the following tax rates be imposed:

	Downtown BIA
Commercial - full rate (CT/DT/XT/GT)	0.384707%
- excess land or vacant land (CX/CU)	0.384707%

WHEREAS the assessment of all property liable for the special charge for the purposes of the Bronte Business Improvement Area designated by By-Law 1987-74 and enlarged by By-Law 1991-143 is:

Commercial - full rate (CT/GT/ST/XT)	80,164,327
- excess land or vacant land (CX)	<u>1,344,000</u>
Total	\$81,508,327

WHEREAS for the purposes of the said improvement area, it is necessary to raise the sum of \$399,611, which will require that the following tax rates be imposed:

	Bronte BIA
Commercial - full rate (CT/GT/ST/XT)	0.490270%
- excess land or vacant land (CX)	0.490270%

WHEREAS the assessment of all property liable for the special charge for the purposes of the Kerr Village Business Improvement Area designated by By-Law 2005-018 is:

Commercial - full rate (CT/IT/XT/ST)	224,697,767
- excess land or vacant land (CX/IX/IU/CU)	<u>9,034,700</u>
Total	\$233,732,467

WHEREAS for the purposes of the said improvement area, it is necessary to raise the sum of \$471,239, which will require that the following tax rates be imposed:

	Kerr Village BIA
Commercial - full rate (CT/IT/XT/ST)	0.201615%

- excess land or vacant land (CX/IX/IU) 0.201615%

COUNCIL ENACTS AS FOLLOWS:

1. Pursuant to the provisions of the *Municipal Act*, 2001 and other authorizing statutes, the rates stated above shall, subject to paragraph 2 hereof, be levied upon the respective assessments liable therefore, and shall be collected by the Town's Manager of Revenue Services and Taxation.
2. The amounts which would otherwise have been levied under this by-law shall be adjusted where applicable in accordance with any by-law passed by the Regional Municipality of Halton to limit the amount of increases or decreases in taxation and shall be reduced where applicable by the amounts levied under Town of Oakville By-Law 2026-052.
3. The amounts levied under this by-law shall become due and payable as follows:
 - (a) Approximately one-half on the 25th day of June, 2026; and
 - (b) The balance on the 25th day of September, 2026
- 3.1 There may be added to the tax roll all or any arrears of charges, fees, costs or other expenses as may be permitted by Provincial legislation and such arrears of charges, fees, costs or other expenses shall be deemed to be taxes, collected as taxes, or collected in the same manner as municipal taxes, or dealt with in such a fashion as may be specifically authorized by the applicable statute.
4. The Town's Manager of Revenue Services and Taxation is authorized and directed to mail, or cause to be mailed, notices of the taxes hereby levied to the person or persons taxed at the address of the residence or place of business of such person or persons. If the property owner has requested electronic delivery of notice of tax, it will be delivered to account on Online Services with notice of delivery to specified email address as directed.
5. The net budget of the town for the year 2026 as attached in summary form as Schedule 1 is hereby adopted.

PASSED this 27th day of April, 2026

MAYOR

CLERK

SCHEDULE 1 TO BY-LAW 2026-052
**TOWN OF OAKVILLE
2026 NET BUDGET AND TAX LEVY**

	2026 Approved Budget	Town	Region	Education	Downtown B.I.A.	Bronte B.I.A.	Kerr Village B.I.A.
REVENUE							
Taxation - General Levy	722,551,117	290,185,134	265,344,856	164,876,453	1,273,824	399,611	471,239
TOTAL REVENUE	722,551,117	290,185,134	265,344,856	164,876,453	1,273,824	399,611	471,239
EXPENDITURES							
Political Governance	4,655,400	4,655,400					
Administrative Executive Management	2,647,600	2,647,600					
Communications and Customer Experiences	3,384,000	3,384,000					
Human Resources	4,538,800	4,538,800					
Regulatory Services	674,600	674,600					
Financial Services	5,795,500	5,795,500					
Coporate Strategy and government Relations	2,043,700	2,043,700					
Legal Services	2,709,000	2,709,000					
Information Systems + Solutions	18,450,400	18,450,400					
Facilities & Construction Management	4,140,000	4,140,000					
Emergency Services	54,361,500	54,361,500					
Recreation and Culture	23,980,900	23,980,900					
Oakville Public Library	14,167,300	14,167,300					
Parks and Open Space	28,608,400	28,608,400					
Cemeteries	207,500	207,500					
Harbours	37,300	37,300					
Infrastructure Maintenance	29,958,300	29,958,300					
Infrastructure Planning & Improvements	3,589,800	3,589,800					
Parking	-	-					
Municipal Enforcement	2,060,400	2,060,400					
Oakville Transit	45,959,600	45,959,600					
Economic Development	1,154,600	1,154,600					
Corporate Asset Management	1,905,800	1,905,800					
Building Services	254,800	254,800					
Business Support Services	1,919,700	1,919,700					
Planning & Development	5,194,700	5,194,700					
Corporate & Financial Expenses	27,785,534	27,785,534					
	290,185,134	290,185,134	-	-	-	-	-
Transfer to:							
Region - Waste Management	16,356,213		16,356,213				
- Police Services	110,503,386		110,503,386				
- General	138,485,257		138,485,257				
Education	164,876,453			164,876,453			
Downtown Oakville Business Improvement Area	1,273,824				1,273,824		
Bronte Business Improvement Area	399,611					399,611	
Kerr Village Business Improvement Area	471,239						471,239
TOTAL EXPENDITURES	722,551,117	290,185,134	265,344,856	164,876,453	1,273,824	399,611	471,239
ACCUM NET REVENUE/(DEFICIT) AT END OF YEAR	-	-	-	-	-	-	-

**TOWN OF OAKVILLE
2026 FINAL TAX RATE
SUMMARY**

		Region				Education	Total
		Town	Waste Management	Police Services	General	Region Total	
Residential and Farm (RT/RH)		0.364585%	0.020549%	0.138835%	0.173991%	0.333375%	0.850960%
Multi-Residential (MT)		0.729169%	0.041100%	0.277669%	0.347982%	0.666751%	1.548920%
New Multi-Residential (NT)		0.364585%	0.020549%	0.138835%	0.173991%	0.333375%	0.850960%
Affordable Rental Housing (NT2)		0.364585%	0.020549%	0.138835%	0.173991%	0.333375%	0.850960%
Commercial	- Full rate (CT/CH/DT/ST/GT)	0.531018%	0.029931%	0.202213%	0.253418%	0.485562%	1.787132%
	- Excess land or vacant land (CU/DU/SU/CX)	0.531018%	0.029931%	0.202213%	0.253418%	0.485562%	1.787132%
	- Small-scale On-farm (C7)	0.132750%	0.007483%	0.050553%	0.063355%	0.121391%	0.474141%
Industrial	- Full rate (IT/LT)	0.762237%	0.042964%	0.290262%	0.363763%	0.696989%	2.339226%
	- Full rate (IH)	0.762237%	0.042964%	0.290262%	0.363763%	1.098184%	2.557410%
	- Excess land or vacant land (IU/IX/LU)	0.762237%	0.042964%	0.290262%	0.363763%	0.880000%	2.339226%
	- Excess land or vacant land (IJ/IK)	0.762237%	0.042964%	0.290262%	0.363763%	1.098184%	2.557410%
	- Farmland awaiting development (I1/R1/C1)	0.273439%	0.015412%	0.104126%	0.130494%	0.114750%	0.638221%
	- Small-scale On-farm (I7)	0.190559%	0.010741%	0.072565%	0.090941%	0.220000%	0.584806%
Pipeline (PT)		0.387080%	0.021817%	0.147401%	0.184727%	0.880000%	1.621025%
Farmland (FT)		0.072917%	0.004110%	0.027767%	0.034798%	0.038250%	0.177842%
Managed Forest (TT)		0.091146%	0.005137%	0.034709%	0.043498%	0.038250%	0.212740%
		Downtown BIA	Bronte BIA	Kerr Street BIA			
Commercial	- Full rate (CT/DT/ST/GT)	0.384707%	0.490270%	0.201615%			
	- Excess land or vacant land (CX/CU)	0.384707%	0.490270%	0.201615%			

REPORT

Council

Meeting Date: April 27, 2026

FROM: Oakville Fire Department

DATE: April 14, 2026

SUBJECT: By-Law 2026-026, A by-law to amend By-law 1981-066 (The Fire Route By-Law)

LOCATION: Town-wide

WARD: Town-wide

Page 1

RECOMMENDATION:

That By-Law 2026-026, a by-law to amend By-Law 1981-066 (The Fire Route By-Law) be passed.

KEY FACTS:

The following are key points for consideration with respect to this report:

- By-Law 1981-066 designates certain private roadways as fire routes.
- Fire Routes are required for certain buildings specified in the Ontario Building and Ontario Fire Codes.
- The Fire Department has reviewed several applications for a new fire route at various locations in the Town and is recommending them for approval by Council.

BACKGROUND:

By-Law 1981-066 designates fire routes for buildings at specified locations in the Town. The provisions of the Ontario Building Code require a fire route for any property containing: a building that is more than three storeys in height; a building that is more than 600 m² in building area; a self-serve storage building; or portable classrooms that are not otherwise exempt. When buildings are renovated, revisions may also be required to an existing fire route. The Fire Department has received several applications for a new fire route at various locations in the town as set out in Appendix A

COMMENT/OPTIONS:

The Fire Department has reviewed and approved the applications for a new fire route at the subject properties. A fire route is required for these properties in accordance with the Ontario Building Code. Staff recommend that the proposed By-law amendment set out in Appendix A, incorporating new fire routes for the subject properties, be passed.

CONSIDERATIONS:

(A) PUBLIC

Fire routes have been designated for the safety of the public. In the event of an emergency, it is critical that emergency vehicles can respond to the needs of residents without any roadway impediments.

(B) FINANCIAL

There is no financial impact for the Fire Department. A fee is paid by an applicant to process a fire route application.

(C) IMPACT ON OTHER DEPARTMENTS & USERS

Enforcement of parking in a designated fire route is conducted by the Town's Parking Control Operations.

(D) CORPORATE STRATEGIC GOALS

This report addresses the corporate strategic goal(s) to:

- continuously improve our programs and services
- be accountable in everything we do
- be the most livable town in Canada

(E) CLIMATE CHANGE/ACTION

This issue addresses the economic sustainability of the community.

APPENDICES:

Appendix A - By-Law 2026-026

Prepared by:
Jonathan O'Neil
Chief Fire Prevention Officer
OAKVILLE FIRE DEPARTMENT

Submitted by:
Paul Boissonneault
Fire Chief
OAKVILLE FIRE DEPARTMENT



THE CORPORATION OF THE TOWN OF OAKVILLE

BY-LAW NUMBER 2026-026

A by-Law to Amend By-Law 1981-066 (The Fire Route By-Law)

WHEREAS it is desirable to amend By-Law 1981-66 to change certain fire routes and designate the new fire routes for buildings at specified locations in the town:

COUNCIL ENACTS AS FOLLOWS:

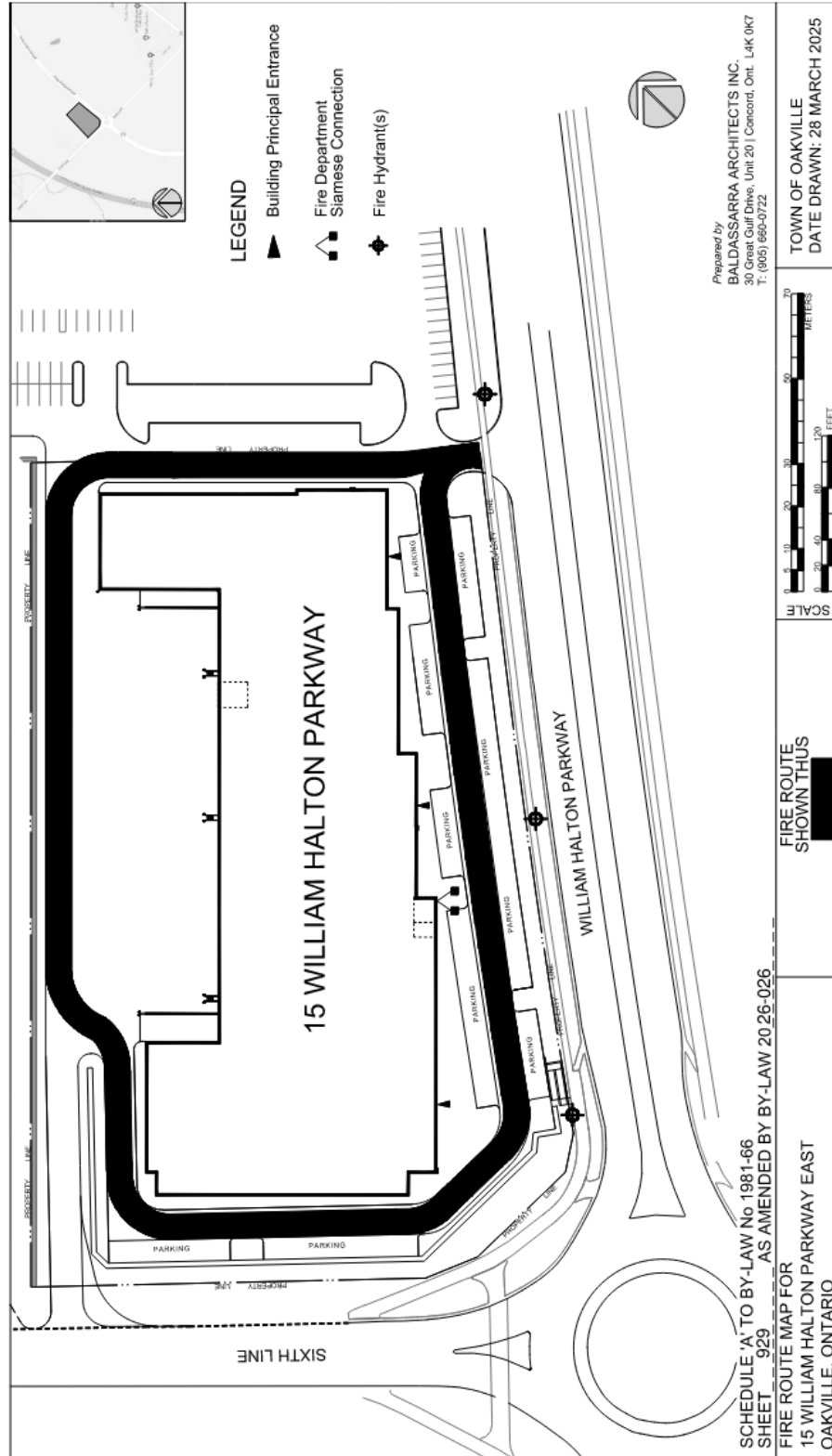
1. Schedule "A" of By-Law 1981-66 is hereby amended by inserting Sheets 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, attached as Schedule "A" to this By-law.
2. Schedule "B" of By-Law 1981-66 is hereby further amended by replacing Sheets 366, 417, attached as Schedule "B" to this By-Law in corresponding Sheets in Schedule "A" of By-Law 1981-66.

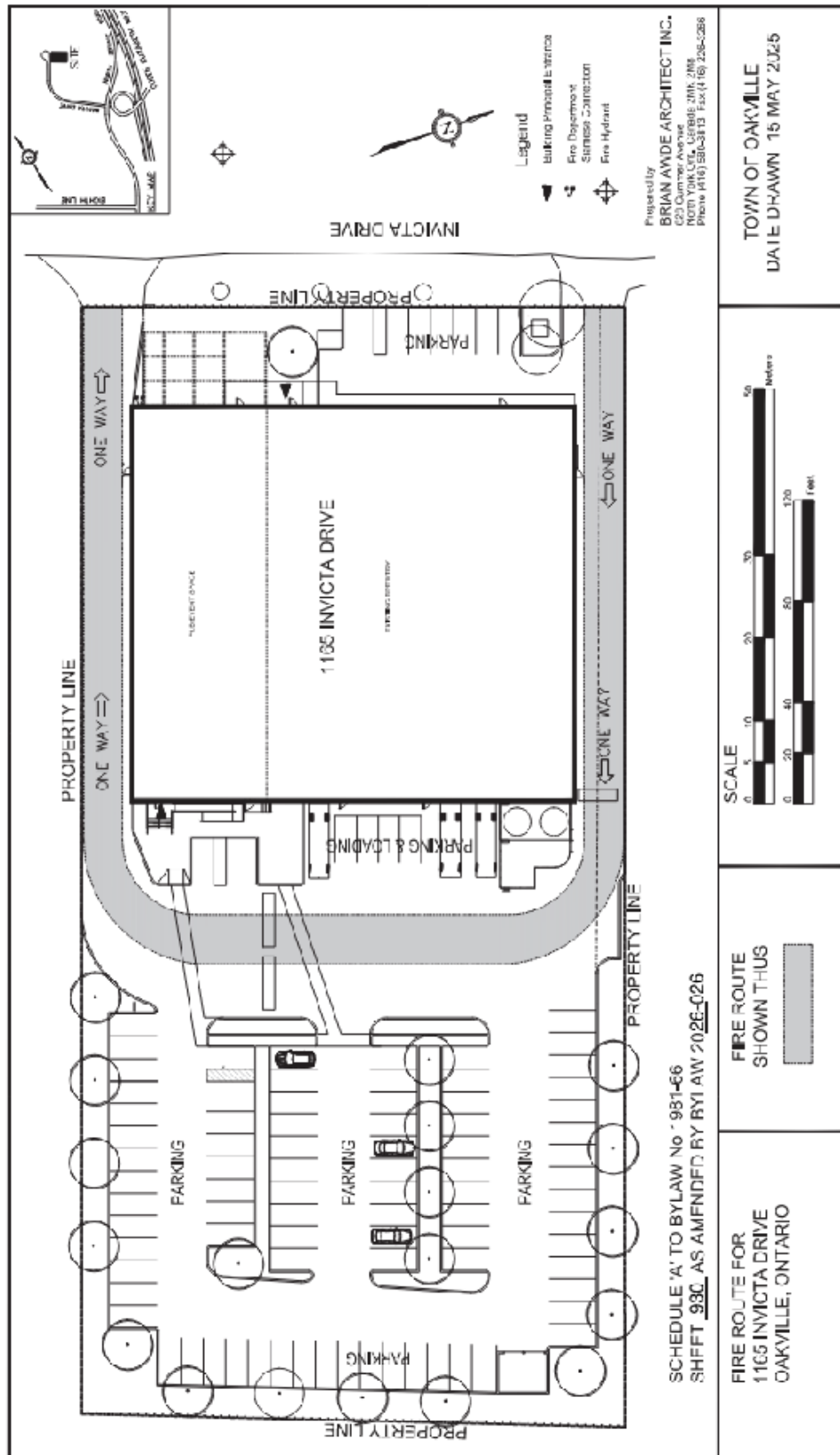
PASSED this 27th day of April, 2026.

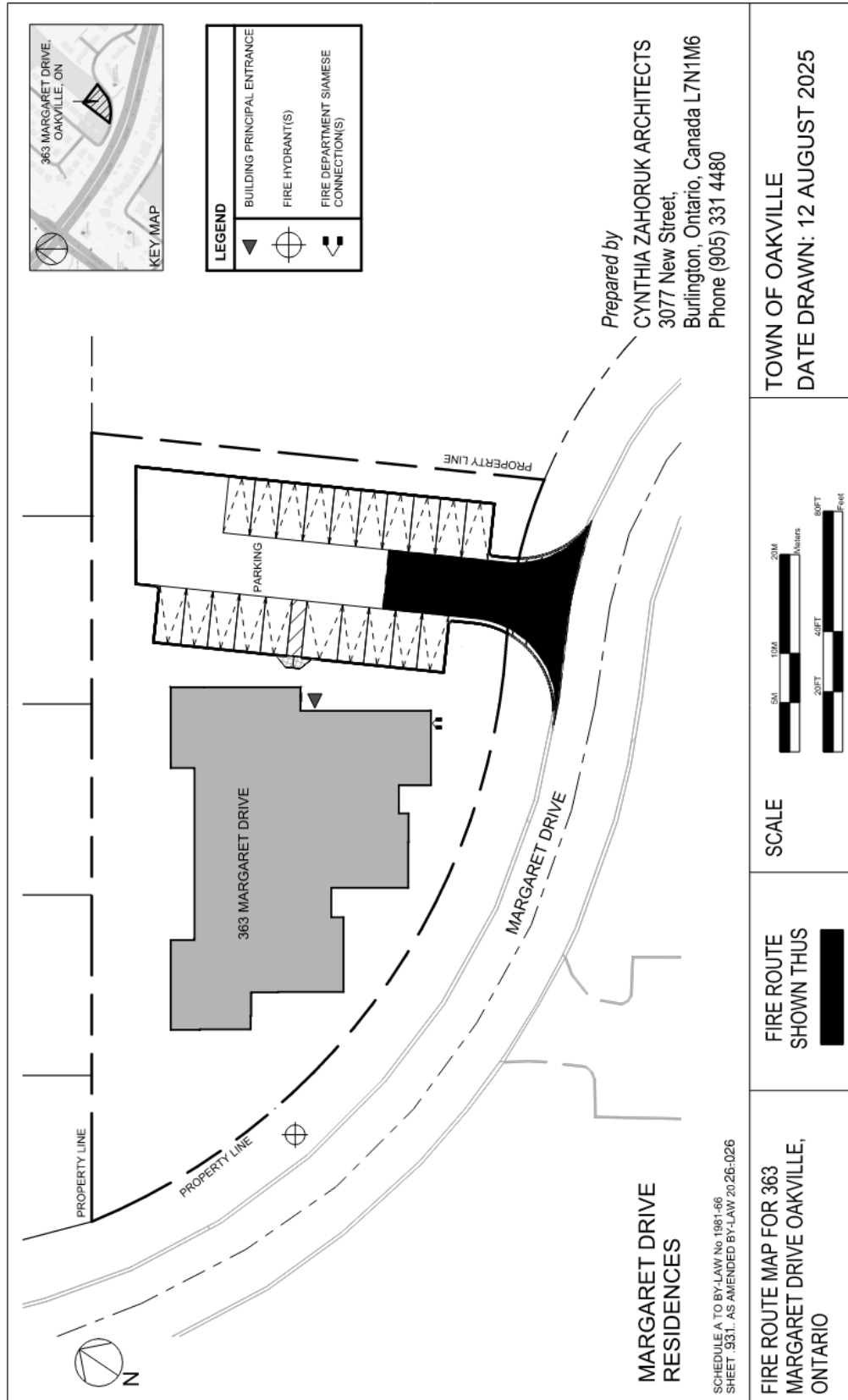
MAYOR

CLERK

Schedule "A" to By-Law 2026-026

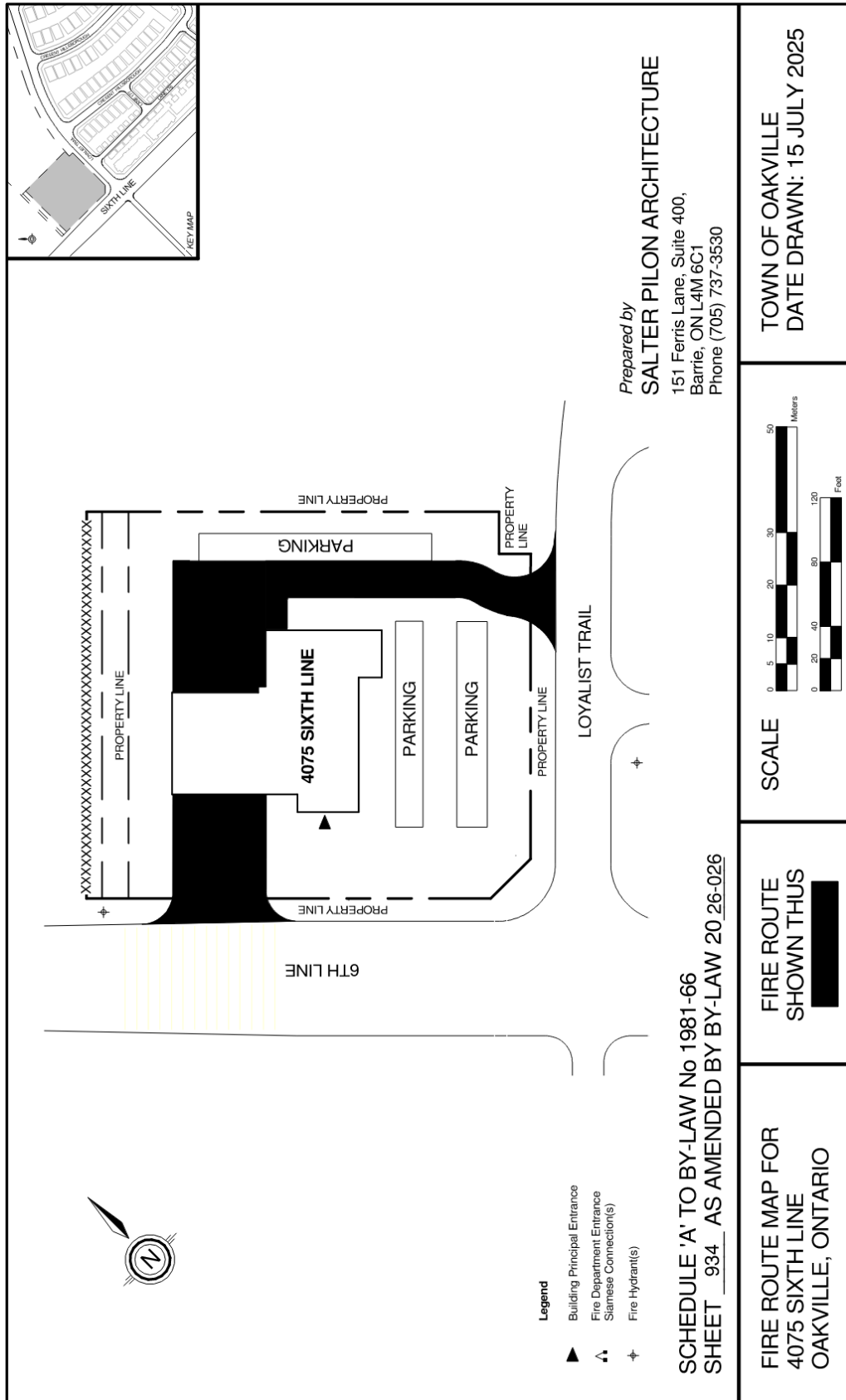


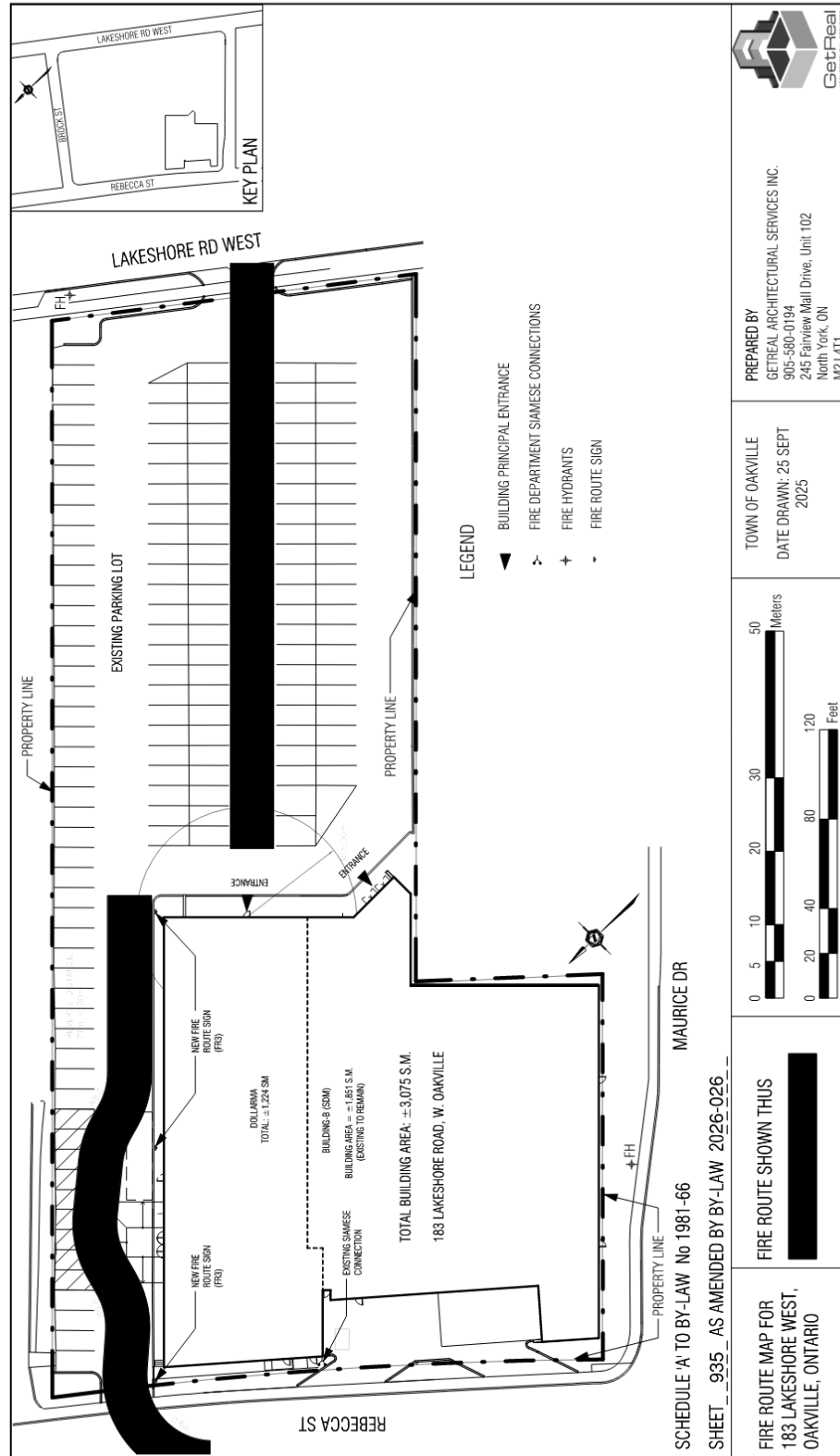


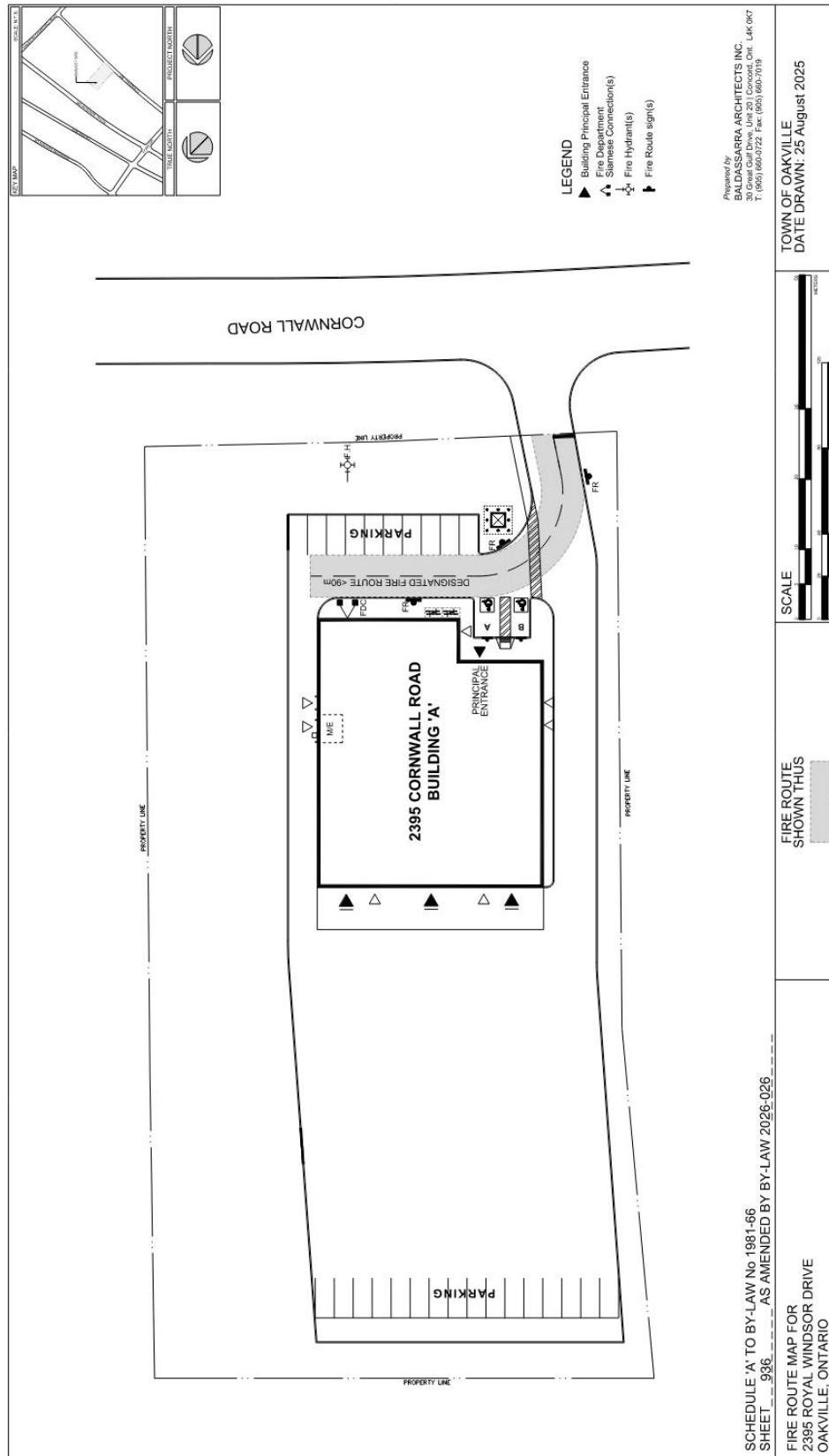


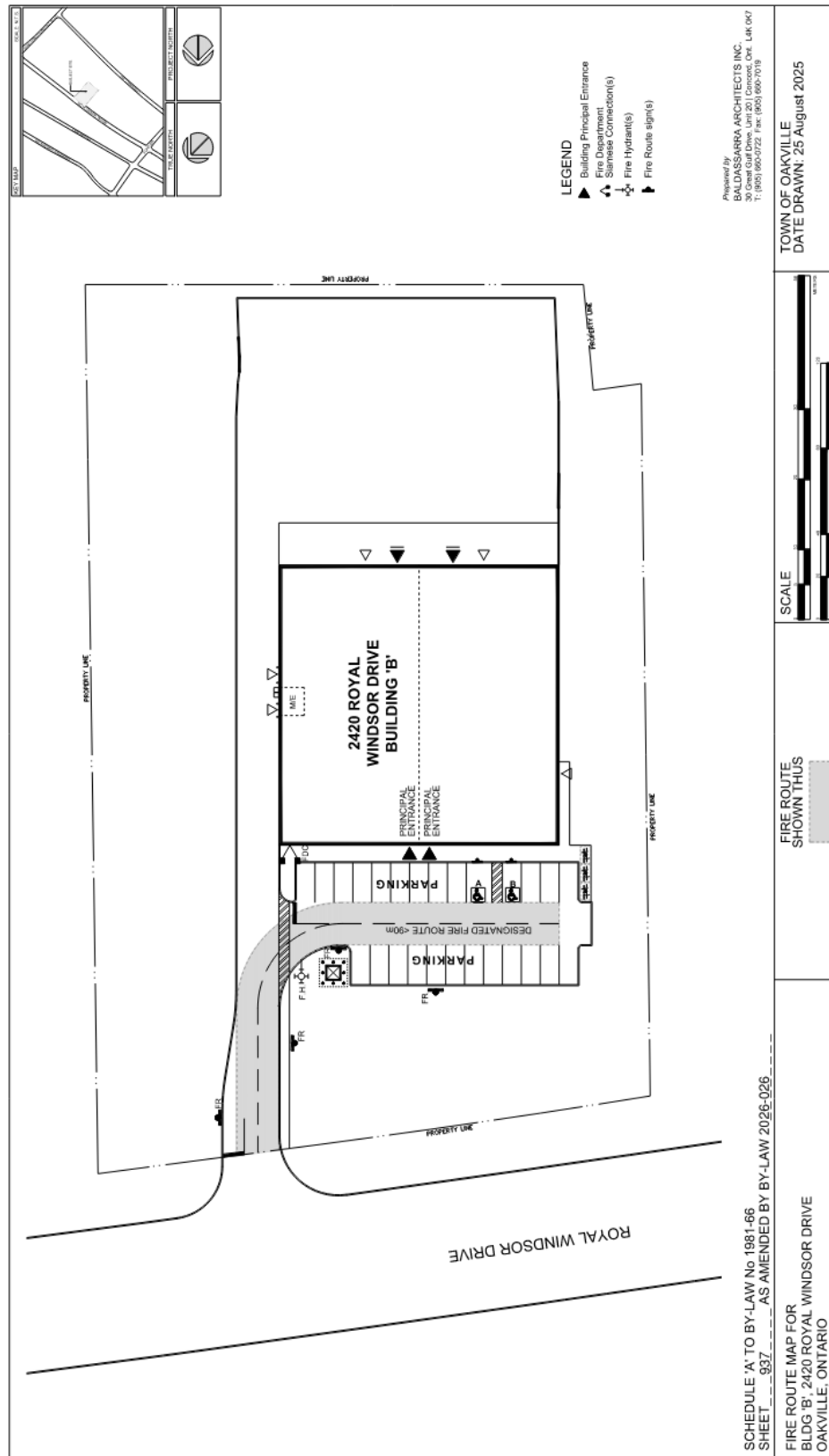


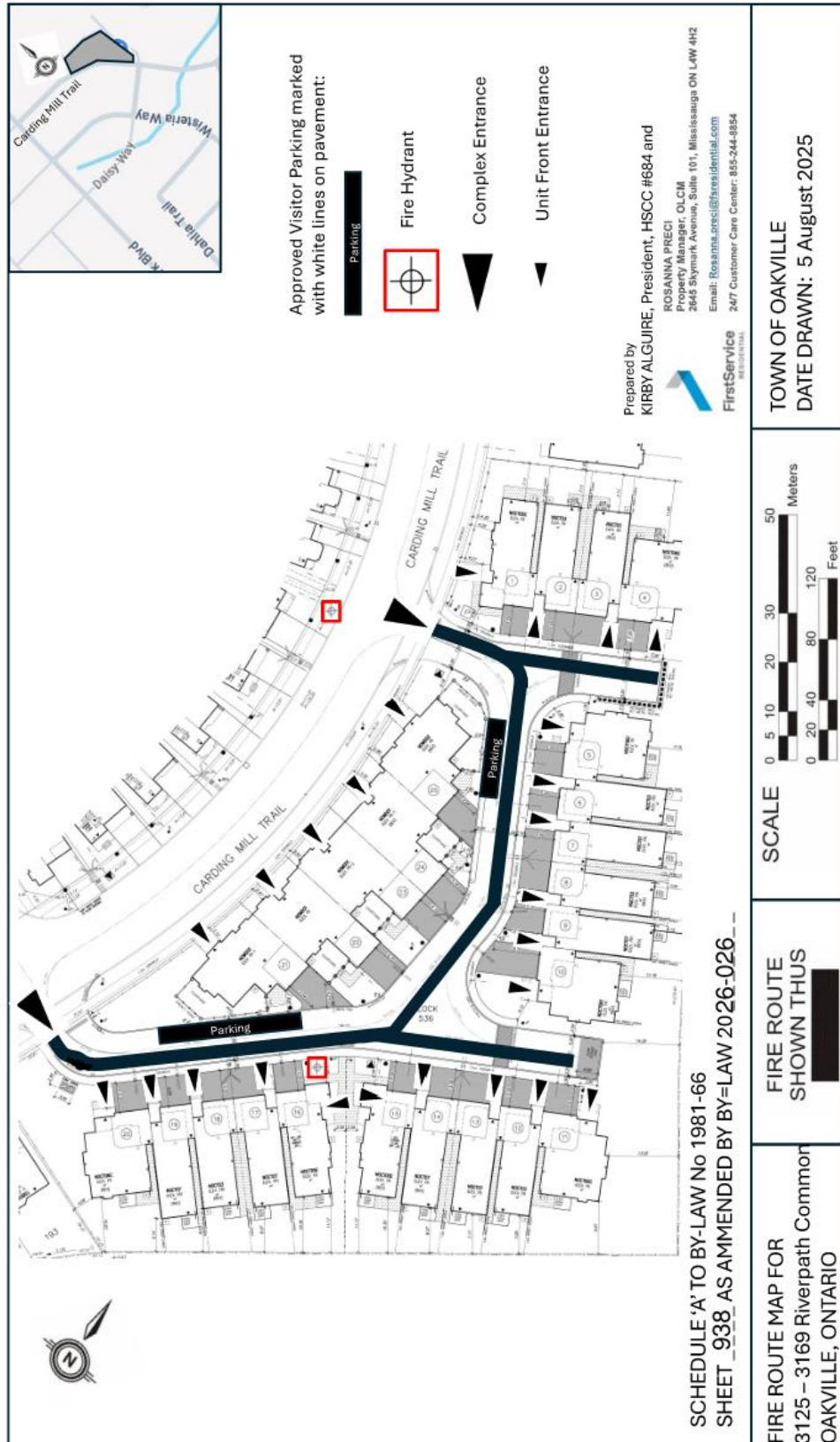


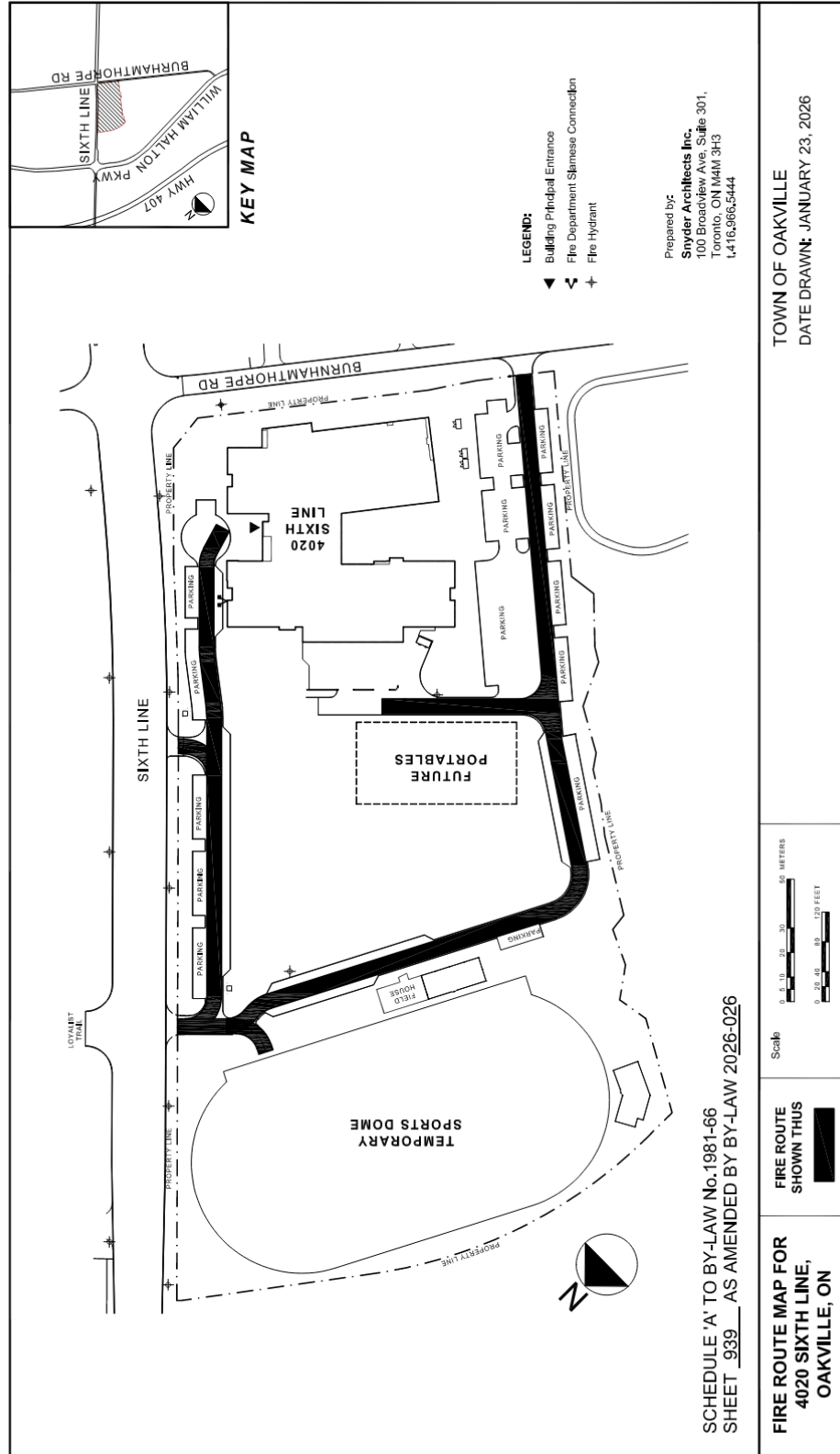


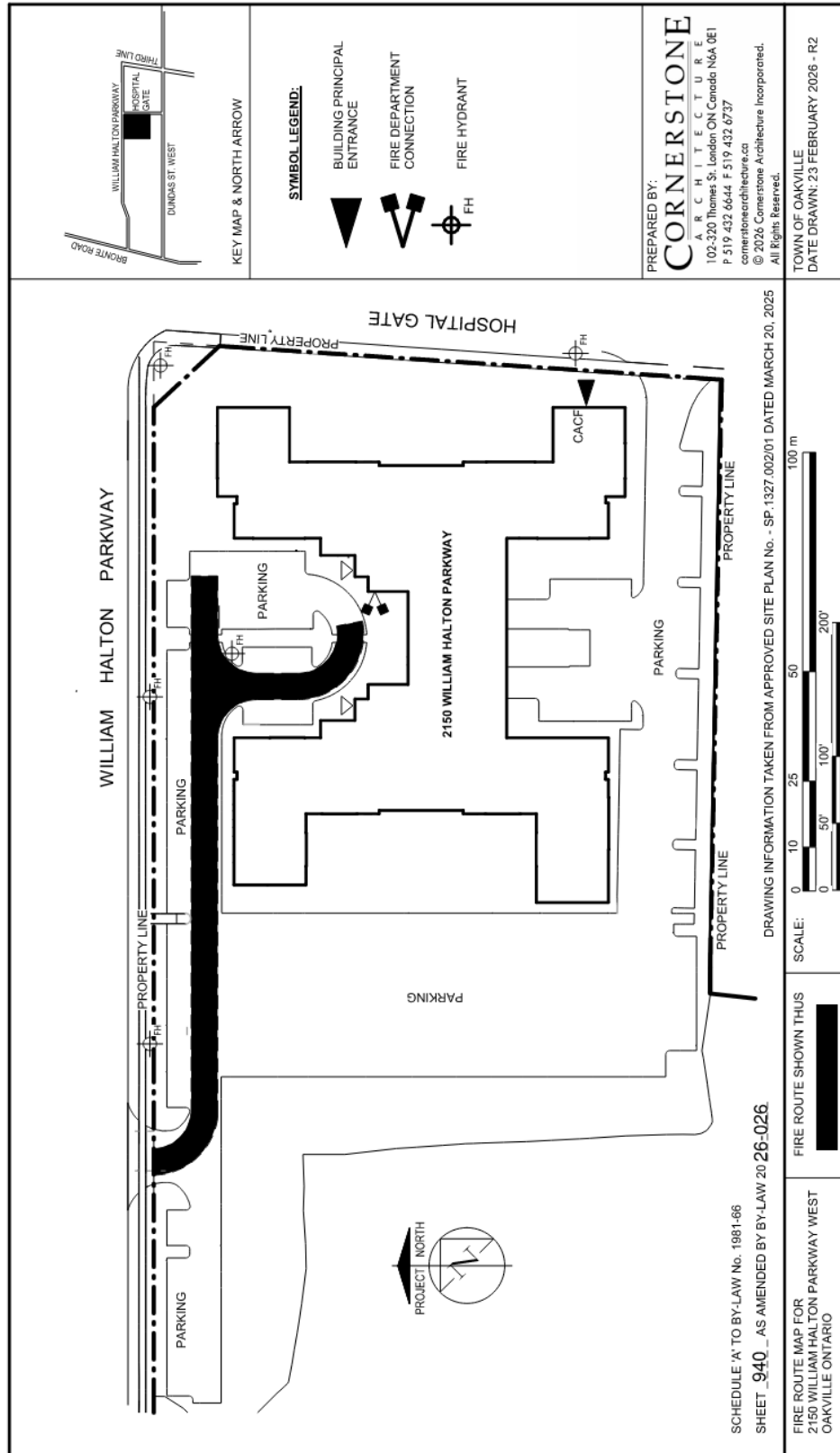






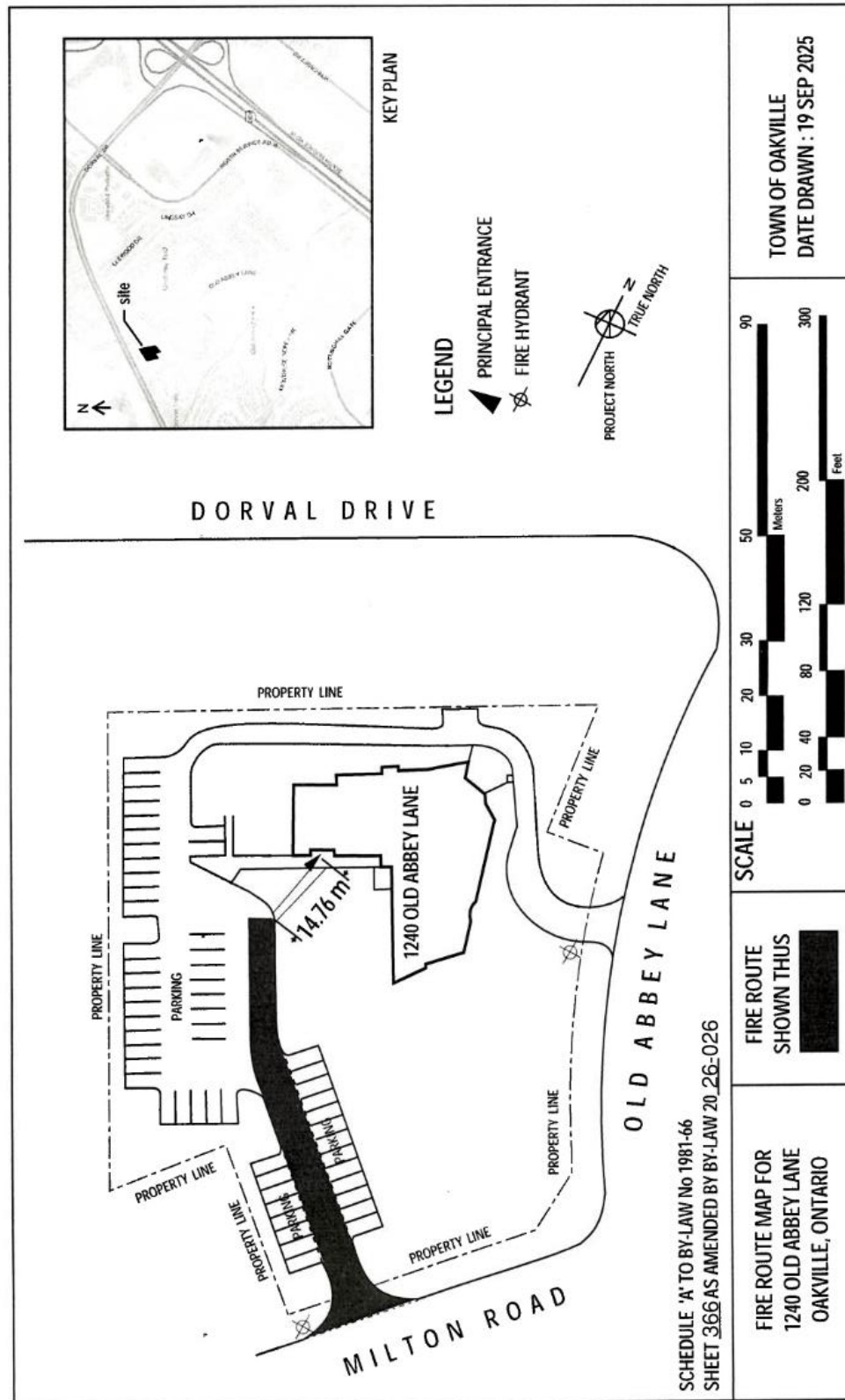


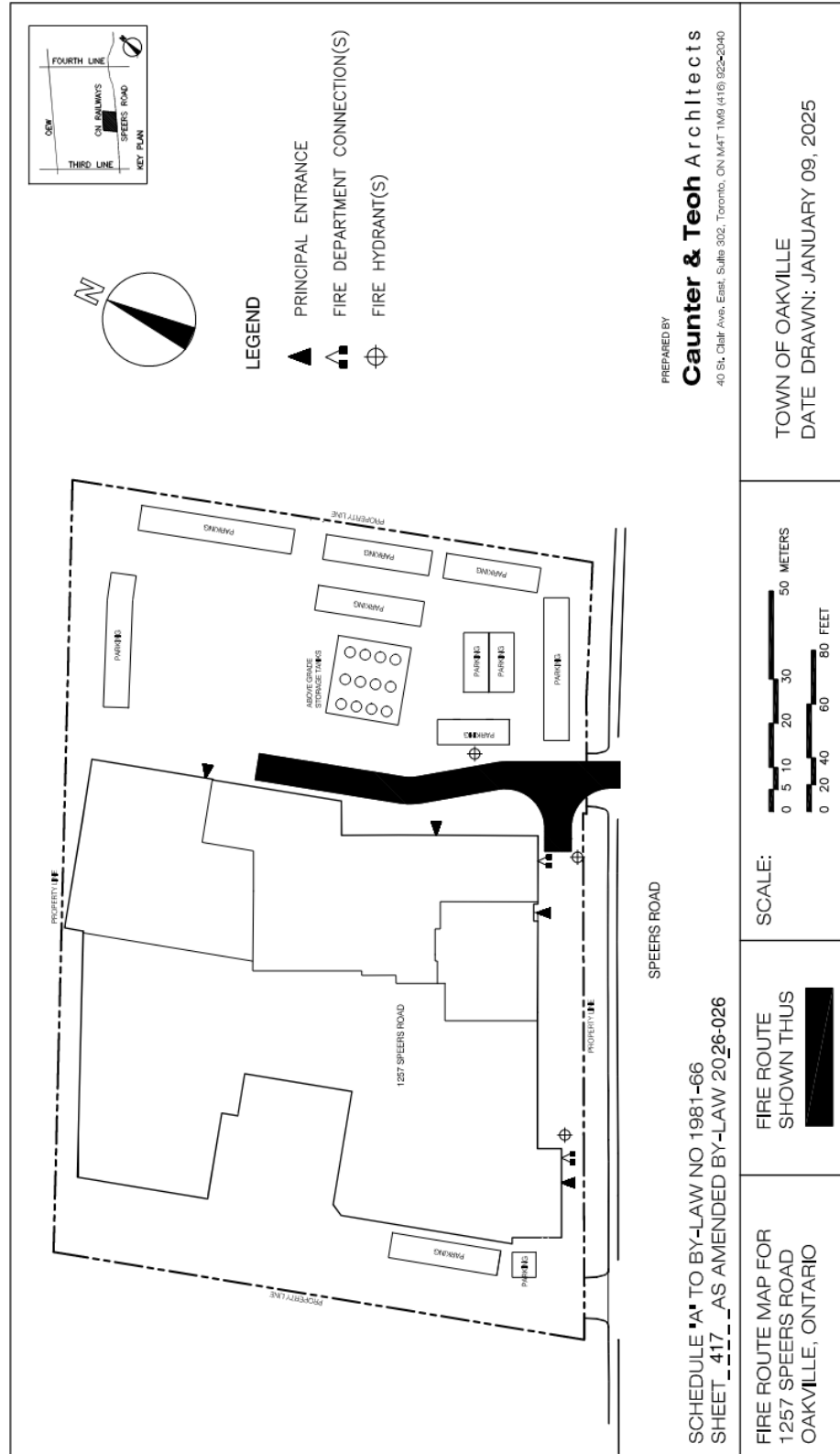






Schedule “B” to By-Law 2026-065





REPORT

Council

Meeting Date: April 27, 2026

FROM: Corporate Strategy and Government Relations Department

DATE: April 14, 2026

SUBJECT: 2026 Priority Intergovernmental Requests

LOCATION: Town-Wide

WARD: Town-wide

Page 1

RECOMMENDATION:

That the 2026 priority intergovernmental requests identified in Appendix A of the report dated April 14, 2026, from the Corporate Strategy and Government Relations Department be approved.

KEY FACTS:

The following are key points for consideration with respect to this report:

- The Town prepares a list of priority intergovernmental requests annually to focus and align its advocacy efforts with the Town's vision, growth targets and evolving community needs.
- Staff prepare briefing materials to accompany these requests and support Members of Council in advocacy discussions with other levels of government, including through intergovernmental forums, networks, and associations.
- Staff have reviewed and updated the list to reflect strategic priorities, emerging issues, completed initiatives, and long-term planning across departments.
- The 2026 update continues with a more targeted and responsive approach, where each request is aligned to a single federal or provincial ministry wherever possible and is categorized by request type to support effective engagement and tracking.
- The update comes amid shifting political, economic, and policy landscapes where federal and provincial levels of government are updating their budgets and there continues to be growing international trade pressures. The Town's

Priority Intergovernmental Requests list helps ensure the Town remains responsive, aligned, and well-positioned to advocate for its priorities.

BACKGROUND:

Since 2022, as part of efforts to better align with the Town's vision, a more systematic approach to focus and align the Town's intergovernmental requests to the Town's priorities has been taken. Staff last reported to Council on priority intergovernmental requests in May 2025.

In advance of and in preparation for the Federation of Canadian Municipalities (FCM) annual conference from June 4–7, 2026, and the Association of Municipalities of Ontario (AMO) Annual Conference from August 16–19, 2026, staff have updated the priority intergovernmental requests list. The list reflects several priority requests, with alignment to the Town's vision and strategic priorities and changes to the broader landscape impacting Oakville. This report provides an update of the Town's current requests to other levels of government.

COMMENT/OPTIONS:

An updated list of priority intergovernmental requests by area of strategic priority is included in Appendix A. This year's update comes amid significant uncertainty, with rapid political, economic, and policy transitions underway at all levels of government. Provincially, the government returned from its winter break on March 23, 2026, continuing its mandate and ambitious agenda, centered around economic resilience, infrastructure building, housing and development reform, internal trade liberalization, and major investments in energy and healthcare. Federally, the Government of Canada released *Budget 2025: Canada Strong*, on November 4, 2025. The 2025 federal budget emphasized the importance of building a resilient Canadian economy in the face of uncertainty from tariffs and other international pressures.

Ontario is continuing to contend with United States tariffs and a rapidly shifting trade landscape. The Town's Tariff Task Force has been regularly meeting to understand how tariffs are affecting Oakville, to assess risk exposure, and identify measures to mitigate impacts on the local economy.

In this context, the Town's updated list of priority intergovernmental requests reflects the same targeted and responsive approach from 2025. Each request is aligned to a single federal or provincial ministry wherever possible, allowing for clearer role clarity, communication, and responsiveness. Requests have also been categorized by type to support internal tracking and to facilitate more effective engagement with government partners. As other levels of government adjust their focus and priorities, this structure helps ensure that Oakville's intergovernmental efforts remain aligned, strategic, and adaptable.

The updated list of 2026 priority intergovernmental requests in Appendix A reflects changes in the internal and external landscape, including shifting community needs, completed initiatives, emerging issues, policy developments, and long-term planning in departments and commissions.

A total of 37 requests are identified in Appendix A, organized by Council's four strategic priorities, with the following highlights:

- 15 Growth Management requests
- 12 Environmental Sustainability requests
- 8 Accountable Government requests
- 2 Community Belonging requests

The list also includes three new requests since 2025—to conduct the long-delayed property tax assessment in Ontario, to reestablish an official climate change action plan and greenhouse gas reduction targets provincially, and to provide clear direction to the Town in engaging with Indigenous Nations. Staff note three completed requests related to support for the Oakville Trafalgar Memorial Hospital Expansion, building a new courthouse, and building new schools in North Oakville.

In previous years, the Town advocated for changes to the building code to include green building standards to support climate mitigation and greenhouse gas emissions reduction. Due to recent provincial changes to the building code requirements, staff have updated this request to advocate for a mandatory energy labelling program rather than additional regulation in the building code.

While the full list of requests is extensive and reflects a broad range of municipal priorities, several stand out as particularly significant for Oakville based on local growth pressures, economic opportunity, infrastructure needs, and longstanding town objectives. These requests to other levels of government include:

- **Supporting growth and community wellbeing:** including requests to advance planning in Midtown.
- **Strengthening infrastructure and mobility:** including constructing Royal Windsor Drive interchange, reinstating construction of the Kerr Street grade separation, regulating the use of e-scooters, expanding bus rapid transit, and providing transit service funding.
- **Promoting local autonomy and economic opportunity:** including acquiring the Bronte Harbour lands and supporting the Ontario Auto Mayors to advance auto sector priorities.

This list provides the foundation for the town's intergovernmental engagement over the coming year and reflects a focused and proactive approach to advancing the Town's vision of a vibrant and livable community for all. Staff will continue to monitor

developments, update Council on emerging issues, and refine the list and next steps as needed to ensure the town's advocacy remains timely, focused, and responsive to changing conditions.

CONSIDERATIONS:

(A) PUBLIC

The priority intergovernmental requests list reflects issues important to the town that help advance the Town's vision and strategic priorities. The issues are identified through ongoing monitoring, issues presented at Council, and feedback from residents, including the 2026 Community Satisfaction Survey.

(B) FINANCIAL

Advancing the priority intergovernmental requests outlined in this report may have impacts on financial decision-making, including considerations related to long-range financial forecasts, the annual budgeting process, and the 10-year capital budgeting process.

(C) IMPACT ON OTHER DEPARTMENTS & USERS

The priority intergovernmental requests may influence every department across the organization. Departmental work plans and budgets will reflect strategic directions established by Council, including those that lead to the identification of activities requiring enhanced priority intergovernmental requests, with results to be reported through annual departmental business plans and the budgeting process.

(D) COUNCIL STRATEGIC PRIORITIES

This report addresses all the strategic priorities in Council's long-term strategy: Growth Management, Community Belonging, Environmental Sustainability, and Accountable Government.

(E) CLIMATE CHANGE/ACTION

The priority intergovernmental requests collectively address a number of initiatives that will help the Town and community adapt to and mitigate the effects of climate change, including reestablishing provincial greenhouse gas reduction targets, advancements related to parkland, electric buses, energy efficient housing, the effective management of conservation areas, and use of gas-powered equipment.

APPENDICES:

Appendix A – 2026 Priority Intergovernmental Requests by Strategic Priority

Prepared by:
Gagan Batra, Corporate Strategy Program
Advisor

Submitted by:
Julie Clarke, Director, Corporate Strategy and
Government Relations Department

Appendix A: 2026 Priority Intergovernmental Requests by Strategic Priority

Growth Management – Completed and Connected Communities (15 Requests)

Provincial Government Requests (10)

	Title of Request	Request Description	Provincial Ministry	Request Type
1	Midtown – Constructing Royal Windsor Drive Interchange	To request the Province to support the Midtown provincially-designated growth area by constructing a full interchange at Royal Windsor Drive.	Infrastructure	Funding Request
2	Midtown – Midtown Hydro Corridor Usage	To request the Province to support the Midtown provincially designated growth area by allowing the usage of the Hydro corridor for active transportation network and greenspace connections.	Municipal Affairs and Housing	Policy/ Program Change
3	Midtown – Relocation and Expansion of Oakville Go Station	To request the Province to support the Midtown provincially designated growth area by reconstructing and expanding the Oakville GO Station.	Transportation	Funding Request
4	Midtown – Approve Official Plan Amendment 70	To request the Province to approve Official Plan Amendment No. 70 (OPA 70).	Municipal Affairs and Housing	Policy/ Program Change
5	Midtown – Align Transit-Oriented Communities Proposal with Official Plan Amendment 70	To request the Province to revise the current Transit-Oriented Communities (TOC) proposal to align with OPA 70.	Ministry of Infrastructure; Infrastructure Ontario	Policy/ Program Change
6	Kerr Street Grade Separation	To request the Province to reinstate the construction of the Kerr Street grade separation.	Transportation	Policy/ Program Change
7	Neyagawa and 407 Transit Station	To request the Province to reinstate Neyagawa Station as part of the 407 Transitway to support planned growth, needed housing and connections regionally and inter-regionally.	Transportation	Policy/ Program Change

	Title of Request	Request Description	Provincial Ministry	Request Type
8	E-Scooters in Ontario	To request the Province to regulate the use of e-scooters in Ontario.	Transportation	Policy/ Program Change
9	Vehicle Noise Enforcement	To request the Province to update regulations to make our neighborhoods quieter by limiting noise associated with loud performance and altered exhausts installed on motor vehicles.	Transportation	Policy/ Program Change
10	Private Property Towing	To request that the Province pass new regulations under the Towing and Storage Safety and Enforcement Act, 2021 (TSSEA) to improve consumer protection to include regulations for towing activities initiated on private parking lots without the owner/driver's consent.	Transportation	New Policy/ Program Initiative

Federal Government Requests (1)

	Title of Request	Request Description	Federal Ministry	Request Type
11	Bronte Harbour Lighthouse Replacement	To request the Federal government to replace the box and beacon at the 12 Mile Creek with a lighthouse and beacon like the one installed on the 16 Mile Creek so it may serve as a tourist feature/destination.	Fisheries and Oceans Canada (and Canadian Coast Guard)	Collaborative Initiative

Joint Federal and Provincial Requests (4)

	Title of Request	Request Description	Ministry		Request Type
			Federal	Provincial	
12	Transit Projects & Alleviate Congestion - Bus Rapid Transit Expansion	To request the Provincial and Federal government to provide funding for Trafalgar Bus Rapid Transit, Dundas Bus Rapid Transit and Regional Express Rail on the Lakeshore West line.	Transport	Transportation	Funding Request
13	Transit Projects & Alleviate	To request the Provincial and Federal government to provide funding for the widening of Highway 403 (from	Transport	Transportation	Funding Request

	Title of Request	Request Description	Ministry		Request Type
			Federal	Provincial	
	Congestion - Widening of Highway 403	Ford plant to north of Dundas) to alleviate existing traffic congestion between Oakville and Mississauga.			
14	Transit Projects & Alleviate Congestion - Transit Service Funding	To request the Provincial and Federal government to provide long-term, sustainable capital and operating funding to support a full suite of transit services, including on-demand and frequent local transit, to meet the needs of Oakville's growing community.	Transport	Transportation	Funding Request
15	Ontario Auto Mayors	To request the Provincial and Federal Government to support the Ontario Auto Mayors in advancing policy, funding and infrastructure priorities of the auto sector.	Innovation, Science and Industry/ Federal Economic Development Agency for Southern Ontario	Economic Development, Job Creation and Trade	Collaborative Initiative

Environmental Sustainability – Greenspace, Parks and Trails (12)

Provincial Government Requests (6)

	Title of Request	Request Description	Provincial Ministry	Request Type
16	Parkland Acquisition	To request the Province to assist with the acquisition of Provincial lands for park purposes to accommodate complete communities.	Municipal Affairs and Housing	Land/ Property Transfer
17	Convey Parkway and Accompanying Greenbelt Lands	To request the Province to convey the Parkway lands and associated Greenbelt lands to the Town of Oakville at nominal cost to support the delivery of parkland infrastructure necessary for complete communities and to accommodate planned housing growth.	Municipal Affairs and Housing	Land/ Property Transfer
18	Green Buildings:	To request the Province to adopt a mandatory energy labelling program at point of sale for homes.	Municipal Affairs and Housing	New Policy/ Program Initiative

	Title of Request	Request Description	Provincial Ministry	Request Type
	Energy Labelling Program			
19	Green Buildings: Retrofit for Energy Savings	To request the Province to provide funding to support a shift to energy efficient building standards by incentivizing retrofits for energy savings and reduced emissions.	Municipal Affairs and Housing	Funding Request
20	Convey Glenorchy Conservation Area to local Conservation Authority	To request the Province to explore with local Conservation Authority and Halton Region the conveyance of the Glenorchy lands and the implementation of the Glenorchy Management Plan.	Natural Resources	Collaborative Initiative
21	Climate Change Targets	To request the Province to adopt a climate action strategy and greenhouse gas (GHG) reduction targets.	Environment, Conservation and Parks	New Policy/Program Initiative

Federal Government Requests (1)

	Title of Request	Request Description	Federal Ministry	Request Type
22	Bronte Harbour Acquisition	To request the Federal Government to commence and expedite the transfer of the Bronte Harbour lands to the Town at nominal cost.	Fisheries and Oceans Canada	Land/ Property Transfer

Joint Federal and Provincial Requests (5)

	Title of Request	Request Description	Ministry		Request Type
			Federal	Provincial	
23	High Lake Level Strategies	To request the International Joint Commission (IJC) to finalize the review of Plan 2014 and develop strategies to regulate discharges from Lake Ontario to minimize the cost of flooding of public and privately owned lands and infrastructure along Lake Ontario.	Housing, Infrastructure and Communities	Environment, Conservation and Parks	Collaborative Initiative

	Title of Request	Request Description	Ministry		Request Type
			Federal	Provincial	
24	Use and Sale of Small Gas Powered Equipment	To request that the Federal and Provincial government regulate the emissions from small gas-powered equipment used for yard and landscaping maintenance and consider a ban on such equipment.	Environment and Climate Change	Environment, Conservation and Parks	Policy/ Program Change
25	Stormwater Requirements for New Development	To request the Federal and Provincial government to establish stormwater requirements to address the impacts of climate change.	Housing, Infrastructure and Communities	Environment, Conservation and Parks	Policy/ Program Change
26	Funding for Electric Buses and Infrastructure	To request the Federal and Provincial government to continue to fund electric transit fleet and equipment to mitigate the impacts of climate change.	Housing, Infrastructure and Communities	Infrastructure	Funding Request
27	Adapt Stormwater Infrastructure for Floods	To request the Federal and Provincial government to provide increased access to flood mitigation funding to improve and adapt stormwater infrastructure to climate change impacts.	Housing, Infrastructure and Communities	Environment, Conservation and Parks	Funding Request

Accountable Government – Financial Management (8)

Provincial Government Requests (8)

	Title of Request	Request Description	Provincial Ministry	Request Type
28	Enable Efficient Collection of Fine Revenue	To request the Province to implement regulatory changes to allow for efficient and effective collection of fines including the use of administrative penalties among municipalities as an enforcement tool.	Attorney General	Policy/ Program Change
29	Provincial Municipal HST Rebate	To request the Province to modernize legislation related to adjusting the Municipal HST rebate from the current amount of 78% to 100%.	Municipal Affairs and Housing	Policy/ Program Change
30	Social and Economic Prosperity Review	To request the Province to commit to undertaking with the Association of Municipalities of Ontario a comprehensive social and economic prosperity review to promote the stability and sustainability of municipal finances in Ontario	Municipal Affairs and Housing	Collaborative Initiative

	Title of Request	Request Description	Provincial Ministry	Request Type
31	Keep Municipalities Whole to Deliver Growth-Related Infrastructure	To request the Province to prescribe the necessary accounting and reporting to MMAH, to eliminate the financial shortfall experienced by municipalities for growth-related infrastructure due to legislative changes.	Municipal Affairs and Housing	Formal Agreement
32	Modernize Provincial Payments In Lieu of Taxes	To request the Province to modernize legislation related to Provincial land ownership charges, such as payment-in-lieu of taxes, to align with the cost of delivering municipal infrastructure and services.	Municipal Affairs and Housing	Policy/ Program Change
33	Fireworks Sale Ban	To request that the Province pass new regulations to ban the sale of fireworks within the province.	Solicitor General (Ontario Fire Marshall)	New Policy/ Program Initiative
34	Adoption of Oakville's Housing Start Tracking Methodology	To request the Province to adopt Oakville's Housing Start Tracking methodology as the standard for monitoring municipal housing performance and funding eligibility.	Ministry of Municipal Affairs & Housing (MMAH)	New Policy/Program Initiative
35	MPAC Property Assessment	To request the Province to direct a reassessment of property values by the Municipal Property Assessment Corporation (MPAC).	Ministry of Municipal Affairs & Housing (MMAH)	Policy/Program Change

Community Belonging – Engaging Residents (2)

Provincial Government Requests (1)

	Title of Request	Request Description	Provincial Ministry	Request Type
36	Implementation of AODA	To request that the Province to develop a comprehensive action plan to address accessibility requirements to support the goal of the Accessibility for Ontarians with Disabilities Act (AODA) and making Ontario fully accessible by 2025.	Seniors and Accessibility	Formal Agreement

Joint Federal and Provincial Requests (1)

	Title of Request	Request Description	Ministry		Request Type
			Federal	Provincial	
37	Direction on Duty to Consult Requirements for Indigenous Engagement	To request that the Federal and Provincial governments provide consistent direction on Duty to Consult requirements with Indigenous Nations and to provide the Town with capacity funding to fulfill these requirements.	Housing, Infrastructure and Communities	Ministry of Municipal Affairs & Housing (MMAH)	Collaborative Initiative

REPORT

Council

Meeting Date: April 27, 2026

FROM: Finance Department

DATE: April 14, 2026

SUBJECT: 2025 Financial Results and Surplus Disposition

LOCATION: Town-wide

WARD: Town-wide

Page 1

RECOMMENDATION:

1. That the transfers to and from the Reserves and Reserve Funds, projects identified for closure, and transactions contained in the report dated April 14, 2026, from the Finance department be approved.
2. That the \$3.72 million surplus, less any required adjustments, be transferred to the Capital Reserve.
3. That the 2026 capital budget be amended to add a new project with a budget of \$150,000, funded from the Theatre capital reserve, for state-of-good-repair works at the Oakville Centre for the Performing Arts.
4. That the 2026 capital budget be amended to add a new project with a budget of \$271,000, funded from the Capital Reserve, for the replacement of the audio system at Sixteen Mile Sports Complex.
5. That the 2026 capital budget be amended to add a new project with a budget of \$530,000, funded by the Capital Reserve, for design of the Rebecca Street Bridge Replacement over Fourteen Mile Creek to commence in 2026.
6. That the 2026 capital budget be amended to add a new project with a budget of \$175,000 for state-of-good-repair works including the tennis and pickleball courts at Fowley Park, funded from anticipated savings in project 52242629 William Rose Park Renewal with Capital Reserve funding.
7. That the Enforcement Support Associate position supporting the conclusion of the Automated Speed Enforcement (ASE) program be further extended from July 31, 2026, to December 31, 2026, and the \$46,400 impact be funded by the Tax Stabilization Reserve.

KEY FACTS:

The following are key points for consideration with respect to this report:

- The Financial Results report presents the Town's financial activities from January 1, 2025, to December 31, 2025.
- The total Town variance after reserve transfers is \$3.72 million favourable or 1.3% of the tax levy.
- Total capital expenditures of \$168.8 million have been incurred year to date.
- 57 capital projects have been identified for closure this period resulting in \$2.2 million in funding being returned to reserves and reserve funds.
- 28 tendered contracts and 5 single source awards in excess of \$100,000 were awarded during this period.
- Inflation remained around the 2% mid-point of the Bank of Canada's (BOC) 1%-3% target range over the course of 2025. In the face of ongoing trade uncertainty, the economy ended the year with GDP growth of 1.7%, the lowest since 2020. While the magnitude and length of trade tensions and global conflict is unknown, it could continue to stall the Canadian economy and lead to higher inflation in 2026.

BACKGROUND:

This report provides an update regarding the Town's financial activities from January 1, 2025, to December 31, 2025, and covers all financial matters including operating budget, capital budget, reserve and reserve fund balances, investment and trust funds, and purchasing activities.

COMMENT/OPTIONS:**OPERATING BUDGET**

The total Town variance after policy related and recommended reserve transfers is \$3.72 million favourable or 1.3% of the tax levy.

	2025	2025	2025
(\$ Millions)	Annual	Year-end	Variance to
	Budget	Actuals	Budget (\$)
Emergency Services	51.05	54.08	(3.03)
Road Network	33.69	32.92	0.77
Oakville Transit	40.51	41.37	(0.87)
Recreation and Culture	22.84	20.98	1.86
Parks and Open Spaces (incl. Cemetery and Harbours)	26.77	27.11	(0.34)
Oakville Public Library	13.16	12.55	0.61
Community Development	4.95	11.69	(6.75)
Political Governance	4.47	4.33	0.14
Municipal Enforcement (incl. Parking)	2.24	0.87	1.37
Corporate Support Services	45.23	41.56	3.67
Total Program Variance	\$ 244.90	\$ 247.47	\$ (2.57)
Corporate Hearings & Litigation	0.50	0.77	(0.27)
Corporate Revenue & Expenses	(245.40)	(249.14)	3.75
Town Variance before transfers	\$ -	\$ (0.90)	\$ 0.90
Policy Related and Recommended Transfers for Programs:			
Transfer Tax Appeal Allowance (to)/from Tax Stabilization Reserve			(0.10)
Transfer Oakville Public Library surplus (to)/from Tax Stabilization Reserve			(0.61)
Transfer (to)/from Building Enterprise Reserve			6.16
Transfer (to)/from Cemetery Reserve			(0.00)
Transfer (to)/from Harbours Reserve fund			0.04
Transfer (to)/from Parking Reserve fund			(0.87)
Transfer (to)/from Election Reserve			0.12
Transfer ASE surplus revenue (to)/from Tax Stabilization Reserve			(0.18)
Transfer ASE surplus revenue (to)/from Capital Reserve			(1.74)
Total Town Variance after transfers			\$ 3.72

1. Totals and subtotals in this and subsequent charts and tables may not add exactly due to rounding.

2. The following programs are consolidated above: Road Network consists of Infrastructure Maintenance and Infrastructure Planning & Improvements. Community Development consists of Building Services and Planning & Development. Corporate Support Services consists of Administrative Executive Leadership, Economic Development, Communications and Customer Experience, Corporate Strategy and Government Relations, Financial Services, Human Resources, Regulatory Services, Information Technology Solutions, Legal Services, Corporate Asset Management, Facility Services, and Business Support Services.

As shown above, the total Program Variance is \$2.57 million unfavourable primarily due to lower Building permit revenue and higher overtime in Emergency Services, partially offset by higher revenue for the Automated Speed Enforcement program, by savings on software maintenance and licensing, and by personnel savings for various vacancies.

The minor unfavourable variance in Parks and Open Spaces is primarily due to a reserve transfer of \$0.41 million from the Tax Stabilization reserve for the Winter Recreation Strategy that was not completed, given the overall Town surplus. Had this transfer been completed, Parks and Open Spaces would have a favourable variance of \$0.07 million.

The favourable variance in Corporate Revenue & Expenses of \$3.75 million is primarily due to higher supplementary taxes as well as tax penalties and interest which has been adjusted in the 2026 budget. Corporate Revenue & Expenses also includes a favourable adjustment of \$0.10 million for the reduction of the tax appeal allowance. This adjustment is due to the fact that the province has not gone forward with a reassessment as planned in 2021 and has continued to pause reassessment for 2022-2025. Due to the non-reassessment, any property that has already appealed their current value is not able to re-appeal it due to the Assessment Act legislation and the Assessment Review Board's (ARB) rules. Therefore, the majority of appeals to the last assessment have been completed. Until there is a reassessment, only properties that have not appealed their assessment, properties with changes, or new properties added to the tax roll can appeal. If there are new appeals for 2026, they cannot be retroactive.

The total Program variance combined with Corporate Hearings & Litigations and Corporate Revenues & Expenses shows a total Town favourable variance before transfers of \$0.90 million.

Reserve Transfers

Further to the information provided in the previous section on the tax appeal allowance, staff recommend that the \$0.10 million from the reduced tax appeal allowance be transferred to the Tax Stabilization reserve to be available for tax appeals that will be expected to increase when there is a reassessment completed by the province. Town staff are also recommending that, consistent with prior years, the surplus for the Oakville Public Library be transferred to the Tax Stabilization reserve.

Legislation requires any surplus/shortfall generated from building permit revenues to be transferred to/from the Building Enterprise Reserve. This results in a transfer from the reserve of \$6.16 million in 2025 due to lower Building permit revenue. It should be noted that the 2025 budget for Building Services included a transfer to the Building Enterprise Reserve of \$5.81 million thus the net impact in 2025 is a transfer from the reserve of \$0.35 million.

Town policy is to balance any surplus/deficit for Cemeteries, Harbours, Parking, and Election to their own program specific reserves, for which Town staff is recommending be completed as normal at year-end. Town staff also recommend that \$184,000 of the Automated Speed Enforcement (ASE) program surplus

revenue be transferred to the Tax Stabilization Reserve to fund the operational impacts of concluding ASE program in 2026, as was included in the 2026 adopted budget, and the remaining \$1.74 million ASE surplus revenue be transferred to the Capital Reserve to fund the 2026 Traffic Calming Program capital project.

After all policy related and recommended transfers, the total Town variance after transfers is \$3.72 million favourable or 1.3% of the tax levy.

Usual practice would be to recommend that the surplus be transferred to the Tax Stabilization Reserve; however, the balance in this reserve is healthy (\$78.3 million) and within the target range established in the Reserve/Reserve Fund Procedure. Therefore, staff are recommending that the surplus be transferred to the General Capital Reserve as the reserve is projected to fall below the target balance in the coming years based on the long-term capital forecast.

Program Variance – by revenue/expense type

The total program variance is \$2.57 million unfavourable and the most significant variances to budget by expense and revenue type are discussed below.

(\$ Millions)	2025 Annual Budget	2025 Year-end Actuals	2025 Variance to Budget (\$)
EXPENSES			
Personnel Services & Benefits	210.24	208.83	1.41
Materials & Supplies	27.67	29.38	(1.70)
Capital out of Operations	0.40	0.29	0.10
Purchased Services	57.16	54.89	2.28
Payments & Grants	8.08	7.76	0.32
Internal Expenses & Transfers	65.91	66.46	(0.56)
Total EXPENSES	\$ 369.46	\$ 367.61	\$ 1.85
REVENUES			
External Revenues	(86.49)	(83.41)	(3.08)
Internal Recovery & Fund Transfers	(38.06)	(36.72)	(1.34)
Total REVENUES	\$ (124.56)	\$ (120.14)	\$ (4.42)
Total Programs	\$ 244.90	\$ 247.47	\$ (2.57)

Personnel Services & Benefits - \$1.41 million favourable (or \$0.65 million unfavourable with the \$2.06 million budgeted gapping in the corporate section).

The total turnover rate for 2025 is 5.5% or 69 departures which represents an improvement from the 2024 turnover rate at 6.8%. This is the lowest turnover rate the Town has experienced since 2018. This lower rate reflects a tighter labour market. While there are a few positions that take longer to fill and attract talent due to skill shortages, the Town's proactive recruitment approach and ability to address

market pressures through compensation review have helped to mitigate prolonged impact.

Materials & Supplies - \$1.70 million unfavourable. This is primarily attributed to winter control de-icing materials given a higher number of snow events as well as a higher cost for motor vehicle parts and accessories. Given the Town's overall position after all policy related and recommended reserve transfers, a transfer from the Storm Event reserve is not required.

Purchased Services - \$2.28 million favourable. This is primarily attributed to savings on software maintenance and licensing as well as savings on a new cell phone plan.

External Revenue - \$3.08 million unfavourable. This is primarily attributed to lower Building permit revenue partially offset by higher Parking revenue and revenue for the Automated Speed Enforcement program.

Internal Recovery & Fund Transfers - \$1.34 million unfavourable. This is primarily attributed to Tax Stabilization funding transfers for temporary items such as the Winter Recreation Strategy, HR resources and others that were not completed given the overall Town surplus.

Program Variance – by program

The most significant variances to budget by program area are discussed below. Appendix A provides more detail of the projected variance by program area.

Community Development - \$6.75 million unfavourable

The variance shown below is primarily due to lower Planning application revenue and Building permit revenue.

	2025	2025	2025
(\$ Millions)	Annual	Year-end	Variance to
	Budget	Actuals	Budget (\$)
EXPENSES			
Personnel Services & Benefits	14.96	14.08	0.88
Materials & Supplies	0.08	0.06	0.02
Capital out of Operations	0.01	0.00	0.00
Purchased Services	0.81	0.41	0.40
Payments & Grants	0.30	0.31	(0.01)
Internal Expenses & Transfers	14.26	14.36	(0.10)
Total EXPENSES	\$ 30.41	\$ 29.23	\$ 1.18
REVENUES			
External Revenues	(23.96)	(16.26)	(7.70)
Internal Recovery & Fund Transfers	(1.51)	(1.27)	(0.23)
Total REVENUES	\$ (25.46)	\$ (17.53)	\$ (7.93)
Total Community Development	\$ 4.95	\$ 11.69	\$ (6.75)

Emergency Services - \$3.03 million unfavourable

The variance shown below is primarily due to personnel services for overtime and for the early hire of new recruits to mitigate overtime and for stand-in pay due to sick leaves. The Oakville Fire, Finance, and HR teams are reviewing to determine the root causes of the overage and how it can be addressed going forward.

	2025	2025	2025
(\$ Millions)	Annual	Year-end	Variance to
	Budget	Actuals	Budget (\$)
EXPENSES			
Personnel Services & Benefits	44.42	47.25	(2.83)
Materials & Supplies	0.92	1.20	(0.28)
Capital out of Operations	0.04	0.06	(0.02)
Purchased Services	2.45	2.38	0.07
Payments & Grants	0.04	0.05	(0.00)
Internal Expenses & Transfers	3.83	3.83	(0.00)
Total EXPENSES	\$ 51.70	\$ 54.76	\$ (3.06)
REVENUES			
External Revenues	(0.57)	(0.61)	0.03
Internal Recovery & Fund Transfers	(0.07)	(0.07)	(0.00)
Total REVENUES	\$ (0.65)	\$ (0.68)	\$ 0.03
Total Emergency Services	\$ 51.05	\$ 54.08	\$ (3.03)

Recreation and Culture - \$1.86 million favourable

The variance shown below is primarily due to personnel savings for the deferred opening of Sixteen Mile Community Centre and higher revenue from aquatics and fitness programs as well as ticket sales at the Oakville Centre for Performing Arts.

	2025	2025	2025
(\$ Millions)	Annual	Year-end	Variance to
	Budget	Actuals	Budget (\$)
EXPENSES			
Personnel Services & Benefits	20.76	19.61	1.16
Materials & Supplies	5.16	5.07	0.09
Capital out of Operations	0.00	0.02	(0.02)
Purchased Services	5.80	5.88	(0.08)
Payments & Grants	1.89	1.79	0.10
Internal Expenses & Transfers	12.95	13.34	(0.39)
Total EXPENSES	\$ 46.56	\$ 45.70	\$ 0.86
REVENUES			
External Revenues	(23.55)	(24.53)	0.98
Internal Recovery & Fund Transfers	(0.17)	(0.19)	0.02
Total REVENUES	\$ (23.72)	\$ (24.72)	\$ 1.00
Total Recreation and Culture	\$ 22.84	\$ 20.98	\$ 1.86

Municipal Enforcement (including Parking) - \$1.37 million favourable

The variance shown below is primarily due to higher parking revenue, personnel savings for various vacancies, and higher license and mobile sign permit revenue.

	2025	2025	2025
(\$ Millions)	Annual	Year-end	Variance to
	Budget	Actuals	Budget (\$)
EXPENSES			
Personnel Services & Benefits	5.14	4.95	0.19
Materials & Supplies	0.28	0.23	0.06
Capital out of Operations	0.03	0.01	0.02
Purchased Services	2.74	2.45	0.29
Payments & Grants	1.33	1.25	0.09
Internal Expenses & Transfers	2.87	2.87	(0.01)
Total EXPENSES	\$ 12.40	\$ 11.76	\$ 0.64
REVENUES			
External Revenues	(8.90)	(9.89)	0.99
Internal Recovery & Fund Transfers	(1.26)	(1.00)	(0.26)
Total REVENUES	\$ (10.17)	\$ (10.89)	\$ 0.73
Total Municipal Enforcement (incl. Parking)	\$ 2.24	\$ 0.87	\$ 1.37

Corporate Support Services - \$3.67 million favourable

The variance shown below is primarily due to personnel savings for various vacancies as the Town continues to look to fill vacant positions, savings on software maintenance, and higher revenue from leased corporate properties and lottery licenses.

	2025	2025	2025
(\$ Millions)	Annual	Year-end	Variance to
	Budget	Actuals	Budget (\$)
EXPENSES			
Personnel Services & Benefits	47.04	45.95	1.09
Materials & Supplies	1.24	1.40	(0.15)
Capital out of Operations	0.04	0.03	0.01
Purchased Services	13.18	10.42	2.76
Payments & Grants	0.81	0.90	(0.09)
Internal Expenses & Transfers	1.57	1.83	(0.27)
Total EXPENSES	\$ 63.88	\$ 60.52	\$ 3.36
REVENUES			
External Revenues	(3.49)	(4.26)	0.77
Internal Recovery & Fund Transfers	(15.16)	(14.71)	(0.45)
Total REVENUES	\$ (18.65)	\$ (18.97)	\$ 0.32
Total Corporate Support Services	\$ 45.23	\$ 41.56	\$ 3.67

2026 Operating Budget Request

Staff recommend a further extension of the Enforcement Support Associate (ESA) position within Municipal Enforcement Services to December 31, 2026. This extension builds on the seven-month extension in the 2026 adopted budget and is required to support the continued operational conclusion of the Automated Speed Enforcement (ASE) program. Although the original extension to July 31, 2026, was intended to allow sufficient time to conclude outstanding ASE matters, the adjudication workload has remained significantly higher and more complex than projected. As of March 2026, 244 ASE hearings remain pending, requiring dedicated administrative support to ensure hearings are scheduled, processed, and finalized within legislated timelines. Extending the ESA position will allow the Town to resolve the remaining ASE caseload without adversely impacting parking and by-law hearings which rely on the same administrative resources.

The financial impact of extending the ESA position through December 31, 2026, is \$46,400, which staff recommend be funded by the Tax Stabilization Reserve.

CAPITAL BUDGET

The total cumulative approved capital budget for active projects is \$970.3 million. Total expenditures year-to-date of \$168.8 million have been incurred, bringing the total life-to-date or cumulative spending in active projects to \$491.1 million. Appendix B shows more information on total approved budget and expenditures by program. Some of the major projects underway with spending this year are shown below.

Capital Project	LTD Approved Budget	2025 Expenditures	Total LTD Expenditures (incl. Prior Years)
46602104 Sixteen Mile Sports Complex and Library	105,182,000	30,749,174	96,296,990
54412308 Electric Replacement Buses	12,720,800	11,018,400	11,051,100
53361902 RWD Bridge Rehab over Metrolinx Rail	23,367,400	9,033,636	17,476,455
54412104 Electric Replacement Buses	11,099,000	7,855,262	11,034,194
53332502 Road Resurfacing Program	7,758,500	6,004,660	6,004,660
54212307 Transit Facility Expansion	23,000,000	5,000,392	6,752,250
53311705 Burloak Dr Grade Separation w/AT - Harvester Rd to PW D	12,578,850	4,377,914	12,594,295
54212301 Capital Lease for Charging Infrastructure	12,854,400	4,162,761	9,992,133
Total	\$ 208,560,950	\$ 78,202,198	\$ 171,202,078

Capital Budget Request**Oakville Centre for the Performing Arts**

The Oakville Centre for the Performing Arts requires priority state-of-good-repair improvements to maintain safe and functional operations. Several interior components have reached the end of their useful life and are showing visible deterioration including the need for replacement of dressing room millwork where

peeling laminate and exposed edges present safety concerns, repainting the main lobby in advance of carpet installation, and replacement of the carpet in the main lobby, auditorium stairs, administration offices, and backstage hallways. These improvements will ensure the facility remains safe, functional, and appropriately maintained. Staff recommend that the 2026 capital budget be amended to add a new project with a budget of \$150,000, funded from the Theatre capital reserve which has a current balance of \$414,150, for these state-of-good-repair works at the Oakville Centre for the Performing Arts.

Audio System at Sixteen Mile Sports Complex

The audio system in the original arena facility at Sixteen Mile Sports Complex is failing and in need of replacement. This system was installed during original construction in 2010 and is now more than 16 years old. The operating system uses outdated technology that can no longer be supported, repaired, or connected to. External audio consultants have confirmed that a full-system failure is imminent. The audio inside the Rink 1 (Budds Chevrolet) arena and lobby corridors have already begun to fail noticeably with intermittent outages, noise distortion, and significant volume reductions.

The on-going audio installation in the new Sixteen Mile Sports Complex Community Centre & Library provides an opportunity to complete this replacement work concurrently to avoid prolonged disruption to the users and events hosted in the facility. Completing these replacements now will allow the new and existing buildings at Sixteen Mile to be fully integrated as a single audio system, will allow for cost savings by avoiding the need for contractor re-mobilization, and ensures that replacement is completed in a timely manner to minimize user impact in the Town's high-profile spectator sporting venue.

Staff recommend that the 2026 capital budget be amended to add a new project with a budget of \$271,000, funded from the Capital Reserve, for the replacement of the audio system at Sixteen Mile Sports Complex.

Rebecca Street Bridge Replacement over Fourteen Mile Creek

The Rebecca Street Bridge is located approximately 100m east of Willowbrook Drive at the Fourteen Mile Creek crossing. The reinforced concrete rigid frame structure was constructed in 1955 and is currently 71 years old. Although the bridge was originally scheduled for replacement in 2035 (project 53363501) due to the end of its lifecycle according to the Ontario Structure Inspection Manual guidelines, the most recent 2025 inspection recommended that the bridge be replaced within 1–5 years. This recommendation is based on the presence of large areas of delamination and spalling along the deck soffit construction joints, which raised concerns for the project consultant. The bridge is currently operating with temporary restricted lanes under a traffic control plan due to its condition, which contributes to the prioritization of this work. Staff recommend that the 2026 capital budget be

amended to add a new project with a budget of \$530,000, funded by the Capital Reserve, for design of the Rebecca Street Bridge Replacement over Fourteen Mile Creek to commence in 2026.

Fowley Park tennis and pickleball courts

The 2026 capital budget approved repairs and resurfacing of the William Rose tennis and pickleball courts (project 52242629) in response to public feedback and concerns reported by the Oakville Pickleball Association regarding the quality of the surface, including slippery conditions which raises potential safety concerns. Savings in the William Rose project are expected due to favourable construction pricing and efficiencies identified during detailed design, resulting in a reduced overall project cost of approximately \$175,000.

Similar deterioration has now been identified at Fowley Park. The courts show surface wear, sand shedding, and traction issues that present safety risks and reduce playability. Resurfacing is required to restore safe conditions and maintain consistent service levels across the park system. Using the confirmed savings from William Rose to address the emerging needs at Fowley Park is a fiscally responsible approach that avoids future budget pressures, responds to community concerns, and mitigates potential liability associated with unsafe court surfaces.

That the 2026 capital budget be amended to add a new project with a budget of \$175,000 for state-of-good-repair works including the tennis and pickleball courts at Fowley Park funded from anticipated savings in project 52242629 William Rose Park Renewal with Capital Reserve funding.

Capital Budget Consolidations/Splits, Transfers and Closures

Project consolidations and splits involve reallocating the original funding and scope of work between Council approved projects to facilitate effective management of the projects with no change to the original scope of work or funding requirements. The following project consolidations and splits occurred during this period.

Project	Transfer To/ (From)
52242413 - Windrush Park Renewal	20,000
52242534 - Windrush Park Renewal	(20,000)

An updated Financial Control Policy and Procedure was approved by Council at the February 23, 2026, meeting. In accordance with the previous Financial Control Policy in effect during the fourth quarter of 2025, the CAO can authorize funds from reserves, reserve funds or other appropriate sources up to \$350,000 provided the expenditures are within the original scope of the project. The following CAO approved transfers occurred during this period:

Project No.	Project Title	Total Approved	Reserve, Reserve Fund or Other Financing Source	Note
53382502	Elton Park Road Drainage Improvement	\$ 194,000	General Working Capital Reserve	Additional funding was requested as the proposed cost from the engineering firm with the highest score in the evaluation process of the nine proposals is higher than budgeted. Staff have reviewed the proposed cost and compared it to recently awarded contracts of similar scope and complexity. Based on this review, the pricing is consistent with current market rates.
46602104	Sixteen Mile Sports Complex and Library	\$ 320,000	General Working Capital Reserve	During excavation at the Sixteen Mile Sports Complex, it was identified that the fire route in the north parking area was not included in the original budget and requires replacement due to deteriorated asphalt and drainage issues. Completing this work now will improve safety, integrate pedestrian crossings, reduce future maintenance costs, and avoid more expensive remediation in the future.
46602205	Culture Master Plan	\$ 35,000	46602101 Recreation Planning Studies	Additional funding was requested as the proposed cost exceeds the original project budget due to a broader scope of work and higher consultant pricing identified through the competitive process.

In accordance with the updated Financial Control Policy and Procedure, savings from capital projects can be transferred to the relevant reserves, reserve funds or other appropriate sources to ensure that financial resources are not tied up in capital projects that do not require the funding. Project 36102220 Enterprise Payment Program is anticipated to be completed with a favourable variance. As such, funding in the amount of \$750,000 has been returned to the Capital Reserve.

As part of ongoing capital project management, staff review the status of all active projects each quarter. This ensures that as projects are completed and an asset goes into service, the projects are closed. For this quarter, a total of 57 projects will be closed. These closures represent a net surplus of \$2.2 million, of which \$1.8 million will be returned to reserves and \$400 thousand will be returned to reserve funds. Appendix C provides more details of the project closures by program.

In accordance with the updated Financial Control Policy and Procedure, the Treasurer may refinance capital projects to reflect unanticipated grants or recoveries and return original funding sources to reserves and reserve funds. The following projects have been refinanced:

Project	Project Title	Refinance Amount	Original Source	New Source	Rationale
46402501	Falgarwood Pool Rehabilitation	\$ 125,000	Building Maintenance Reserve	External Grant	Surplus returned to original source due to approved federal grant, Enabling Accessibility Fund.
43302509	Specialized Equipment Replacement	\$ 49,527	Fire Equipment Reserve	External Grant	Surplus returned to original source due to approved private grant from FireHouse Subs.
43302604	Fire Services Vehicles and Equipment	\$ 84,196	Fire Equipment Reserve	External Grant	Surplus returned to original source due to approved provincial grant, Fire Protection Grant.
43302501	SCBA Equipment Testing and Replacement	\$ 50,829	Fire Equipment Reserve	External Grant	Surplus returned to original source due to approved provincial grant, Fire Protection Grant.

In accordance with the updated Financial Control Policy and Procedure, Council approval is required to cancel, defer, or close a project without completing its intended scope. The following such project closures occurred during this period along with additional details.

52902401 BOH Equipment Replacement

The project budget was intended to replace the security gate and controller at Bronte Outer Harbour. Staff were able to do repairs at a lesser cost through the operating budget instead of replacement.

53512301 New Parkade Traffic and Revenue Control Equipment

The project budget was for a new Revenue Control Equipment system for the parking garage (gate and pay machine). After review of the initial capital cost and ongoing maintenance requirements of a new gate system, it was determined not to be financially prudent particularly given the availability of modern parking payment technologies such as the HONK app. As a result, it was concluded that a new gate system is not required.

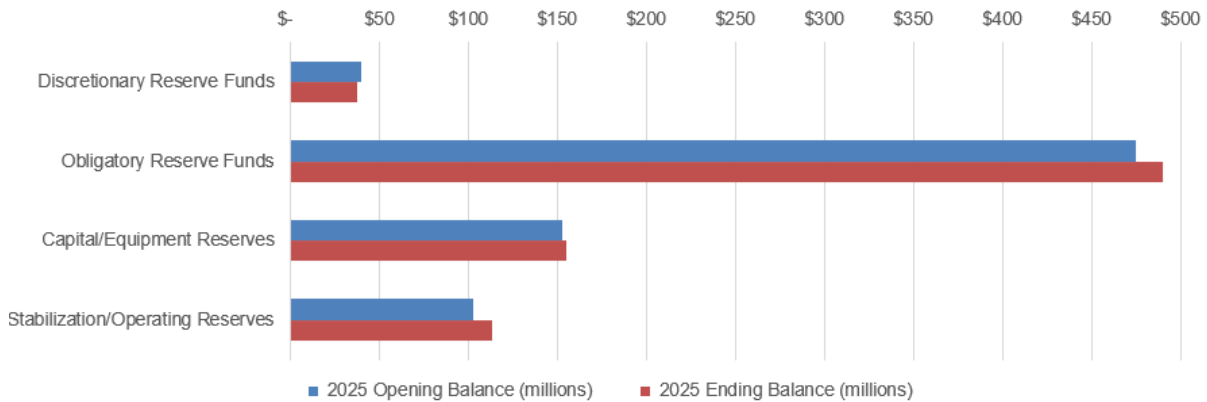
In accordance with the updated Financial Control Policy and Procedure, project closures with a favourable variance greater than 20% of the budget and minimum of \$100,000 will be reported to Council. The following such project closures occurred during this period:

Project	Life-to-Date Budget	Life-to-Actuals	Remaining Approved Budget	% Budget Remaining	Note
42102412 Properties under 12,000 SF Maintenance and Repair	\$ 491,900	\$ 278,643	\$ 213,257	43.35%	The budget included the cost to do a full depth construction removing granular subgrade. However, after the design phase, it was determined that the subgrade is suitable and minimal subgrade replacement was required.
52272405 Woodlot Preventative Maintenance-North Oakville	\$ 286,000	\$ 172,134	\$ 113,866	39.81%	This is an annual budget and is intended for preventative maintenance work in North Oakville to address service requests. There were fewer service requests than anticipated resulting in savings.
52272407 Woodlot Preventative Maintenance	\$ 293,000	\$ 108,809	\$ 184,191	62.86%	This is an annual budget and is intended for preventative maintenance work in Oakville to address service requests. There were fewer service requests than anticipated resulting in savings.
51332503 Fence and Noise Wall Repairs and Replacement	\$ 653,700	\$ 346,023	\$ 307,677	47.07%	This is an annual budget and the scope of work was completed below the approved budget. The benchmark unit rates have been updated using current cost data and reflected in the 2026 project.
54212305 Transit Facility Equipment Replacement	\$ 933,400	\$ 706,263	\$ 227,137	24.33%	The savings are as a result of 3 exterior signs not requiring replacement at the present time. These have been rebudgeted in future years.

RESERVES, RESERVE FUNDS AND TRUST FUNDS

Reserve and reserve funds are an integral part of the municipal budget planning process and long-term financing plan that contributes to the Town's sound financial position. Reserve funds are established by Council for a specific purpose and include funds that have been set aside in accordance with legislative requirements or at the discretion of Council. As such, the Town has both obligatory reserve funds and discretionary reserve funds. Capital and equipment reserves form an important component of the Town's long-term capital financing plan and are used to finance maintenance and replacement of existing infrastructure to maintain assets in a state of good repair, provide for community enhancements, as well as fund the Town's share of new infrastructure to service the growing community. Stabilization and operating reserves are used to offset extraordinary and unforeseen expenditure requirements, one-time expenditures, cyclical expenses, revenue shortfalls, and to help to minimize fluctuations in the tax levy. Trust funds are held by the Town for the benefit of other agencies or entities in accordance with specific statutes or trust indenture.

The 2025 opening balances and 2025 ending balances are shown below with further details of individual reserve and reserve funds in Appendix D.



*Note: Obligatory reserve balances do not include approved funding for capital projects not transferred yet as funds can only be transferred to projects as spending occurs.

Reserves

Stabilization Reserves increased over the course of the year, primarily due to the increased dividend from OEC. This is partially offset by a decline in Operational Reserves as some funding was allocated from the Storm Event reserve for specific projects.

Capital-related reserve balances remained steady over the course of the year. Council-approved land purchases in year were offset by favourable investment performance, favourable balances on closure of projects, and refinancing of select projects through the Building Faster Fund. Equipment reserve balances declined throughout the year into a negative position as funding of equipment replacements outpaced contribution from operating in 2025.

Reserve Funds

Obligatory Reserve Funds increased from \$475.0 million to \$490.2 million as current year capital needs are less than the actual capital inflow. Collections from the Town's growth funding tools (GFTs) of Development Charges, Community Benefits Charges, and Cash-in-lieu of Parkland are lower than anticipated, primarily due to slower development activity. Legislation for these reserve funds requires that funding only be transferred to capital projects once spending has been incurred, therefore, it is important to note that the fully committed balance, when considering all approved funding, is \$260.3 million.

Discretionary Reserve Fund balances remained stable throughout the year.

Trust Funds

Funds segregated and held in trust in accordance with the specific terms of a statute or trust indenture total \$7.2 million at December 31, 2025, as detailed in the

following table. Interest and investment earnings are allocated based on proportionate balance at year end in accordance with policy and procedures.

2025 Trust Funds (\$ Thousands)				
Trust Fund	2025 Opening Balance	2025 Activity		Balance at 12/31/2025
		Contributions	Transfers	
Cemetery Marker Care	419.6	31.7	15.7	435.6
Cemetery Perpetual Care	6,475.8	376.4	240.1	6,612.2
Library - Halton Information Providers	63.9	145.2	174.2	34.8
Burloak Canoe Club	40.4	1.5	-	41.9
Bronte Harbour Yacht Club	26.3	1.0	-	27.2
Oakville Power Boat Club	20.9	2.8	-	23.7
Bronte Community Tennis Club	26.6	1.0	-	27.5
Oakville Rugby Club	20.1	3.8	-	23.9
Oakville Yacht Squadron	13.4	2.6	-	15.9
Wai Nui O'Kanaka Outrigger Canoe Club	-	3.0	-	3.0
Total	7,106.8	568.9	430.0	7,245.7

PURCHASING

In accordance with the Town's Purchasing By-law 2017-095, a summary of the competitive bids, contract renewals, and sole source awards in excess of \$100,000 are reported to Council quarterly. Appendix E provides details of the awards and contract renewals in excess of \$100,000 for this quarter.

CASH MANAGEMENT and INVESTMENTS

Cash flows are managed to ensure the funding requirements of the Town are met while providing for a reasonable rate of return on invested funds not needed in current operations. The investment strategy follows a conservative approach in order to mitigate term and interest rate risk by maintaining a portfolio structure of high-quality, medium-term investments.

For the period ended December 31, 2025, gross investment revenue from realized interest income and capital gains/losses in the fixed income portfolio, net of amortized premiums/discounts, was \$39.65 million, on a portfolio of cash and investments totaling \$1.08 billion (book value). The annualized rate of return based on average cash and investment holdings was 3.68%, with an average maturity of 4.7 years.

In Q4, Council approved the execution of an agency agreement with ONE Investment to allow the Town to invest in ONE Investment legal list portfolios, specifically the Canadian Equity portfolio. Staff began investing in the Canadian Equity portfolio in late 2025. As discussed in the [Council Report](#), investments will

consist of long-term funds, with the goal of increasing diversification and rates of return over the long term. To limit market timing risk staff are slowly building a position in the Canadian Equity portfolio over the coming years. As of December 31, 2025, \$3M had been invested, with a market value of \$3.03M. The represents an unrealized return of 0.9% (or 14.3% on an annualized basis).

Bank interest and investment earnings increased dramatically over the past couple of years, driven by increased inflation and the Bank of Canada (BOC) raising the key interest rate to a height of 5.00%, the highest rate since 2001. However, with inflation cooling down and within the 1%-3% target range, the BOC has steadily reduced the key interest rate, which now sits at 2.25%. This has resulted in corresponding decreases to the Town's bank rate, and fixed income yields have also shifted downwards as a result of lower inflationary expectations, putting downward pressure on investment earnings.

Despite this recent shift lower, interest rates and fixed income yields remain above the average of the last decade. The below chart displays the average yield for 5-10 year Government of Canada marketable bonds from 2016 to 2025 and illustrates the rise in yields for fixed income products.



*Source: Bank of Canada (<https://www.bankofcanada.ca/rates/interest-rates/canadian-bonds/>)

While investment earnings have been declining, they remain well above typical levels. The elevated yields and size of the Town's portfolio have resulted in a surplus for the Town's investment income budget in 2025. \$10.31 million in surplus investment income was transferred to capital reserve as approved in the June 30, 2025, Financial Results report and the September 30, 2025, Financial Results report. Staff budget investment income based on average rates over time and projected portfolio balances to mitigate the potential impact on the tax levy in a declining rate environment. Appendix F provides details on the components of the Town's investment portfolio.

Economic Outlook

The Canadian economy managed real GDP growth of 1.7% in 2025 in the face of US tariffs; however, this did mark the slowest pace of annual growth since 2020. In Q4, while spending was strong from consumers, governments and businesses, this was drawn largely from existing inventories rather than new production, leading to a 0.6% contraction in growth. To date, CUSMA exemptions have resulted in Canada having among the lowest average effective US tariff rates; however, there is ongoing trade uncertainty along with the upcoming CUSMA negotiations.

Inflation has remained around the Bank of Canada's 2% target rate throughout 2025, with headline inflation coming in at 1.8% in February; however, this figure is distorted due to the temporary GST holiday a year ago. Core trim and median measures of inflation are around 2.3%, their lowest in nearly five years. The impact of higher oil prices due to the conflict in Iran could change the inflation picture in 2026. The Bank of Canada is expected to remain cautious in its interest rate policy due to economic uncertainty, with flexibility to support the economy with lower rates if needed.

Debt

Debt financing complements the funding of capital works and is generally used for specific initiatives. Issuance of Town debt is through Halton Region in compliance with provincial legislation.

Total principal outstanding at the beginning of the year was \$143.3 million and declined to \$140.9 million at year end. The region completed a debt issuance in September, for which \$7 million in debt was issued on behalf of the Town. There remains \$12.6 million in approved debt that is not yet issued. Debt issuance is based on timing of the capital project spending, and when Halton Region plans to go to the market. Further details are provided in Appendix G.

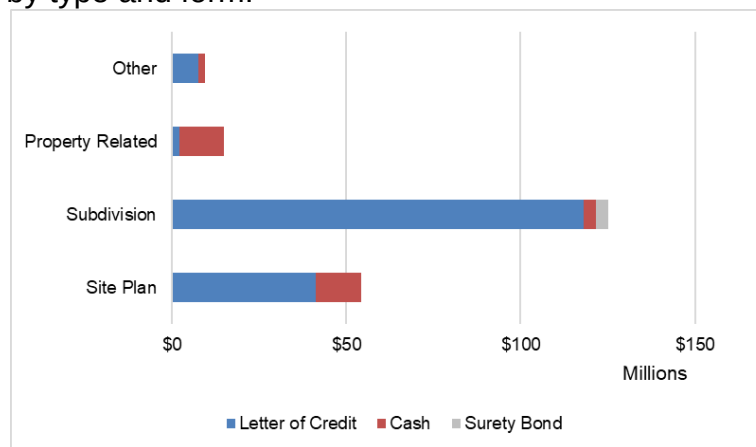
The Town is in a strong financial position with total debt charges (including capital lease payments) in 2025 at 5.09% of net own source revenue. Full annual debt charges are not incurred in the year of issuance. When considering full debt charges for approved debt that is not yet issued, total debt charges (including capital lease payments) for approved debt are projected to rise to 5.65% of net own source in the coming years, which remains well within Town policy of 12% and the Ministry limit of 25%.

Development Related Securities

Securities are required to ensure performance to Town standards of development related work done by third parties. Staff monitor the progress of the various projects to ensure that adequate security is held by the Town relative to the value of the outstanding work, and releases of securities are contingent on satisfactory

inspection. Site plan and subdivision securities primarily relate to large scale residential and non-residential developments within the Town and are predominantly secured by letter of credit. Property related securities are predominantly cash securities which safeguard development that requires permits i.e. site alteration, road cut, tree preservation etc. Other securities relate to miscellaneous security requirements relating to special events, temporary structures, election signage, etc.

As of December 31, 2025, the Town held \$204 million in securities, which has increased from \$198 million in Q4 2024. \$173 million, or 85%, are secured by letters of credit or surety bonds, and the remainder is cash. The below chart shows the securities held by type and form.



CONSIDERATIONS:

(A) PUBLIC

This report provides information to the public regarding the Town's financial performance.

(B) FINANCIAL

This report and the information contained therein are in compliance with the Town's financial policies.

(C) IMPACT ON OTHER DEPARTMENTS & USERS

Financial results have been estimated in consultation with other departments.

(D) CORPORATE STRATEGIC GOALS

This report addresses Council's strategic priority: Accountable Government.

(E) CLIMATE CHANGE/ACTION

Climate change/action is a key priority of Council. The proposed budget will incorporate climate change initiatives in alignment with this strategic priority.

APPENDICES:

Appendix A – Operating Budget Variance Results
Appendix B – Capital Project Summary by Commission and Department
Appendix C – Summary of Capital Closures
Appendix D – Reserves and Reserve Funds
Appendix E – Purchasing Awards in excess of \$100,000
Appendix F – Investment Portfolio
Appendix G – Outstanding Debt
Appendix H – Municipal Act Reporting Requirements Report

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Submitted by:
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Deputy Treasurer and Director of Finance

OPERATING BUDGET VARIANCE RESULTS

	2025	2025	2025
(\$ Millions)	Annual	Year-end	Variance to
	Budget	Actuals	Budget (\$)
Political Governance	4.47	4.33	0.14
Administrative Executive Leadership	2.56	2.12	0.44
Economic Development	1.08	1.02	0.06
Communications and Customer Experience	3.01	3.26	(0.25)
Corporate Strategy and Government Relations	2.20	1.95	0.25
Corporate Asset Management	1.85	1.63	0.23
Financial Services	5.61	5.17	0.45
Human Resources	4.15	4.45	(0.30)
Regulatory Services	0.57	0.41	0.16
Information Technology Solutions	16.71	14.81	1.91
Facility Services	4.13	3.98	0.15
Legal Services	2.12	2.11	0.01
Emergency Services	51.05	54.08	(3.03)
Recreation and Culture	22.84	20.98	1.86
Oakville Public Library	13.16	12.55	0.61
Parks & Open Space	26.54	26.84	(0.30)
Cemeteries	0.19	0.19	0.00
Harbours	0.03	0.07	(0.04)
Infrastructure Maintenance	30.47	32.30	(1.83)
Infrastructure Planning & Improvements	3.22	0.63	2.59
Oakville Transit	40.51	41.37	(0.87)
Parking	-	(0.87)	0.87
Municipal Enforcement	2.24	1.74	0.50
Building Services	0.21	6.47	(6.26)
Planning & Development	4.74	5.22	(0.48)
Business Support Services	1.22	0.65	0.57
Total Program Variance	\$ 244.90	\$ 247.47	\$ (2.57)
Corporate Hearings and Litigation	0.50	0.77	(0.27)
Corporate Revenue & Expenses	(245.40)	(249.14)	3.75
Town Variance before transfers	\$ -	\$ (0.90)	\$ 0.90
Policy Related and Recommended Transfers for Programs:			
Transfer Tax Appeal Allowance (to)/from Tax Stabilization Reserve			(0.10)
Transfer Oakville Public Library surplus (to)/from Tax Stabilization Reserve			(0.61)
Transfer (to)/from Building Enterprise Reserve			6.16
Transfer (to)/from Cemetery Reserve			(0.00)
Transfer (to)/from Harbours Reserve fund			0.04
Transfer (to)/from Parking Reserve fund			(0.87)
Transfer (to)/from Election Reserve			0.12
Transfer ASE surplus revenue (to)/from Tax Stabilization Reserve			(0.18)
Transfer ASE surplus revenue (to)/from Capital Reserve			(1.74)
Total Town Variance after transfers			\$ 3.72

CAPITAL PROJECT SUMMARY BY COMMISSION AND DEPARTMENT (in \$'000s)

Commission/Department	Total Approved Budget	Prior Years Expenditures	2025 Expenditures	Total LTD Expenditures	Total Funds Remaining
Corporate Initiatives					
Corporate Initiatives	\$4,555	\$2,131	\$434	\$2,565	\$1,990
Total Corporate Initiatives	\$4,555	\$2,131	\$434	\$2,565	\$1,990
Corporate Services					
Human Resources	\$428	\$42	\$125	\$167	\$261
Political Governance	\$31	\$3	\$11	\$14	\$17
Finance	\$715	\$0	\$98	\$98	\$617
Legal	\$2,641	\$904	\$64	\$968	\$1,673
Information Technology Solutions	\$14,067	\$6,775	\$2,872	\$9,647	\$4,419
Communication and Customer Experience	\$4,995	\$3,244	\$240	\$3,484	\$1,511
Regulatory Services	\$674	\$307	\$240	\$547	\$127
Total Corporate Services	\$23,551	\$11,276	\$3,649	\$14,925	\$8,625
Community Services					
Facility Services	\$41,504	\$13,510	\$7,304	\$20,815	\$20,690
Parks and Open Space	\$164,696	\$49,369	\$23,488	\$72,857	\$91,839
Cemeteries	\$1,912	\$419	\$209	\$628	\$1,284
Harbours	\$11,985	\$6,163	\$3,036	\$9,199	\$2,786
Fire Services	\$58,129	\$6,140	\$1,648	\$7,787	\$50,341
Recreation and Culture	\$130,112	\$69,011	\$37,504	\$106,515	\$23,596
Oakville Public Library	\$22,852	\$1,011	\$1,457	\$2,468	\$20,384
Total Community Services	\$431,189	\$145,623	\$74,646	\$220,269	\$210,919
Community Development					
Economic Development	\$114	\$69	\$0	\$69	\$46
Parking Services	\$6,509	\$2,424	\$1,444	\$3,867	\$2,641
Municipal Enforcement	\$4,421	\$727	\$1,334	\$2,061	\$2,360
Building Services	\$5,641	\$806	\$181	\$986	\$4,655
Planning and Development	\$10,484	\$4,192	\$2,284	\$6,476	\$4,008
Total Community Development	\$27,169	\$8,217	\$5,243	\$13,459	\$13,709
Community Infrastructure					
Infrastructure Maintenance	\$27,622	\$3,243	\$7,936	\$11,179	\$16,443
Stormwater Management	\$27,402	\$8,278	\$6,992	\$15,270	\$12,132
Infrastructure Planning	\$275,071	\$115,436	\$36,816	\$152,253	\$122,819
Oakville Transit	\$152,109	\$27,774	\$32,568	\$60,342	\$91,767
Corporate Asset Management	\$1,669	\$321	\$478	\$799	\$870
Total Community Infrastructure	\$483,874	\$155,053	\$84,791	\$239,843	\$244,030
TOTAL ACTIVE PROJECTS	\$970,336	\$322,299	\$168,763	\$491,062	\$479,274

Note: Projects recommended for closure this period are included in the table above to illustrate total spending.

SUMMARY OF CAPITAL CLOSURES
Net Impact on Reserves and Reserve Funds

Department	Project Details					Projects Closed in Quarter	Impact on Reserves and Reserve Funds			Debt Issuance Surplus /(Deficit)
	LTD Budget	LTD Actuals	LTD External Funding Shortfall (Surplus)	LTD Variance	% Spent		Reserves (Capital & Equipment)	Reserve Funds (DC & Dedicated)	Total to/(from) Reserves/ Reserve Funds	
Commissioner Authority										
Finance and General Government	428,300	414,495	-	13,805	96.8%	2	13,805	-	13,805	-
Information Technology Solutions	5,785,900	5,318,983	-	466,917	91.9%	3	466,917	-	466,917	-
Facility Services	3,066,400	2,740,394	-	326,006	89.4%	7	41,029	284,977	326,006	-
Parks and Open Space	9,238,700	8,890,632	-	348,068	96.2%	10	369,312	(21,244)	348,068	-
Cemeteries	373,900	306,256	-	67,644	81.9%	1	20,299	47,345	67,644	-
Harbours	2,476,500	2,450,406	-	26,094	98.9%	9	7,361	15,533	22,894	3,200
Fire Services	181,000	185,665	-	(4,665)	102.6%	1	-	(4,665)	(4,665)	-
Recreation and Culture	199,600	145,429	-	54,171	72.9%	3	8,655	45,516	54,171	-
Municipal Enforcement	922,000	814,484	-	107,516	88.3%	6	101,842	5,674	107,516	-
Roads and Works	3,643,000	3,139,689	-	503,311	86.2%	10	498,812	4,499	503,311	-
Oakville Transit	1,466,700	1,163,965	-	302,735	79.4%	5	292,169	10,566	302,735	-
Net Impact	\$ 27,782,000	\$25,570,398	\$ -	\$ 2,211,602	92.0%	57	\$ 1,820,201	\$ 388,201	\$ 2,208,402	\$ 3,200

RESERVE AND RESERVE FUNDS (\$ Millions)

Reserve/Reserve Fund	2025 Opening Balance (millions)	2025 Activity				Interest/ Capital Gains-Loss	2025 Ending Balance (millions)	2025 Fully Committed Ending Balance ¹ (millions)
		Operating Transfers to/(from) Reserve	Capital Funding Transfers	Development Charges/ Other Revenues	Total			
Obligatory Reserve Funds:								
Development Charges	285.1	(6.3)	(32.1)	37.7	284.5	10.5	295.0	159.8
Parkland ³	94.2	-	(0.6)	3.9	97.6	3.6	101.2	42.1
Community Benefits Charge	9.8	-	(0.1)	1.3	11.0	0.4	11.4	10.7
CCBF ² /Ontario Gas Tax	31.2	(1.9)	(11.8)	9.9	27.4	1.0	28.4	2.8
Building Enterprise ³	50.9	(0.4)	(0.3)	-	50.3	-	50.3	44.9
Building Faster Fund	3.7	-	(9.0)	9.2	3.9	0.1	4.0	0.0
sub-total	475.0	(8.5)	(53.9)	62.1	474.7	15.6	490.2	260.3
Discretionary Reserve Funds:								
Building Maintenance	14.8	5.6	(10.1)	-	10.4	0.4	10.8	10.8
Parking ³	2.7	1.4	(0.2)	-	3.9	0.1	4.0	4.0
Harbours ³	(6.3)	0.4	(1.1)	-	(7.0)	(0.3)	(7.2)	(7.2)
Employment Liability	28.0	0.4	-	-	28.4	1.0	29.4	29.4
Other	0.3	0.0	-	-	0.3	0.0	0.4	0.4
sub-total	39.6	7.8	(11.3)	0.0	36.0	1.3	37.3	37.3
Total Reserve Funds	514.5	(0.8)	(65.2)	62.1	510.7	16.9	527.5	297.6
Reserves:								
Operational Reserves ³	13.2	(0.1)	(1.6)	0.2	11.6	-	11.6	11.6
Equipment Reserves	7.6	16.6	(25.6)	0.8	(0.6)	0.1	(0.5)	(0.5)
Capital Reserves ³	144.9	63.8	(69.9)	11.5	150.3	5.6	155.9	155.9
Stabilization Reserves ³	89.8	11.9	(0.0)	-	101.6	0.1	101.7	101.7
Total Reserves	255.5	92.1	(97.2)	12.5	262.9	5.8	268.7	268.7
Total Reserves, Reserve Funds	770.0	91.4	(162.4)	74.6	773.6	22.7	796.2	566.3

* Note: Schedule may not add due to rounding

1) Balances for Obligatory Reserve Funds reflect commitments for funds approved in 2025 and prior years that have not yet been transferred to capital projects. Funds can only be transferred to the project as spending occurs.

2) Canada Community-Building Fund (CCBF), formerly known as Federal Gas Tax.

3) Reserve and reserve fund balances include policy transactions mentioned in the report but do not include recommended surplus transfers.

PURCHASING AWARDS IN EXCESS OF \$100,000

Bid #	Description	Awarded To	Total Amount Awarded
HCPG-6-2025	Supply and Delivery of Aftermarket Automotive Parts and Related Supplies	Hamilton Discount Auto Parts & Supplies Inc.	\$238,148.29
RFP-11-2025	Municipal Enforcement Services Operational Review	KPMG LLP	\$158,890.00
RFP-16-2025	Eton Park Road Drainage Improvements Study	Aquafor Beech Limited	\$447,382.50
RFP-18-2025	2025 Pedestrian Safety Study Update	CMA Canada Inc.	\$147,000.00
RFP-23-2025	Development Charge and Community Benefit Charge Studies	Watson and Associates Economists Ltd.	\$285,000.00
RFP-27-2025	Preventative Maintenance Services for HVAC Equipment at Various Town Facilities	Ainsworth Inc.	\$398,400.03
RFP-30-2025	North Oakville Traffic Control and Operational Study	Parsons Inc.	\$157,225.00
RFP-32-2025	Snow and Ice Removal Services for Parking Lots	JTPM Group Inc.	\$129,960.00
RFP-37-2025	Design, Supply, and Installation of Play Equipment at Various Parks - Woodgate Woods Park	Henderson Recreation Equipment Limited	\$257,154.71
RFP-37-2025	Design, Supply, and Installation of Play Equipment at Various Parks - Jennings Park, Potters Wheel Park	Openspace Solutions Inc.	\$175,150.00
RFP-37-2025	Design, Supply, and Installation of Play Equipment at Various Parks - Burnet Park, Glen Abbey Community Park, Pinery Park, Windrush Park	Park N Play Design Co Ltd.	\$785,000.00
RFP-47-2025	Oakville Hydro Line Clearing Program	Davey Tree Expert Co.	\$375,898.06
RFP-49-2025	Landscape Consulting Services for Riverstone Park	Baker Turner Inc.	\$128,985.00
RFT-24-2025	4 WD 60' Self Propelled Articulating Boom	CanLift Equipment Ltd.	\$169,900.00
RFT-26-2025	Cab Over Truck and Aluminum Dump Body and Sprayer	Rush Truck Centres of Canada	\$175,704.00
RFT-41-2025	Oakville Trafalgar Community Centre Parking Garage Retaining Wall	Trinity Services Ltd.	\$323,400.00
RFT-50-2025	Storm Water Infrastructure Repair	Minconi Construction	\$500,440.00
RFT-51-2025	Glen Abbey Community Centre HVAC Pool Dehumidifier Refurbishment	Superior Boiler Works & Welding Ltd.	\$409,902.00
RFT-58-2025	Excess Soil Disposal	614128 Ontario Ltd o/a Trisan Construction	\$171,000.00
RFT-60-2025	Wallace Park Tennis Court Parking Lot Rehabilitation	Burlington Paving Co. Ltd.	\$1,339,094.58
RFT-61-2025	Falgarwood Outdoor Pool Renovations	GEN-PRO (1320376 Ontario Ltd.)	\$963,000.00
RFT-65-2025	Server Refresh	Powerland Computers Ltd.	\$139,761.30
RFT-67-2025	River Oaks Community Centre Centre Rink Replacement	Orion Construction & Management Co. Ltd.	\$5,563,612.00
RFT-68-2025	Demolition of Playground Sites Works at various Parks	Total-Pave Inc.	\$321,854.45
RFT-69-2025	Rehabilitation of Parking Lot at Iroquois Shoreline Woods	Stonecast Landscapes Ltd.	\$111,595.00
RFT-70-2025	Martindale Park Culvert Replacement	Associated Paving & Materials Ltd.	\$126,784.00
RFT-78-2025	Two (2) New Cab and Chassis with 40' Aerial Devices and Service Bodies	Queenston Chevrolet Buick GMC	\$466,908.00
RFT-79-2025	Two (2) New Cab and Chassis with 48' Aerial Devices and Service Bodies	Drive Products Inc.	\$707,884.00
			\$15,175,032.92

PURCHASING AWARDS IN EXCESS OF \$100,000

Contract Renewals

Original Bid #	Description	Awarded To	Total Amount Awarded
RFT-19-2021	Supply and Delivery of Traffic Signal Heads and LED Modules	Econolite Canada	\$390,000.00
RFP-10-2024	Supply & Delivery of Quality, Corporate Branded Work Clothing	WearWell Garments Limited	\$161,826.47
RFP-31-2020	Janitorial Services Contract Extension	Arsenal Cleaning Services	\$548,379.00
RFP-5-2023	Transit Abilities Assessment Services	Bayshore HealthCare Ltd.	\$298,344.00
RFT-36-2022	Turf Restoration at Various Parks	Dol Turf Restoration Ltd.	\$166,676.30
RFT-52-2022	Firewall and Log Analyzer Support and Licensing Renewal	RDEL Technologies Inc.	\$155,908.96
RFT-53-2025	Traffic Signal Maintenance and Construction Services - Category A, B, D	E.C. Power & Lighting Ltd.	\$1,146,200.00
RFT-67-2024	2024 Window Clearing Program	Extreme Landscapes & Contracting Ltd.	\$201,264.80
RFT-74-2021	Hardware Warranty and Support for Storage	Powerland Computers Ltd.	\$111,639.58
			\$3,180,239.11

Single Source Procurement

NCP Bid #	Description	Awarded To	Total Amount Awarded
NCP-094-2025	QA/QC Material Testing for 6th Line Widening to Threshing Mill Blvd.	EXP Services Inc.	\$179,340.00
NCP-090-2025	Supply of Vault and Fareboxes	Garival S.E.C.	\$271,500.00
NCP-099-2025	AMANDA Platform Annual Support and Maintenance	Granicus Canada Holdings ULC	\$203,693.17
NCP-101-2025	Salesforce.com SaaS Platform Subscription	Salesforce.com Canada Corp.	\$594,180.32
NCP-106-2025	Sixteen Mile Creek at Hog's Back Park Emergent Erosion Mitigation Work	560789 Ontario Limited o/a R&M Construction	\$342,795.00
			\$1,591,508.49

Additional Funds

Original Bid #	Description	Awarded To	Original Contract Amount	New Additional Funds Being Added	Accumulated Spend To Date
RFP-47-2023	Public Realm Studies and streetscape masterplans for Kerr Village and Bronte Village	The Planning Partnership	\$253,133.00	\$160,000.00	\$413,133.00
RFT-19-2015	Winter Sidewalk Snow Plowing and Sanding	CSL Group Ltd.	\$1,226,470.00	\$208,741.10	\$1,435,211.10
RFT-20-2025	Sidewalk and Transit Pads Snow Removal	Municipal Maintenance Inc.	\$1,666,328.20	\$1,924,165.20	\$3,590,493.40
RFT-72-2025	Fire Station 1 Paving 2025	Stonecast Landscapes Ltd.	\$67,240.00	\$61,710.00	\$128,950.00
			\$3,213,171.20	\$2,354,616.30	\$5,567,787.50

INVESTMENT PORTFOLIO

Table 1
2025 Portfolio Composition
Year over Year Comparison
(Millions)

Security Type	Book Value	% of Portfolio	Book Value	% of Portfolio
Cash	62.92	6.3%	106.64	10.4%
Federal Bond	80.82	8.1%	75.00	7.3%
Provincial Bond	426.67	42.5%	358.22	35.0%
Municipal Bond	197.05	19.6%	173.19	16.9%
Eligible Financial Institutions	233.09	23.2%	310.79	30.4%
ONE Equity **	3.03	0.3%	-	
Total	1,003.58	100.0%	1,023.83	100.0%
	As of December 31, 2025		As of December 31, 2024	

Table 2
2025 Portfolio Composition by Term
Year over Year Comparison
(Millions)

Maturity Distribution	Book Value	% of Portfolio	Book Value	% of Portfolio
Cash and cash equivalents	209.10	20.8%	106.64	10.4%
1 - 3 years	158.64	15.8%	424.13	41.4%
3 - 5 years	143.32	14.3%	66.08	6.5%
5 - 10 years	479.51	47.8%	421.98	41.2%
10 years and over	13.01	1.3%	5.00	0.5%
Total	1,003.58	100.0%	1,023.83	100.0%
	As of December 31, 2025		As of December 31, 2024	

** ONE Equity investments reported at market value

2025 Outstanding Debt Principal (\$ '000s)

(\$ 000's)

	2025 Opening Balance	2025 New Debt issued	2025 Debt Principal Payment	2025 Year End Balance	Approved Debt Not Yet Issued
Tax Levy Supported Debt:					
Roads & Storm Sewers	3,199	-	514	2,685	-
LED Streetlighting	4,192	-	1,137	3,056	
Transit	5,200	5,850	428	10,622	11,950
sub-total	\$ 12,592	\$ 5,850	\$ 2,079	\$ 16,363	\$ 11,950
Self Supported Debt:					
Development (Sixteen Mile)	49,237	-	4,295	44,942	-
Harbours	3,177	850	448	3,579	671
Pine Glen Soccer Club	3,579	-	583	2,996	-
Parking	2,000	300	165	2,135	-
sub-total	\$ 57,993	\$ 1,150	\$ 5,491	\$ 53,652	\$ 671
Hospital Debt:					
Oakville Trafalgar Memorial Hospital ¹	72,728	-	1,816	70,912	-
TOTAL	\$ 143,313	\$ 7,000	\$ 9,386	\$ 140,926	\$ 12,621

1) Debt Principal Payment for Oakville Trafalgar Memorial Hospital reflects the contribution to the sinking fund.

MUNICIPAL ACT REPORTING REQUIREMENTS REPORT**Statement of Performance;**

The Town of Oakville earned an annualized rate of return of 3.68% for the period ended December 31, 2025 on its cash management and investment program.

Investment in Own Securities;

As the Town of Oakville is a lower tier municipality, for which debt requirements must be issued through the Region of Halton by legislation, none of its investments would be invested in its own long-term or short-term securities.

Statement of Treasurer regarding Investment Quality;

I, Sheryl Ayres, Commissioner, Corporate Services and Treasurer of the Town of Oakville hereby state that:

All investments made by the Town for the period ending December 31, 2025, have met the quality standards outlined in the Town's investment policy.

Statement of Treasurer regarding Compliance with Investment Policy;

I, Sheryl Ayres, Commissioner, Corporate Services and Treasurer of the Town of Oakville hereby state that:

All investments made by the Town for the period ending December 31, 2025, have complied with the investment policy with the Town of Oakville.

**Sheryl Ayres,
Commissioner, Corporate Services and Treasurer**

March 20, 2026

REPORT

Council

Meeting Date: April 27, 2026

FROM: Corporate Strategy and Government Relations Department

DATE: April 14, 2026

SUBJECT: 2026 Community Satisfaction Survey

LOCATION: Town-wide

WARD: Town-wide

Page 1

RECOMMENDATION:

That the 2026 Community Satisfaction Survey report from the Strategy, Policy and Communications department be received.

KEY FACTS:

The following are key points for consideration with respect to this report:

- The Town conducts a community satisfaction survey every two years to evaluate resident satisfaction with Town programs and services, to get input on strategic priorities for decision-making, and to inform value for tax dollars.
- The last community satisfaction survey was conducted in 2024.
- This report provides a summary of the 2026 community satisfaction survey results, which will also be available on the Town's website, and shared through social media, the Town's e-newsletter and digital screens at Town facilities. The full data set will be available through the Town's open data catalogue.
- Ward-specific results will be shared following the April 27, 2026, Council meeting.
- Overall, Oakville residents continue to give the Town high marks when it comes to satisfaction with livability, government, Town programs and services, and value for tax dollars.
 - 82% agree that Oakville is a better place to live than most areas in the Greater Toronto Area, an 8% increase since 2022.

- 82% continue to feel satisfied with the government of the Town of Oakville.
- 90% are satisfied with the overall quality of the services provided by the Town of Oakville.
- 91% of residents have positive experiences with Town employees that have been respectful.
- 86% of respondents remain satisfied with their sense of belonging in the community.
- The top three rated services are parks and green spaces, fire services, and public library services.
- Oakville continues to be a leader in community satisfaction, scoring higher than most comparators in overall satisfaction with the quality of services and the value for tax dollars.
- The top issue identified by respondents facing Oakville is land use planning.
- The gap analysis indicates two primary areas for improvement, Town roads and sidewalks and municipal enforcement.

BACKGROUND:

The Town-wide community satisfaction survey (formerly called the citizen survey) process began in 2001. Surveys were conducted in 2004 and 2007 before the Town moved to a biennial survey. In 2021, Forum Research Inc. was retained to conduct the Town's 2022 survey and they also conducted the most recent surveys for 2024 and 2026.

Forum Research Inc. is a well-known leader in market research and has extensive experience conducting satisfaction surveys for municipalities. The survey provides the Town with quantitative data to help Council and staff understand residents' service priorities as well as track the Town's progress in implementing Council's strategic plan. The survey also helps support the Town's budget process and decision-making by providing valuable input from residents on:

- Livability
- Satisfaction with Town services and attributes
- Priorities and planning
- Taxation, and
- Information and service usage.

Overall, results indicate that satisfaction with key Town programs and services remains very strong. Results show that Oakville residents continue to believe they receive good value for their tax dollars and this helps contribute to the high overall

satisfaction rating for the government of the Town of Oakville. The results of the survey will be presented to Council on April 27, 2026.

COMMENT/OPTIONS:

Methodology

The community satisfaction survey process included two distinct elements: a comprehensive 15-to 20-minute telephone survey of 808 randomly selected residents (73% cell and 27% landline) to gather quantitative data, and an online survey for qualitative research. Both surveys were conducted between February 2 and February 24, 2026. The rate of cell responses received improved significantly from 2024 (60%). In addition, concentrated efforts were made this year to improve the response rate from Ward 7 where participation has historically been lower than other wards. As a result, the survey responses this year were more equally balanced between wards than in previous rounds.

In the survey, staff attempt to strike a balance between the quality of information, the breadth of topics covered in the questions, and the average survey length. In 2022, the telephone survey took significantly longer, averaging approximately 27 minutes, which led to staff reducing the number of questions. To ensure the process is not onerous on respondents, the aim is for the survey to be high-level to understand overall satisfaction with the Town.

Key findings from the phone survey are outlined in this report. A summary of the phone survey and online survey is available as Appendix A. Phone survey results were statistically weighted by age to ensure that the sample reflects the target population according to 2021 Census data, rendering an overall margin of error of $\pm 3.4\%$. Results have been weighted by age and gender, as the sample closely matched other demographic variables.

Key Findings

The large majority of residents (82%) agree that Oakville is a better place to live than most areas in the GTA, an eight-percentage point increase since 2022. Residents are also more likely to say they would recommend the Town as a place to live. Overall satisfaction with the government of the Town of Oakville is at 82%, remaining stable over the last four surveys. Residents express high satisfaction with the quality of Town services (90%) and with the respectfulness of employees during their most recent interaction with them (91%). Most residents (81%) say they receive good value for their tax dollars for the programs and services provided by the Town.

A statistical “gap” analysis was done to gauge the difference between how satisfied residents are with each Town service and the impact of the service on residents’ overall service satisfaction (i.e., perceived importance). Findings highlight two primary area of improvement: Town roads and sidewalks and municipal

enforcement. Satisfaction with Town roads and sidewalks dropped by six percentage points while winter roads and sidewalk maintenance dropped by 12 percentage points. While public transit continued to be ranked lowest in terms of satisfaction with the service, it improved by four percentage points since 2024.

Livability

Oakville residents' overall perceptions of livability increased in 2026. A clear majority of residents (82%) believe livability is better in Oakville than in most other areas of the GTA.

- In terms of quality of life and changes over the last two years, 7% think the quality of life in Oakville has become better, 49% say it stayed the same, and 42% say it has become worse.
- When asked what qualities make Oakville livable and vibrant, the top three qualities identified are small town/community/family atmosphere (17%), recreation programs/facilities services (15%), and parks (15%).
- When asked about the most important issue facing the Town, residents identify land use planning (18%), traffic/congestion (11%), and crime/public safety (10%) as the top three issues.
- The survey identified affordable housing as the top issue in 2022 and 2024. To better understand this issue, housing-related mentions were re-coded to provide more detailed insight into residents' specific concerns and this was adjusted to "housing affordability" to more accurately reflect the issues that were being referenced.
- In 2026, a question from the 2022 survey was re-added to ask about several Oakville attributes. The comparison to the 2022 survey results shows that the Town has remained consistent:
 - 77% of respondents are satisfied with the efforts the Town government makes to protect the environment;
 - 76% of respondents are satisfied with the amount of information the Town provides to residents;
 - 75% of respondents are satisfied with the Town's efforts in responding to the needs of the community;
 - 66% of respondents are satisfied with the opportunities for public involvement in decision making; and
 - 63% of residents are satisfied with the road planning and mobility in the community.

Satisfaction with Town services and attributes

- Residents express high satisfaction with Town services at 90%, consistent with 2024 and 2022 survey results. This value is significantly higher than the benchmarked average (83%).
- The top three rated services are parks and green spaces (94%), fire services (90%), and public library services (89%).
- Public transit (60%) remained the lowest ranked, although it improved by four percentage points since 2024.
- Winter road and sidewalk maintenance declined by 12 percentage points, making it the second lowest-ranked service area in the survey. This may reflect two winter storms, including a declared Significant Weather Event immediately prior to the survey launch and another occurring during the survey period.
- Overall, 12 of 13 Town services scored at or over 70%, with seven of these scoring over 80%.
- A new question was asked as part of the survey to focus on a sense of belonging in the community in 2024, one of the key community indicators that is being tracked as per Council's long-term strategy and action plan. Similar to the last survey, 86% of residents report feeling satisfied with their sense of belonging.

Priorities and planning

Residents were asked to identify their top priorities within specific areas.

- In the past 12 months, 9 in 10 residents (88%) visited green spaces/parks/trails.
- There was an increase in residents visiting community centres or Town facilities by four percentage points since 2024.
- There was a nine-percentage point increase participating in recreation or cultural programs at the Town since 2024.
- As it relates to growth and land use planning, protecting the character of existing neighbourhoods (36%) was mentioned by over one third of residents reflecting a six-percentage point increase since 2024, followed by sustainable development (26%) and diverse housing options (21%).

Taxation

- Overall, 81% of respondents say they receive good value for their tax dollars for the programs and services provided by the Town. The percentage of people who agree they get very good value for their tax dollars increased by four percentage points since 2024.
- Oakville remains a leader in this metric, performing 10 percentage points above the mean.
- Compared to 2024 results, there has been a seven-percentage point increase in the proportion of residents who preferred either maintaining service levels

or adding services and facilities (65%), even if it means increasing taxes or user fees.

- The percentage of residents in the 2026 survey who prefer the Town to add new programs and services, even if it means an increase in taxes or user fees (20%) is higher than all other years of the survey since this question was added in 2019.
- Of those residents who prefer maintaining or adding new programs and services, 70% prefer an increase to user fees while 23% prefer an increase to property taxes. Those who prefer an increase to user fees increased by nine percentage points while those preferring increases to property taxes dropped by four percentage points.

Information and service usage

- Over 9 in 10 residents (91%) are satisfied with the respectfulness of Town employees.
- Resident scores for ease of finding information (82%) and finding the right person (78%) remain consistent since 2024.
- When finding information about the Town, the majority of residents (55%) say they use the Town's website most often, a six-percentage point decline since 2024, while Internet (12%) and social media (7%) increased slightly since 2024.
- The rate of satisfaction with the Town's website is still very strong at 87%.

Online survey results

While not statistically valid due to the lack of randomized sampling, the online survey produced similar results to the telephone survey:

- 72% are satisfied with the Town of Oakville government, a nine-percentage point increase since 2024 (63%).
- The top qualities making the Town livable and vibrant are parks (23%), recreation programs/facilities/services (23%) and green spaces (18%).
- 75% of residents in 2026 think Oakville is better than most areas of the GTA in terms of livability, a slight increase since 2024 (73%).
- The top issue identified is growth, land use, and planning (41%), followed by traffic congestion (23%).
- Residents' sense of belonging in 2026 (69%) increased since 2024 (66%).
- Consistent with 2024, 77% of residents are satisfied with the overall quality of services provided by the Town.
- The top services are parks and green spaces (87%), harbours and waterfront areas (78%), and recreation fields and facilities (77%).
- The lowest ranking services are public transit (35%), municipal enforcement (51%), and availability of parking (57%).
- 82% of residents are satisfied with their experience using the Town's website, a five percentage point increase since 2024 (77%).

In addition to the quantified survey results presented in Appendix A, the 2026 telephone and online surveys included an open-ended question where residents were given the opportunity to share any additional feedback they had about the Town. While these open-ended responses are not considered statistically valid, staff are analyzing the results to determine themes that will be shared with departments internally to help inform decision making.

To inform Oakville residents of the 2026 Community Satisfaction Survey results, information will be posted to the Town's website and communicated through the Town's social media and e-newsletter. A summary highlighting key findings will be displayed on digital screens at the community centres. The full data set will also be added to the Town's open data catalogue.

Councillors will receive ward-specific results through the Council Portal following the April 27, 2026, Council meeting.

CONSIDERATIONS:

(A) PUBLIC

The 2026 Community Satisfaction Survey involved two key components of public consultation. The first component was a random telephone survey of a representative sample of 808 residents from February 2 to February 24, 2026. The second component involved an online survey conducted during the same time. The phone and online surveys were promoted through the Town's website, social media, Town's e-newsletter, email distribution lists, and digital screens at community centres.

(B) FINANCIAL

The community satisfaction survey is conducted biannually. The cost of this survey is expected to be approximately \$64,200 and funding for this was included in the 2025 capital budget.

(C) IMPACT ON OTHER DEPARTMENTS & USERS

The Town's community satisfaction survey assists departments in evaluating their programs and services and provides valuable input into achieving the Town's vision and strategic priorities, budget allocation and business planning process.

(D) COUNCIL STRATEGIC PRIORITIES

This report addresses Council's strategic priorities: Growth Management, Community Belonging, Environmental Sustainability and Accountable Government.

(E) CLIMATE CHANGE/ACTION

This survey asks residents about their satisfaction with the Town's efforts in protecting the environment.

APPENDICES:

Appendix A – 2026 Community Satisfaction Survey Qualitative Report

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Community Satisfaction Survey

Quantitative Report

Town of Oakville

April 2026



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Methodology

Method	CATI (Computer Aided Telephone Interview) and CAWI (Computer Aided Web Interview)
Criteria for Participation	Residents of Oakville who are 18 years of age or older
Sample Size	CATI: n = 808 / CAWI: n = 590
Average Length	CATI: 18.4 min / CAWI: 15.5 min
Margin of Error	CATI: $\pm 3.4\%$
Fieldwork Dates	February 2 – 23 (CATI) 24 (CAWI), 2026
Additional Notes	CATI sample was drawn using random digit dialing (RDD) among Town of Oakville residents and a mix of landline and cell phone sample was used (73% cellphone / 27% landline). CATI results throughout this report have been statistically weighted by age and gender to ensure that the sample reflects the target population according to 2021 Census data. CAWI data was collected through an open link hosted on the Town of Oakville's website. The sample from CAWI consist of only self-selected respondents, who have chosen to take part in the survey on their own accord, and all having computer access and internet connection. Due to this fact, CAWI data is reported separately as it is affected by self-selection bias and cannot be representative of Oakville demographics.

Research Objectives

- ❑ Forum Research Inc. is pleased to present the Town of Oakville with the results of the 2026 Community Satisfaction Survey.
- ❑ Specific areas explored in the research include (but are not limited to):
 - ❑ Satisfaction with the government of the Town of Oakville, overall livability of the Town, top-of-mind issues in need of attention;
 - ❑ Perceptions of Town attributes and services, including satisfaction and drivers of satisfaction;
 - ❑ Prioritization of the issues and initiatives the Town should address in the future;
 - ❑ Perceptions of value for tax dollar and views towards property tax, user fees, and overall budget decisions;
 - ❑ Preferred communication needs and interaction with the Town.

Reporting Considerations

TOP2 / BTM2

Top 2 (TOP2) and Bottom 2 (BTM2) reference to the collected TOP2 positive and BTM2 negative responses, respectively where applicable. For example, a TOP2 grouping referred to as “satisfied” may be the combined result of “very satisfied” and “somewhat satisfied,” while a grouping of “not satisfied” (BTM2) may be the combined result of “not very satisfied” and “not at all satisfied.”

Rounding

Due to rounding, numbers presented throughout this document may not add up to the totals provided. For example, in some cases, the sum of all question values may add up to 101% instead of 100%. Similar logic applies to TOP2 and BTM2 groupings.

Multi-mentions

In some cases, more than one answer option is applicable to a respondent. Multiple mention questions allow respondents to select more than one answer category for a question. For questions that ask for multiple mentions (e.g., “*What are the qualities or features of the Town of Oakville that make it livable and vibrant?*”), it is important to note that the percentages typically add to over 100%. This is because the total number of answer categories selected for a question can be greater than the number of respondents who answered the question.

Reporting Considerations

Significance Testing

Throughout the report, statistically significant differences (at the 95% confidence level) between demographic segments have been shown in demographic breakout slides.

85%

B

Denotes the percentage which is **significantly higher** than the segment with the corresponding letter. Each segment is denoted with letters (e.g., A, B, C, etc.). If the letter “A” appears under the response of a certain segment, this indicates that the response of that segment is significantly higher than the response of the segment denoted with the letter “A”.

Please note that statistical differences have been indicated where they exist.

Significant differences between 2024 and 2026 results have been identified using the margin of error ($\pm 3.4\%$).

Benchmark Data

Comparisons to other municipalities have been included where possible.

Tracking Data

Tracking data has been included where possible. Please note that data prior to 2022 comes from surveys conducted by another vendor. Caution should be used in comparing 2026 data with the previous surveys.



Key Findings

Key Findings

Livability

Overall, perceptions of livability have continued to remain strong in 2026.

- The large majority of residents (82%) agree that Oakville is a better place to live than most areas in the GTA. Residents are also more likely to say they would recommend the Town of Oakville as a place to live to friends and colleagues than say they would not. [\(slide 17, slide 20-21\)](#)

Residents continue to feel positive about the local government, quality of life in Oakville, and its qualities that make it livable and vibrant, though land use planning is an increasing concern.

- The large majority (TOP2: 82%) continue to feel positive about the government of the Town of Oakville in 2026. [\(slide 14\)](#)
- Around 3 in 4 residents (TOP2: 77%) are satisfied with the efforts the Town of Oakville Government makes to protect the environment. [\(slide 16\)](#)
- Nearly half (49%) said the quality of life in Oakville has stayed the same in the last 2 years, and about 1 in 10 (7%) said it has become better. [\(slide 24\)](#)
- Small town, community, and family atmosphere (17%), recreation programs, facilities, and services (15%), and parks (15%) are top qualities that make Oakville vibrant and livable. [\(slide 19\)](#)
- When asked what the most important issue facing the Town of Oakville is, residents mentioned land use planning (18%), traffic congestion (11%), and crime or public safety (10%). [\(slide 29\)](#)

Key Findings

Satisfaction with the Town Attributes and Services

Residents continue to express high levels of satisfaction with the Town's services and attributes...

- 9 in 10 residents (TOP2: 90%) expressed overall satisfaction with the quality of services provided by the Town. *(slide 31)*
- The specific services residents were most satisfied with were parks and green spaces (TOP2: 94%), fire services (TOP2: 90%), and public library services (TOP2: 89%). Residents were least satisfied with public transit (TOP2: 60%), and winter road and sidewalk maintenance (TOP2: 70%). *(slide 33-34)*
- The majority of residents (TOP2: 86%) were also satisfied with their sense of belonging with the community. *(slide 35)*

...but there is room for improvement.

- An analysis was done to determine how a specific service impacted and contributed to residents' overall service satisfaction levels. *(slide 37-40)*
- Findings from this analysis show that town roads and sidewalks, and municipal enforcement are primary areas of improvement.
- In addition, 4 services positioned in the secondary areas for improvement that may require special attention in the long-term include: (1) availability of parking, (2) winter road and sidewalk maintenance, (3) availability of online services, and (4) public transit.
 - In 2024, municipal enforcement, and availability of online services were primary areas for improvement. As of 2026, municipal enforcement remains a primary area for improvement, however the availability of online services has since become a secondary area for improvement.

Key Findings

Priorities and Planning

Residents continue to enjoy visiting green spaces such as parks and trails in the Town.

- In the past 12 months, nearly 9 in 10 (TOP2: 88%) reported regularly visiting a green space, park, or trail. Use of green spaces has been consistent throughout all survey waves. *(slide 42)*

Resident's priorities for growth and planning focus on the protection of character and sustainability in the Town.

- As it relates to growth and land use planning, protecting the character of existing neighbourhoods (36%) continues to be residents' top consideration, mentioned by over a third of respondents. Sustainable development is now the second most important consideration, moving up from third in 2024. *(slide 43)*

Key Findings

Taxation

Residents continue to receive good value for their tax dollars, and would increase taxes though user fees in order to maintain service levels or add new services and facilities.

- Considering the programs and services provided by the Town, around four-fifths of residents (TOP2: 81%) said they receive good value for their tax dollars. *(slide 45)*
- When asked about their preference for an increase or decrease in taxes or user fees, 65% opted for an increase in order to maintain service levels or add new services and facilities. Compared to 2024, there has been a 7-percentage point increase in residents who prefer an increase in taxes or user fees (from 58% to 65%). Of those residents, 70% preferred increase to user fees (up from 61% in 2024) while 27% preferred increase to property taxes (down from 27% in 2024). *(slide 48)*

Information and Service Usage

Residents report positive experiences from their most recent interaction with the Town.

- Considering their most recent contact with the Town, 9 in 10 residents (TOP2: 91%) are satisfied with the respectfulness of the employees, consistent with previous years. *(slide 50)*

The Town's website is the platform that residents report using the most to find information about the town, and they are satisfied with their experience on the website.

- The majority of residents (55%) use the Town's website to find information about the Town of Oakville, followed by the internet (12%), and social media (7%). *(slide 51)*
 - Of those who use the Town's website, the majority (TOP2: 87%) are satisfied with their experience. *(slide 51)*



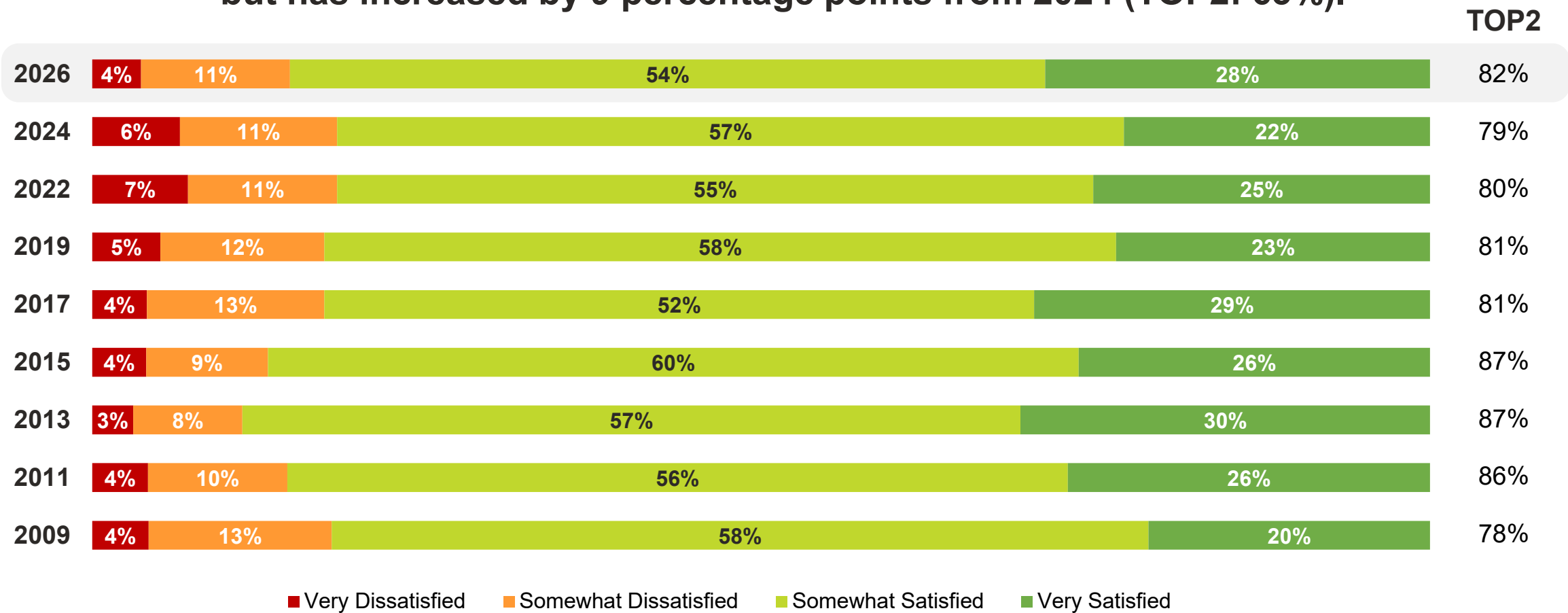
Detailed Findings



Livability

Satisfaction with the Town of Oakville Government

Around 4 in 5 of residents (TOP2: 82%) are satisfied with the Town of Oakville Government. TOP2 satisfaction level remained stable since 2017. Online satisfaction is lower at 72% (TOP2), but has increased by 9 percentage points from 2024 (TOP2: 63%).



Note: Visual excludes “Don’t know”
Q2. Overall, would you say that you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with the government of the Town of Oakville? (i.e., staff, Council, services)
Sample Size: n=808
Base: All respondents (CATI)

Satisfaction with the Town of Oakville Government

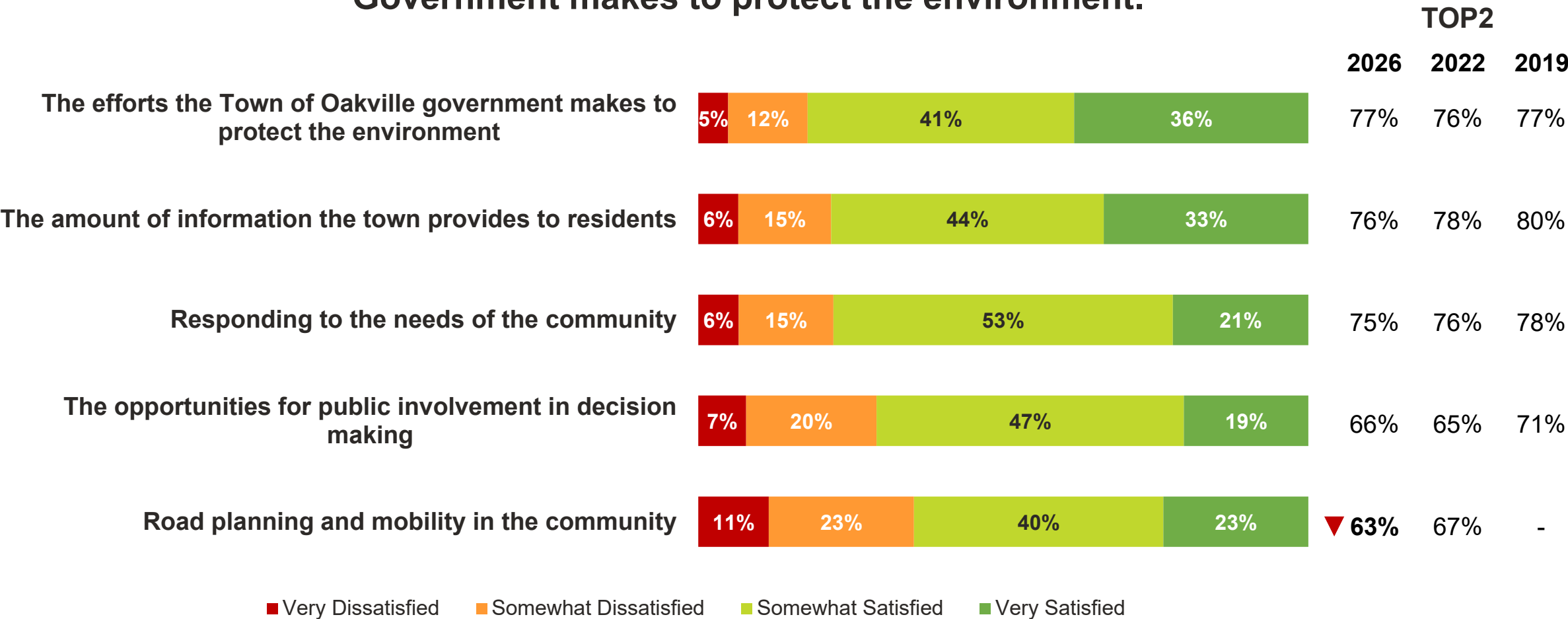
Demographic Breakouts

Younger residents (ages 18 – 34; TOP2: 89%), those without a disability (TOP2: 84%), and newer residents (9 years or less; TOP2: 92%) are significantly more likely to be satisfied with the Town of Oakville's government compared to middle-aged residents (35 – 54; TOP2: 78%), those with a disability (TOP2: 72%), and long-term residents (10 years or more or all their life; TOP2: 72%-82%).

		Age			Disability		Residency in Oakville		
	Total	18 – 34	35 – 54	55+	With Disability	No Disability	9 years or less	10 years or more	All their life
		A	B	C	D	E	F	G	H
N=	808	164	314	308	92	689	119	571	107
TOP2 Satisfied	82%	89%	78%	84%	72%	84%	92%	82%	72%
		B				D	GH		

Satisfaction with the Town of Oakville Attributes

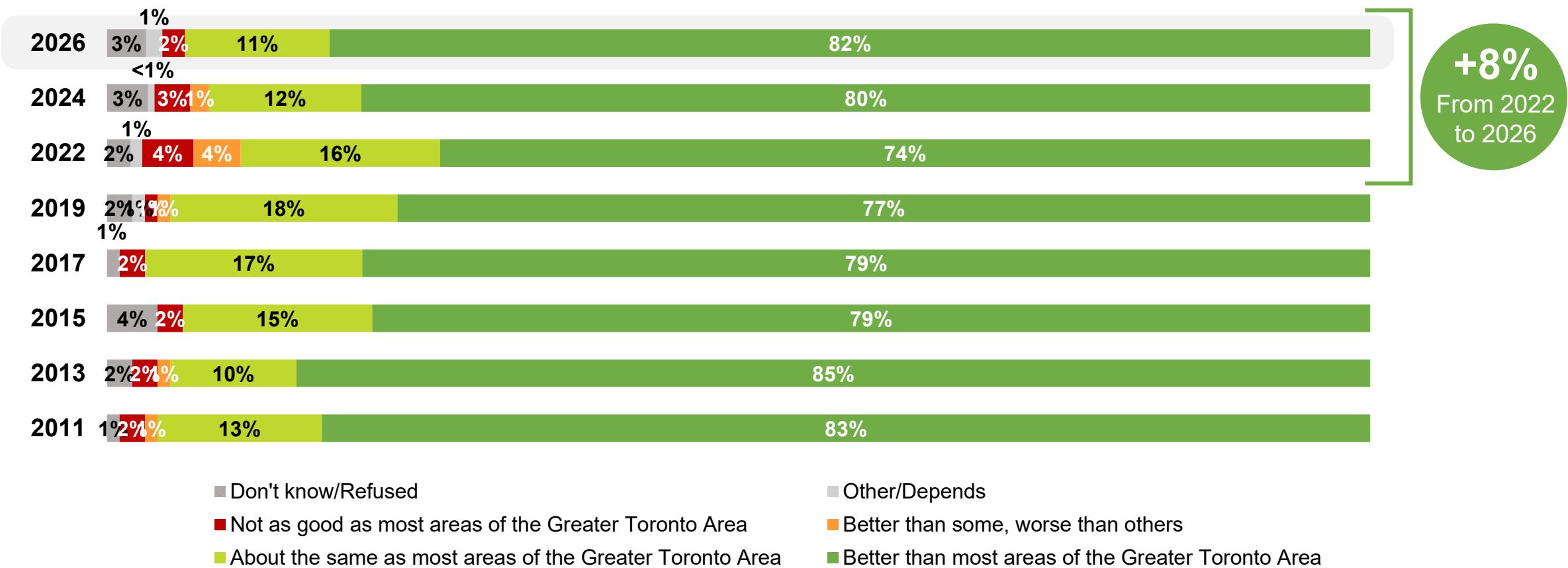
Around 3 in 4 residents (TOP2: 77%) are satisfied with the efforts the Town of Oakville Government makes to protect the environment.



Note: Visual excludes “Don’t know” and “Not applicable”
NEWQ6. I am going to read a list of attributes about the Town of Oakville. For each one, please tell me if you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with the town for each one.
Sample Size: n=808
Base: All respondents (CATI)

Livability in Oakville Compared to rest of GTA

Around 4 in 5 residents (82%) think that Oakville is better than most areas of the GTA in terms of livability.



Livability in Oakville Compared to rest of GTA

Demographic Breakouts

Residents who have lived in Oakville for 10 years or more (85%), households with children (87%), higher-income residents earning \$125K+ (91%), and those with postgraduate education (88%) are significantly more likely to say that Oakville is better than most areas in the GTA compared to lifelong residents (69%), households without children (80%), those earning between \$30K and \$125K (73%–81%), and individuals with a high school education or less, or a college diploma (73%–77%).

		Residency in Oakville			Children		Income			
	Total	9 years or less	10 years or more	All their life	Household with children	Household without children	\$30K or less	\$30K – \$70K	\$70K – \$125K	\$125K+
		A	B	C	D	E	F	G	H	I
N=	808	119	571	107	260	511	39	85	153	286
Better than most areas of the GTA	82%	79%	85%	69%	87%	80%	90%	73%	81%	91%
			C		E					GH

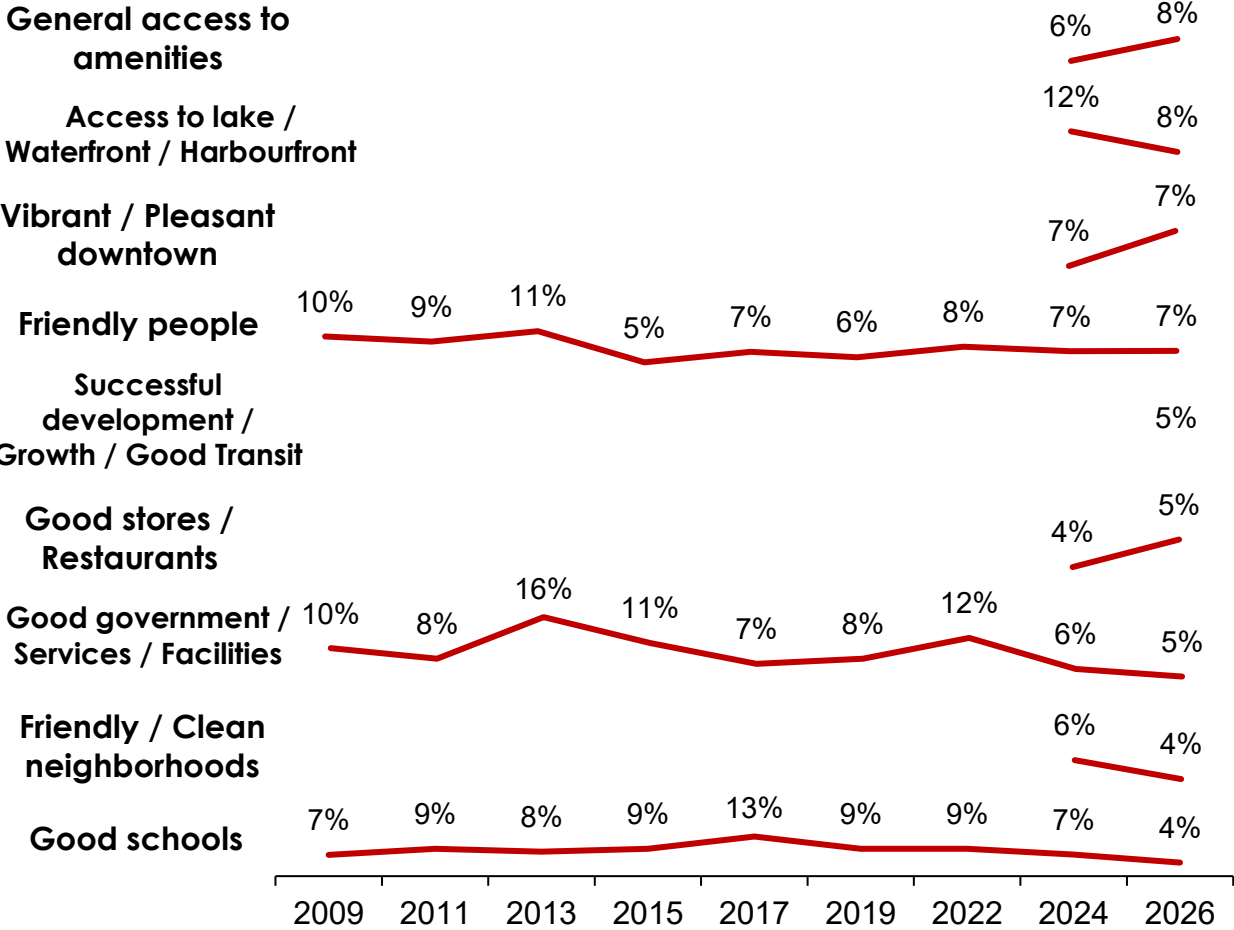
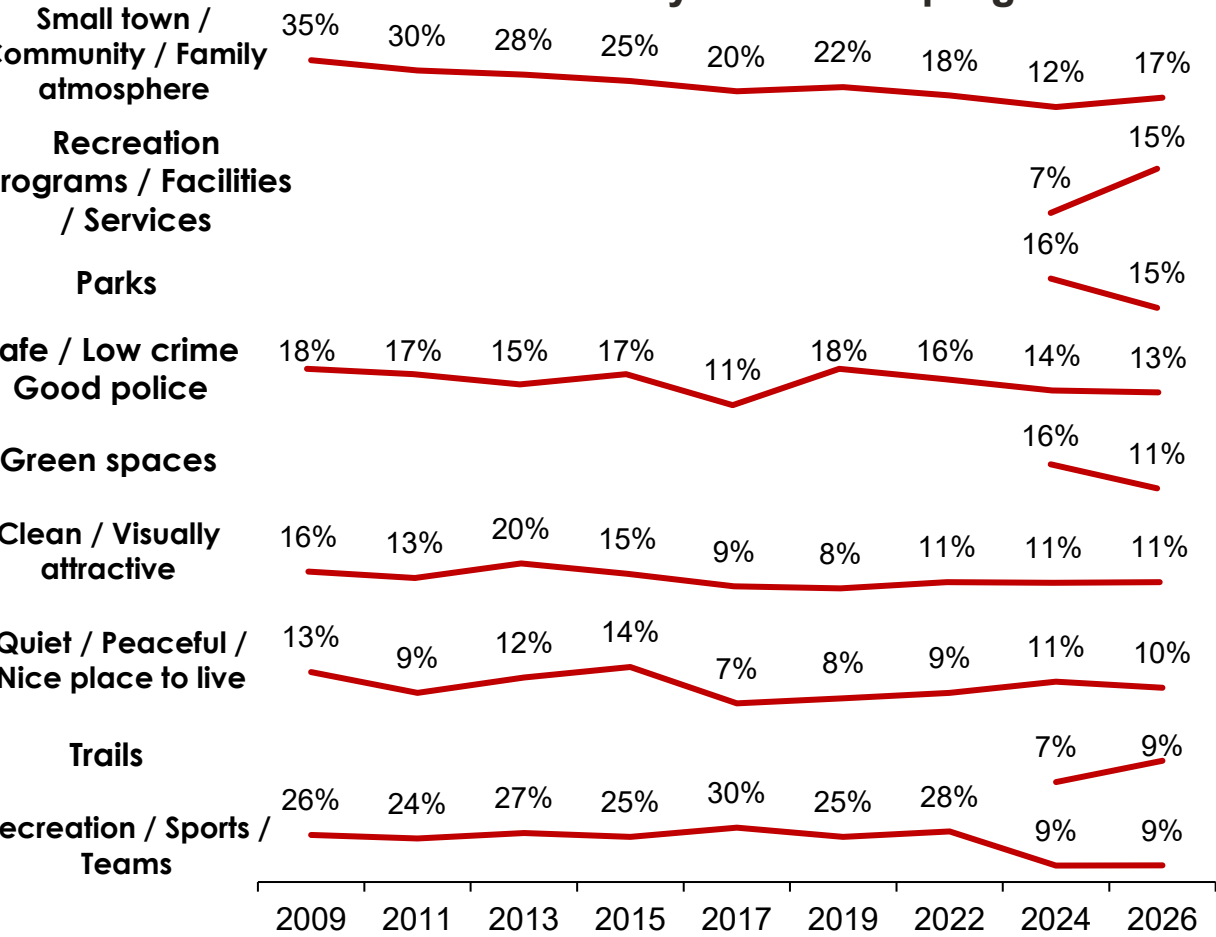
		Education					Ward						
	Total	Elem./ Some H.S./ Comp. H.S	Some College/ Tech./ Uni.	Comp. College/ Tech.	Comp. Uni.	Comp. Post Grad.	1	2	3	4	5	6	7
		J	K	L	M	N	O	P	Q	R	S	T	U
N=	808	90	54	130	313	190	109	131	119	150	145	89	65
Better than most areas of the GTA	82%	73%	72%	77%	86%	88%	89%	78%	76%	88%	80%	84%	81%
						JL	PQ			Q			

Q4. Thinking about Oakville as a place to live, would you say that living in Oakville is generally...
Sample Size: n=808
Base: All respondents (CATI)



Qualities that make Oakville Vibrant and Livable

The small town/ community/ family atmosphere (17%) is a top quality which makes Oakville vibrant and livable, followed by recreation programs/ facilities/ programs (15%), and parks (15%).



Note: Visual shows mentions with 4% and higher, and excludes “other”, “don’t know”, “none of the above”, and “refused”

Note: Prior to 2024, this question was worded as “What are the qualities or features of the Town of Oakville that make it livable?”

Q3. What are the qualities or features of the Town of Oakville that make it livable and vibrant?
[Open-ended, accept up to 3 mentions]

Sample Size: n=808

Base: All respondents (CATI)

Note: Beginning in 2024, new codes were introduced to provide greater specificity and capture emerging themes from open-ended responses. As a result, some categories are not directly comparable to data prior to 2024.

For example, ‘Recreation/Sports/Teams’ (2009-2022) cannot be accurately compared to ‘Recreation programs / Facilities / Services’ in the current wave

Net Promoter Score (NPS) Analysis

Net Promoter Score = Promoters – Detractors

Detractors	Passives	Promoters
Scores between 1 and 6	Scores between 7 and 8	Scores between 9 and 10

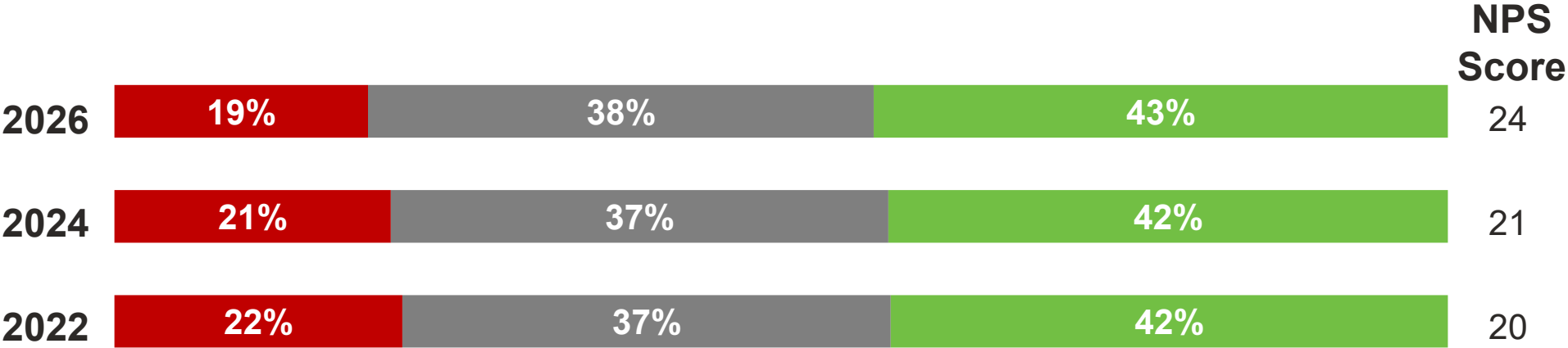
Question: *How likely would you be to recommend The Town of Oakville as a place to live to a friend or colleague? Please use a number from 1 to 10, where 1 is not likely at all, and 10 is extremely likely.*

- The Net Promoter Score (NPS) assesses the willingness of residents to promote Oakville. The NPS was measured by asking residents to rate their likelihood of recommending Oakville as a place to live, on a scale from 1 to 10, with 1 being not at all likely and 10 being very likely.
- Based on the score provided, residents were classified as Promoters, Passives, or Detractors of Oakville.
- A Net Promoter Score (NPS) is calculated by subtracting the detractors from the promoters, which provides a net score for the proportion of residents promoting Oakville.

Recommending the Town of Oakville

Net Promoter Score (NPS) Analysis

A positive NPS of 24 indicates that residents of Oakville are more likely to say they would recommend the Town than they would not. The NPS score has gradually increased since 2022 (+20 to +24). The online NPS has also improved, rising from 12 in 2024 to 22.



Net Promoter Score (2026 Phone) = 43 – 19 = 24



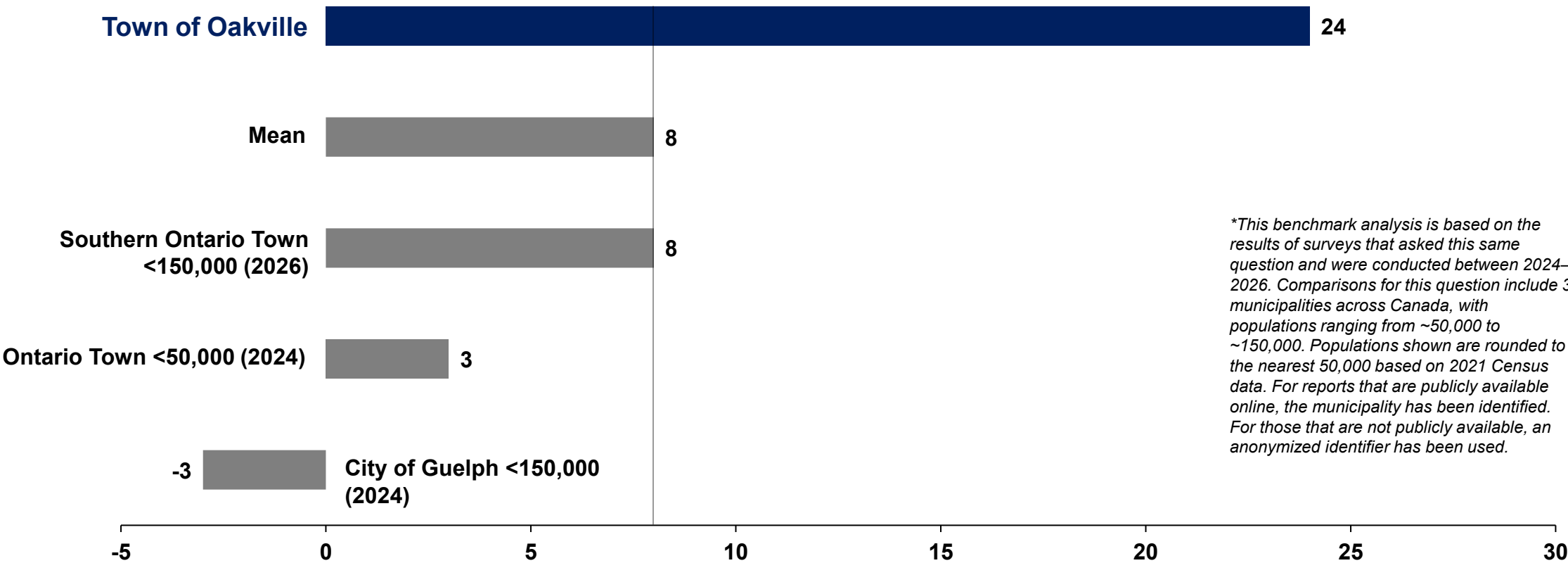
NPS: How likely would you be to recommend the Town of Oakville as a place to live to a friend or colleague? Please use a number from 1 to 10, where 1 is not at all likely, and 10 is extremely likely.
Sample Size: n=807
Base: All respondents (CATI)



Recommending the Town of Oakville

Benchmark Comparison

Oakville’s NPS (+24) is higher than the municipal benchmark average (+8)



NPS: How likely would you be to recommend the Town of Oakville as a place to live to a friend or colleague? Please use a number from 1 to 10, where 1 is not at all likely, and 10 is extremely likely.
Sample Size: n=808
Base: All respondents (CATI)

Recommending the Town of Oakville

Demographic Breakouts - 1

Residents who have lived in Oakville for 10 years or more (47%), those aged 35 and older (43%–52%), particularly those 55+ (52%), and females (47%) are significantly more likely to be promoters compared to residents who have lived in Oakville for 9 years or less or their entire life (31%–34%), those aged 18 to 34 (26%), individuals aged 35 to 54 (43%), and males (38%).

		Residency in Oakville			Age			Gender		Education				
	Total	9 years or less	10 years or more	All their life	18 – 34	35 – 54	55+	Male	Female	Elem./ Some H.S./ Comp. H.S	Some College/ Tech./ Uni.	Comp. College/ Tech.	Comp. Uni.	Comp. Post Grad.
		A	B	C	D	E	F	G	H	I	J	K	L	M
N=	808	119	571	107	164	314	308	379	410	90	54	130	313	190
Promoters	43%	34%	47%	31%	26%	43%	52%	38%	47%	34%	32%	41%	47%	45%
			AC			D	DE		G					
Passives	38%	47%	37%	33%	47%	39%	32%	42%	35%	30%	39%	42%	36%	43%
					F									
Detractors	19%	19%	16%	35%	27%	18%	15%	20%	18%	36%	29%	17%	17%	12%
				B	F					KLM	M			

NPS: How likely would you be to recommend the Town of Oakville as a place to live to a friend or colleague? Please use a number from 1 to 10, where 1 is not at all likely, and 10 is extremely likely.
Sample Size: n=807
Base: All respondents (CATI)



Recommending the Town of Oakville

Demographic Breakouts - 2

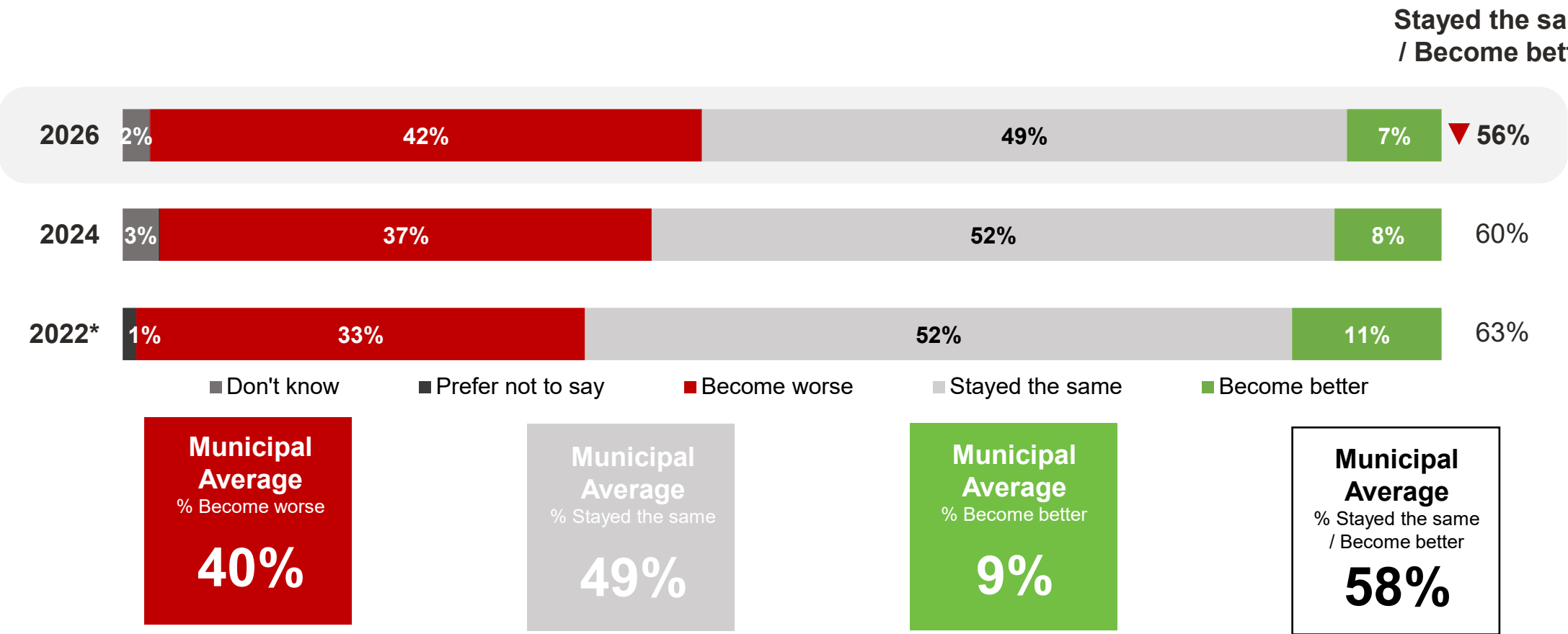
Retired residents (53%), those who work outside the Halton Region (50%), residents without a vehicle (51%), and those living in Ward 7 (56%) are significantly more likely to be promoters compared to working residents (42%), those employed within Halton Region (36%), residents who own a vehicle (40%), and those living in Ward 5 (36%).

		Employment				Work Location		Vehicle Ownership		Ward						
	Total	Working	Student	Unempl oyed	Retired	Halton region	Other Region	Yes	No	1	2	3	4	5	6	7
		A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
N=	808	465	43	75	191	252	209	556	197	109	131	119	150	145	89	65
Promoters	43%	42%	11%	38%	53%	36%	50%	40%	51%	43%	40%	42%	46%	36%	46%	56%
					A		E		G							M
Passives	38%	39%	52%	43%	31%	39%	37%	41%	30%	34%	39%	45%	35%	42%	34%	31%
								H								
Detractors	19%	19%	37%	18%	16%	25%	13%	19%	19%	23%	21%	13%	18%	22%	21%	13%
						F										

Note: Letters have been reset for this slide to simplify display and should only be referenced within the same demographic group in this slide.

Change in Quality of Life

While nearly half of residents (49%) say quality of life has stayed the same and 7% say it has improved, the proportion who feel it has worsened (42%) has continued to rise, increasing by 5 percentage points since 2024 and continuing an upward trend observed since 2022.



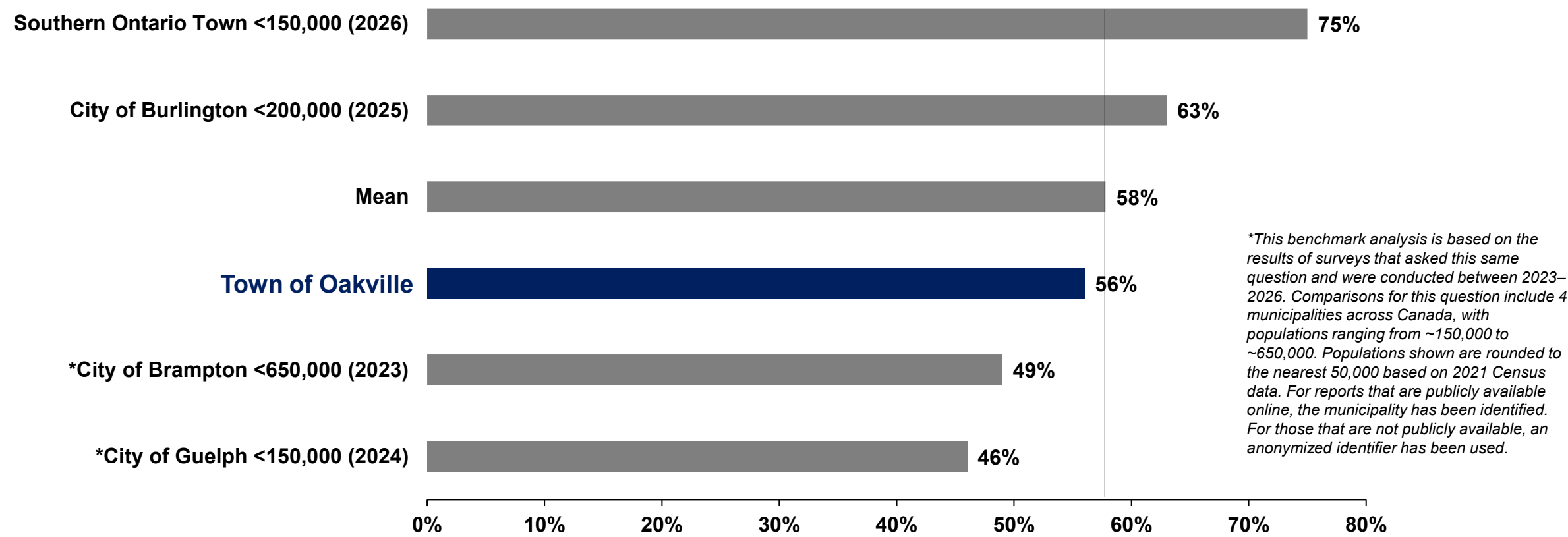
*Note: respondents were asked about their quality of life in the past three years in the 2022 survey.
QL. In your opinion, within the past two years, has the quality of life in the Town of Oakville...
Sample Size: n= 808
Base: All respondents (CATI)

Page 131 of 234

Change in Quality of Life

Benchmark Comparison

56% of Oakville residents stated the quality of life in Oakville has become better or stayed the same in the last 2 years - which is consistent with the average benchmark score (58%).



*Note: respondents were asked how their quality of life has changes in the past few years, please interpret with caution.

QL. In your opinion, within the past two years, has the quality of life in the Town of Oakville...

Sample Size: n= 808

Base: All respondents (CATI)

Change in Quality of Life

Demographic Breakouts - 1

Residents who have lived in Oakville for 9 years or less (15%), those aged 35 and older (8%–9%), and individuals with a college education (15%) are significantly more likely to say that quality of life in the Town of Oakville has improved compared to lifelong residents (2%), those aged 18 to 34 (2%), and individuals with a university education (5%).

		Residency in Oakville			Age			Education				
	Total	9 years or less	10 years or more	All their life	18 – 34	35 – 54	55+	Elem./ Some H.S./ Comp. H.S	Some College/ Tech./ Uni.	Comp. College/ Tech.	Comp. Uni.	Comp. Post Grad.
		A	B	C	D	E	F	I	J	K	L	M
N=	808	119	571	107	164	314	308	90	54	130	313	190
Become better	7%	15%	7%	2%	2%	9%	8%	6%	5%	15%	5%	6%
		C				D	D			L		
Stayed the same	49%	59%	48%	42%	56%	43%	53%	60%	60%	38%	48%	49%
							E	K	K			
Become worse	42%	18%	44%	56%	38%	46%	38%	31%	35%	45%	45%	41%
			A	A								

Change in Quality of Life

Demographic Breakouts - 2

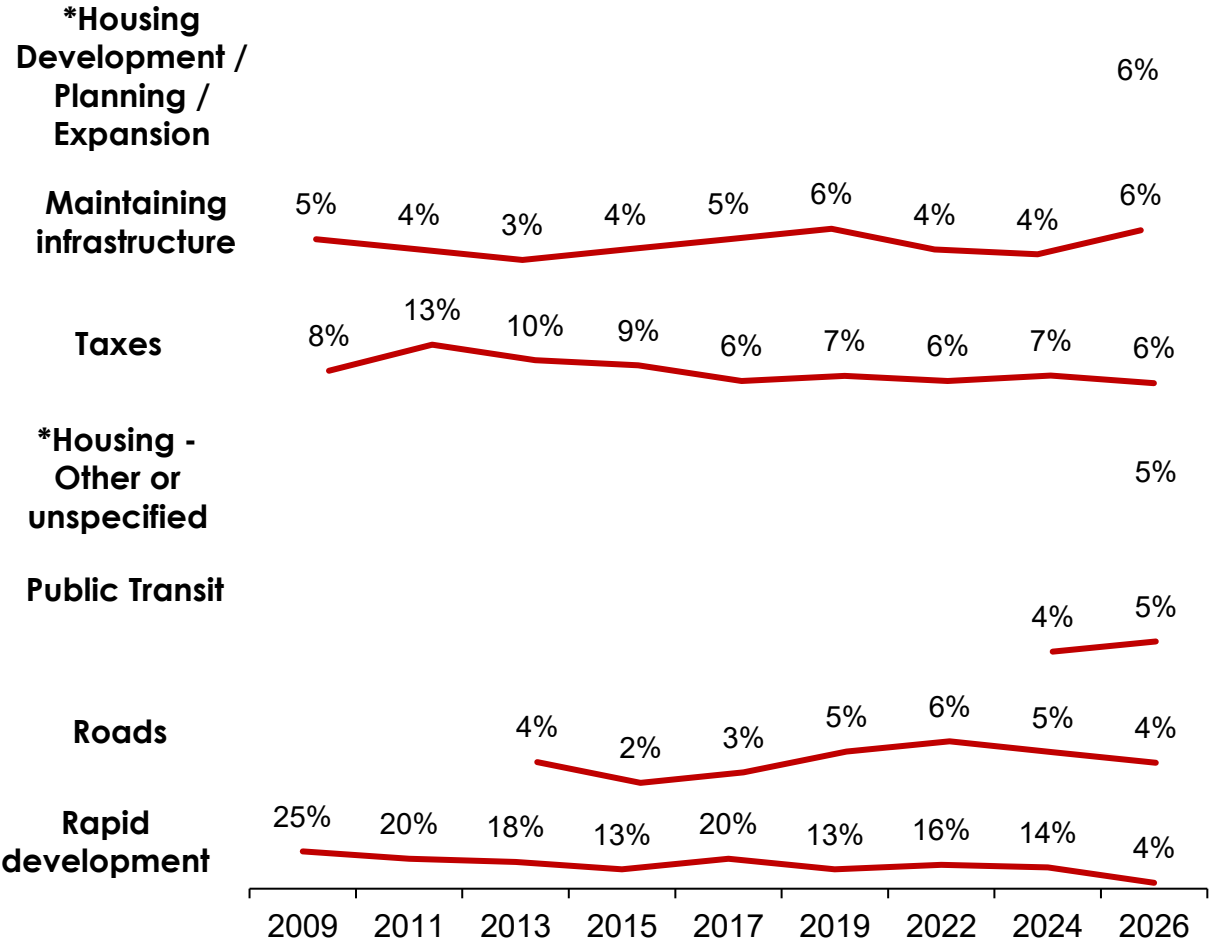
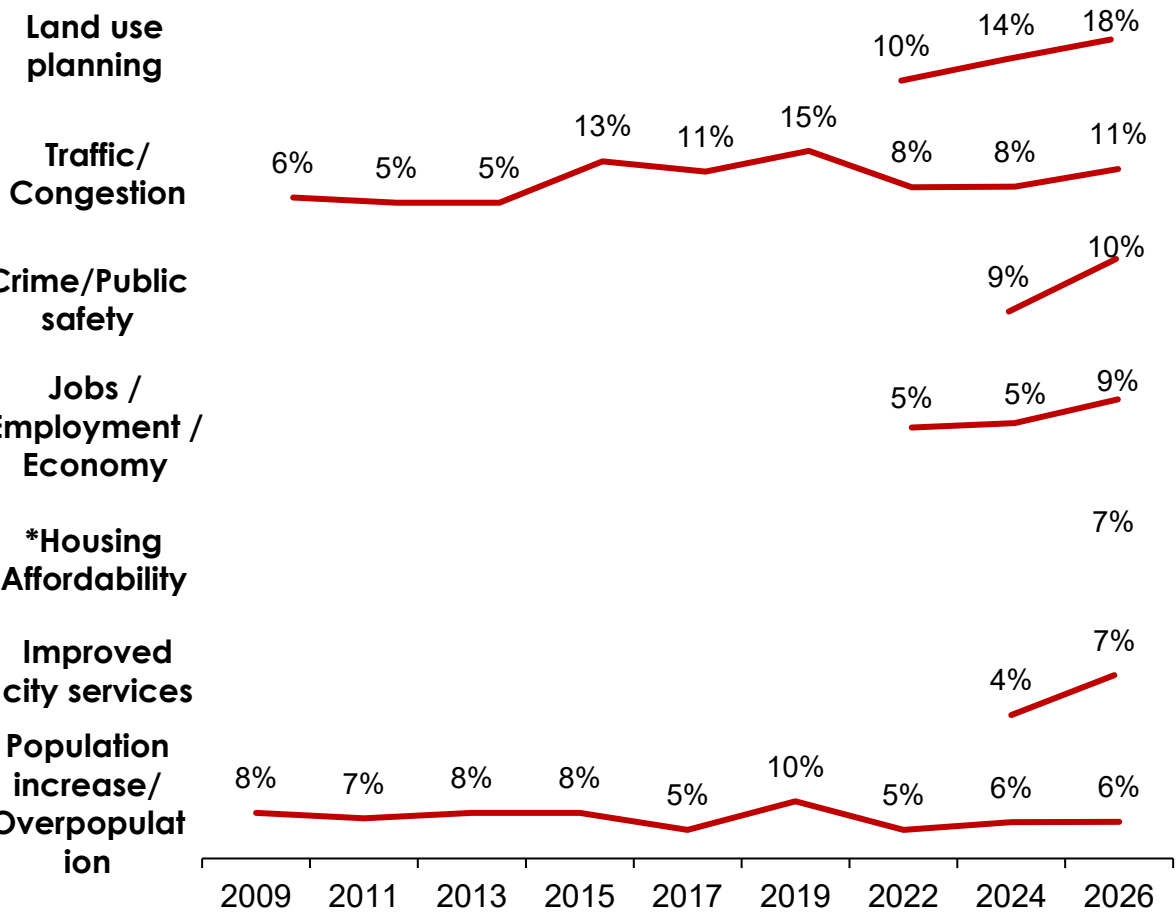
Working residents (47%), as well as those living in Ward 2 (47%) and Ward 5 (49%), are significantly more likely to say that quality of life in the Town of Oakville has worsened compared to residents who are unemployed (26%) or retired (36%), and those living in Ward 1 (31%).

		Employment				Ward						
	Total	Working	Student	Unemploy ed	Retired	1	2	3	4	5	6	7
		A	B	C	D	E	F	G	H	I	J	K
N=	808	465	43	75	191	109	131	119	150	145	89	65
Become better	7%	6%	4%	9%	9%	7%	8%	7%	4%	6%	12%	11%
Stayed the same	49%	46%	44%	56%	55%	61%	45%	53%	54%	40%	45%	43%
					A	FI						
Become worse	42%	47%	44%	26%	36%	31%	47%	40%	40%	49%	40%	44%
		CD					E			E		

Note: Letters have been reset for this slide to simplify display and should only be referenced within the same demographic group in this slide.

Issue Agenda

Land use planning (18%), traffic and congestion (11%), and crime and public safety (10%) are the three top of mind issues for Oakville residents.



Note: Visual shows mentions with 4% and higher, and excludes “other”, “don’t know”, “none of the above”, and “refused”

Q1. In your opinion, what is the single most important issue facing the Town of Oakville today?
[Open-ended, accept up to 3 mentions]

Sample Size: n=808

Base: All respondents (CATI)

*To better understand ‘affordable housing’, the top issue in 2022 and 2024, housing-related mentions from 2026 were reviewed and re-coded to provide more detailed insight into residents’ specific concerns



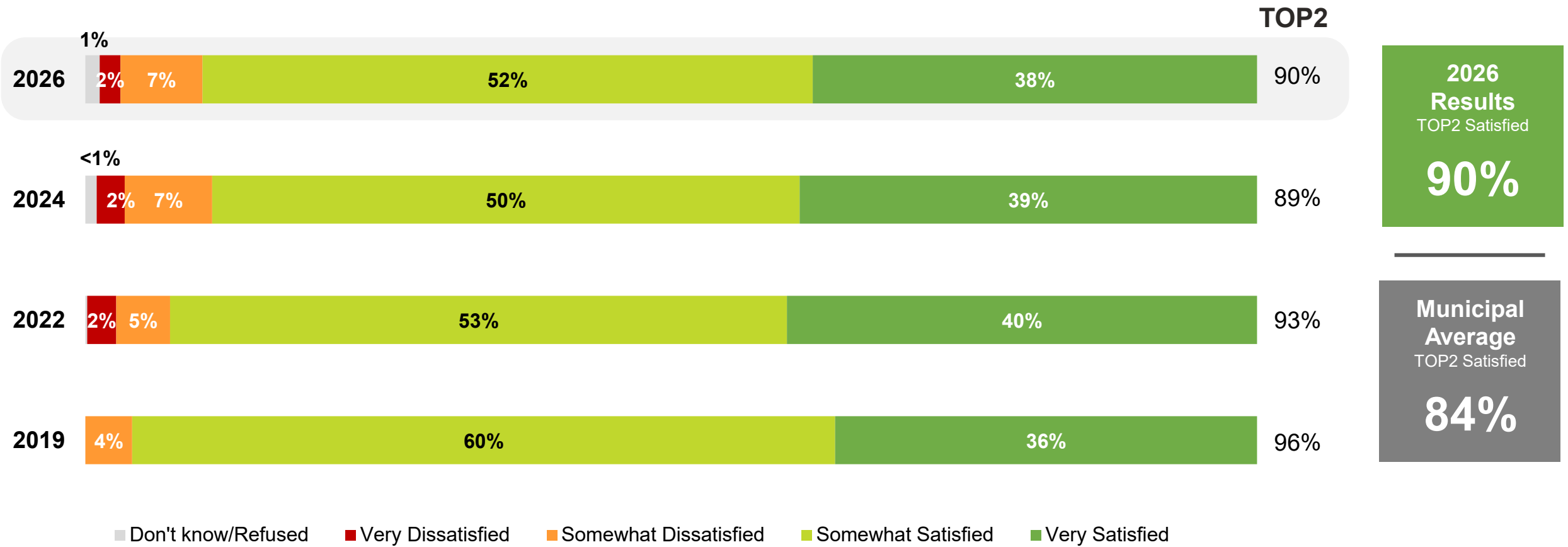
FORUM
RESEARCH

A photograph of a modern building with a facade of vertical blue and white stripes. In the foreground, there is a playground with blue safety surfacing and blue play equipment. A child is running on the blue surface. The building has large glass windows and is surrounded by greenery and trees under a clear blue sky.

Satisfaction with the Town Services & Attributes

Overall Satisfaction with the Quality of Services

9 in 10 residents (TOP2: 90%) are satisfied with the overall quality of the services provided by the Town of Oakville. Satisfaction is consistent with 2024 results.

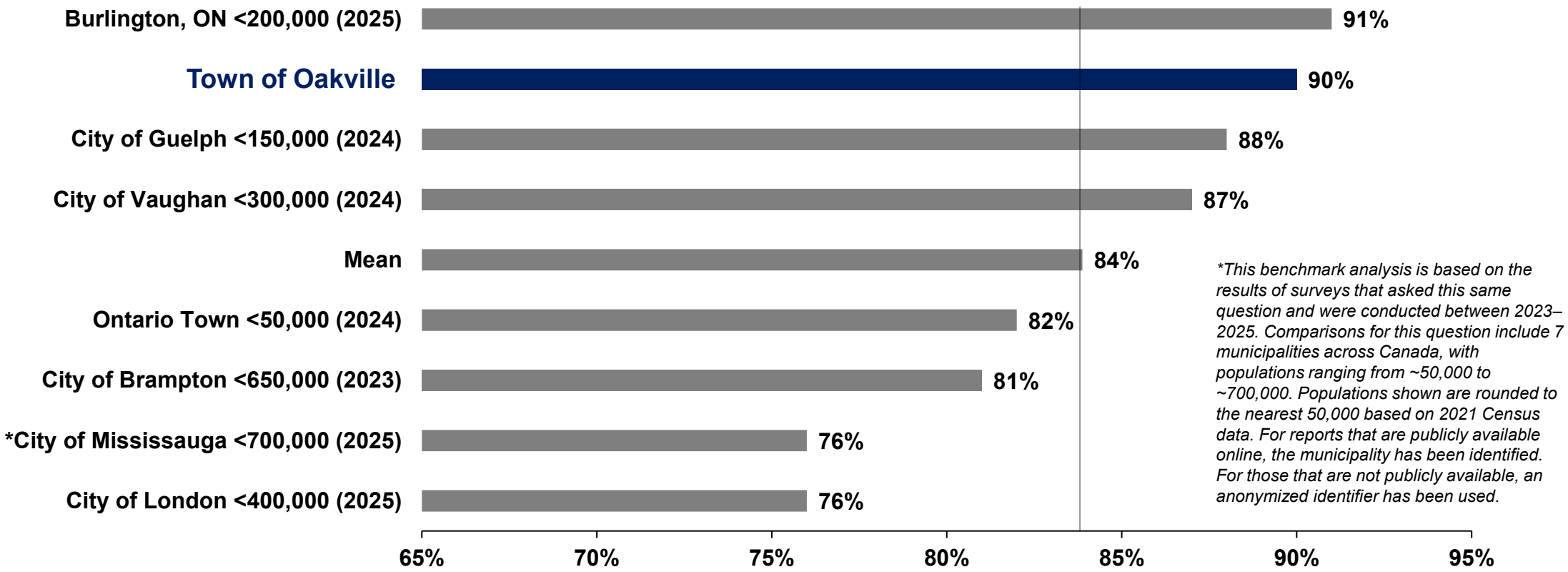


Q8. Overall, would you say that you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with the level and quality of services provided by the Town of Oakville?
Sample Size: n=808
Base: All respondents (CATI)

Overall Satisfaction with the Quality of Services

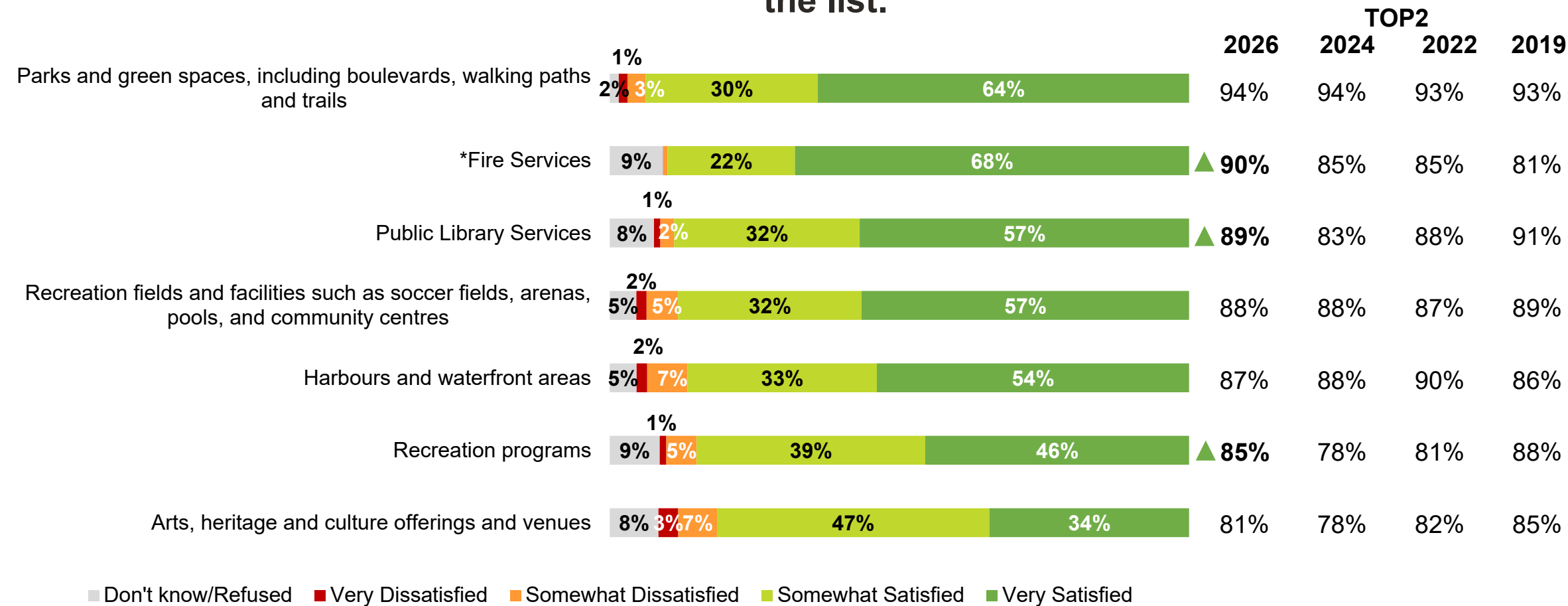
Benchmark Comparison

Oakville’s overall satisfaction with the quality of services provided (TOP2: 90%) is higher than the benchmark average (TOP2: 84%).



Satisfaction with the Town Services

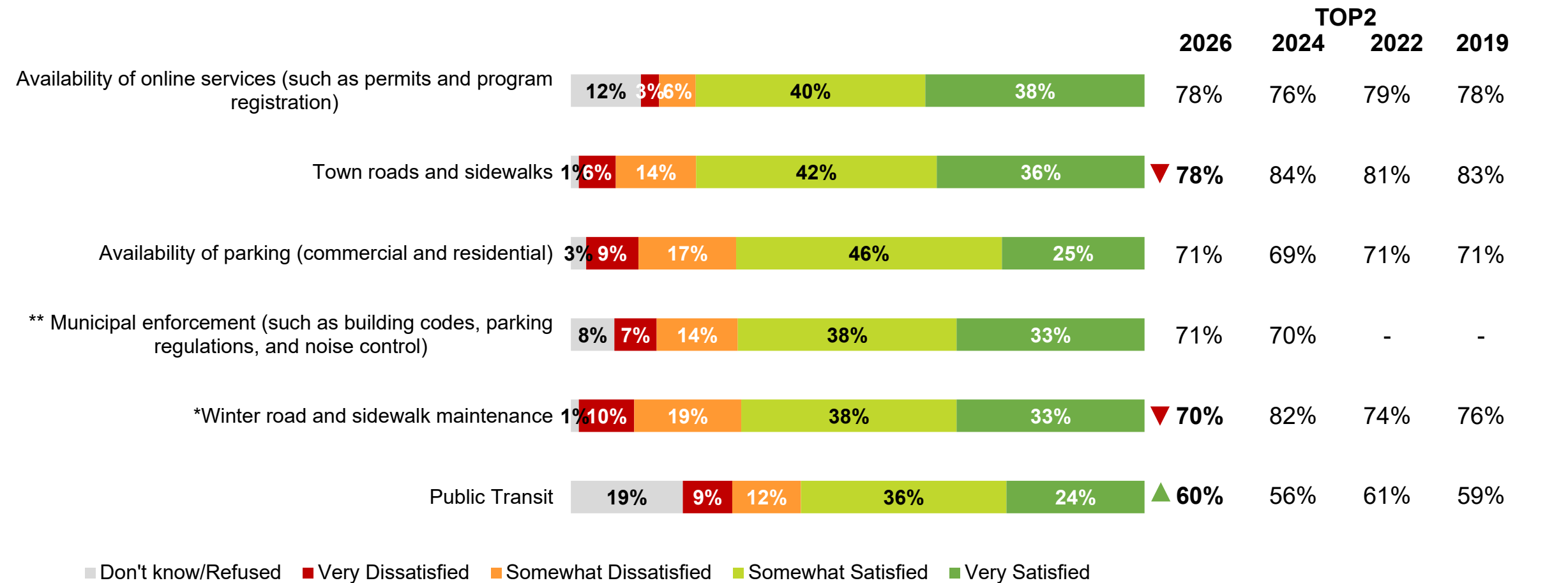
Residents expressed high satisfaction levels with various service areas, where parks & green spaces (TOP2: 94%), fire services (TOP2: 90%) and public library services (TOP2: 89%) topped the list.



*Note: Fire services was called emergency services in survey waves prior to 2024.
Q6. Using the same scale, would you say you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with the performance of the Town of Oakville on each of the following services?
Sample Size: n=808
Base: All respondents (CATI)

Satisfaction with the Town Services (con't)

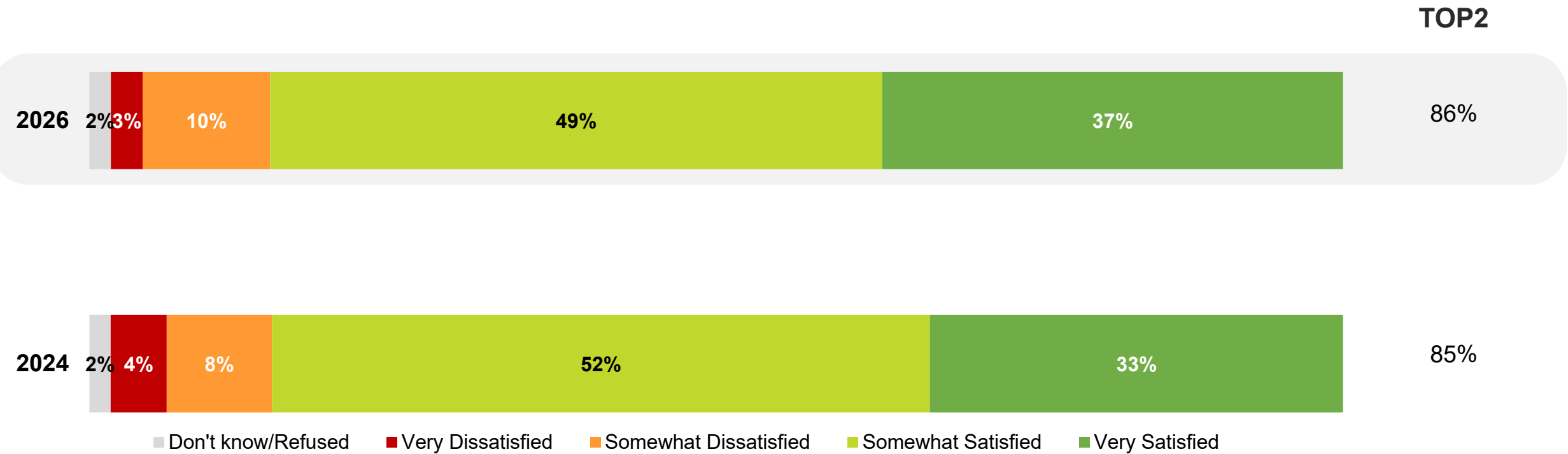
Public transit (TOP2: 60%) and winter road and sidewalk maintenance (TOP2: 70%) were the services that residents were least likely to feel satisfied with.



**Note: Municipal enforcement services was added in 2024 so there is no data available from previous survey waves.
Q6. Using the same scale, would you say you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with the performance of the Town of Oakville on each of the following services?
Sample Size: n=808
Base: All respondents (CATI)

Satisfaction with Sense of Belonging with the Community

The majority of residents (TOP2: 86%) remain satisfied with their sense of belonging with the community.



Q5. Overall, would you say that you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with your sense of belonging with the community?

Sample Size: n=808
Base: All respondents (CATI)



Gap Analysis

Interpreting the Gap Analysis

The Gap analysis shows the difference between how satisfied residents are with each Town service and the impact of the services to residents' overall service satisfaction.

- **Satisfaction scores** are plotted vertically (along the Y-axis). They represent overall stated satisfaction (TOP2%) with each of the individual Town services.
- **Impact on overall satisfaction scores** are plotted horizontally across the bottom of the chart (along the X-axis). They are based on a statistical method called regression analysis that determines how a specific service ("independent variable") contributes to residents' overall satisfaction with the services ("dependent variable"). Impact on overall satisfaction can also be referred to as perceived importance.

As a result of the analysis, town services have distributed among four areas:

1. Primary Areas for Improvement:

Services that have the highest impact on overall satisfaction, but with lower individual satisfaction scores. The regression analysis identifies that these services are the strongest drivers of satisfaction. If the Town can increase satisfaction in these areas, this will have the largest impact on overall satisfaction with Town services.

2. Secondary Areas for Improvement:

Services that have relatively low impact on overall satisfaction and have lower individual satisfaction scores. This should be the secondary area of focus to improve the satisfaction scores.

3. Primary Areas for Maintenance:

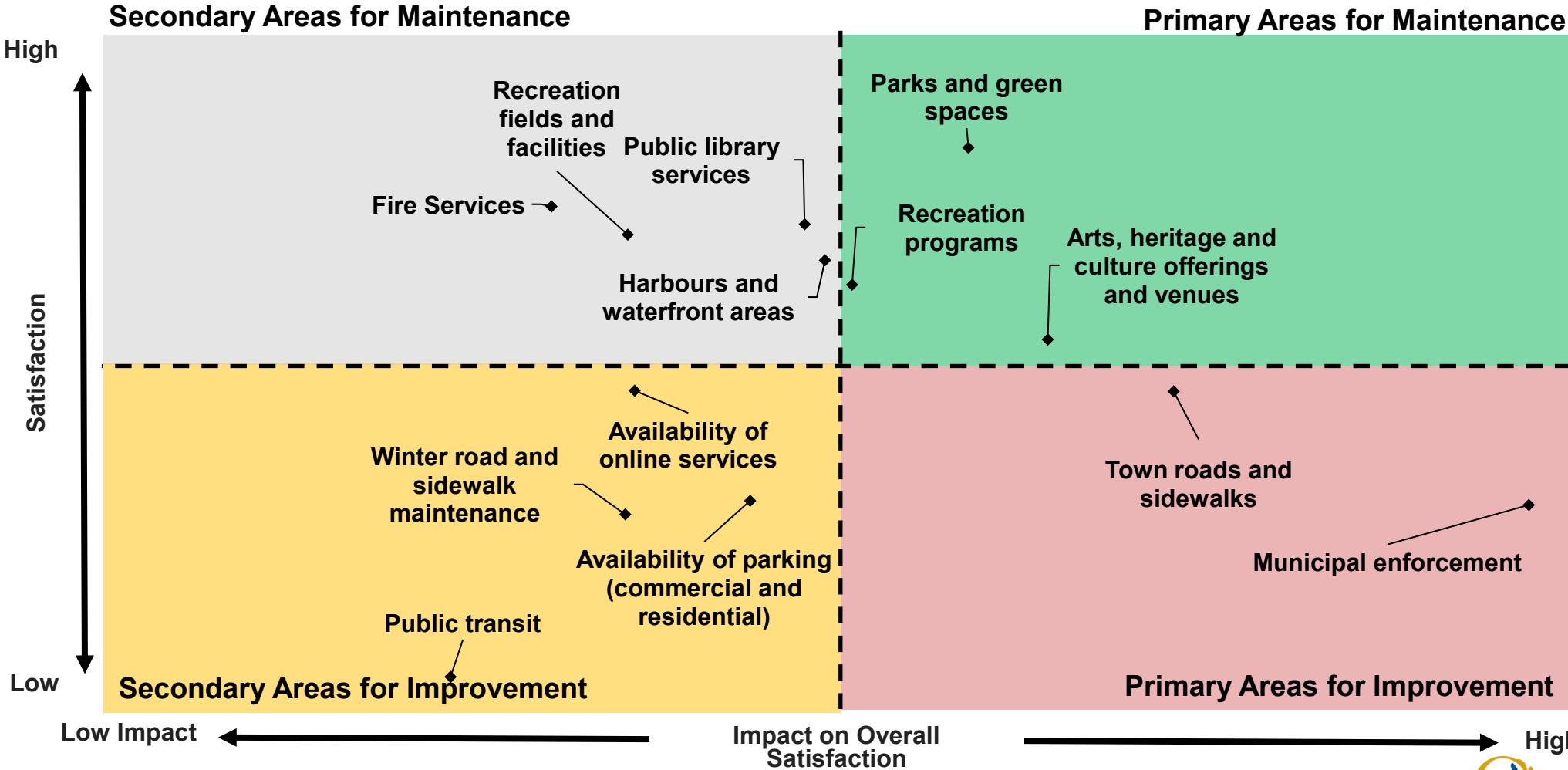
Services that have relatively high impact on overall satisfaction and high individual satisfaction scores. The focus here is on maintaining the current level of service and satisfaction.

4. Secondary Areas for Maintenance:

Services with lower impact on overall satisfaction but high individual satisfaction scores. The focus here should also be to maintain current satisfaction levels.

Gap Analysis – Town Services

Town roads and sidewalks and municipal enforcement are the services to consider as a primary areas for improvement. Availability of parking, winter road and sidewalk maintenance, availability of online services, and public transit are secondary areas for improvement.



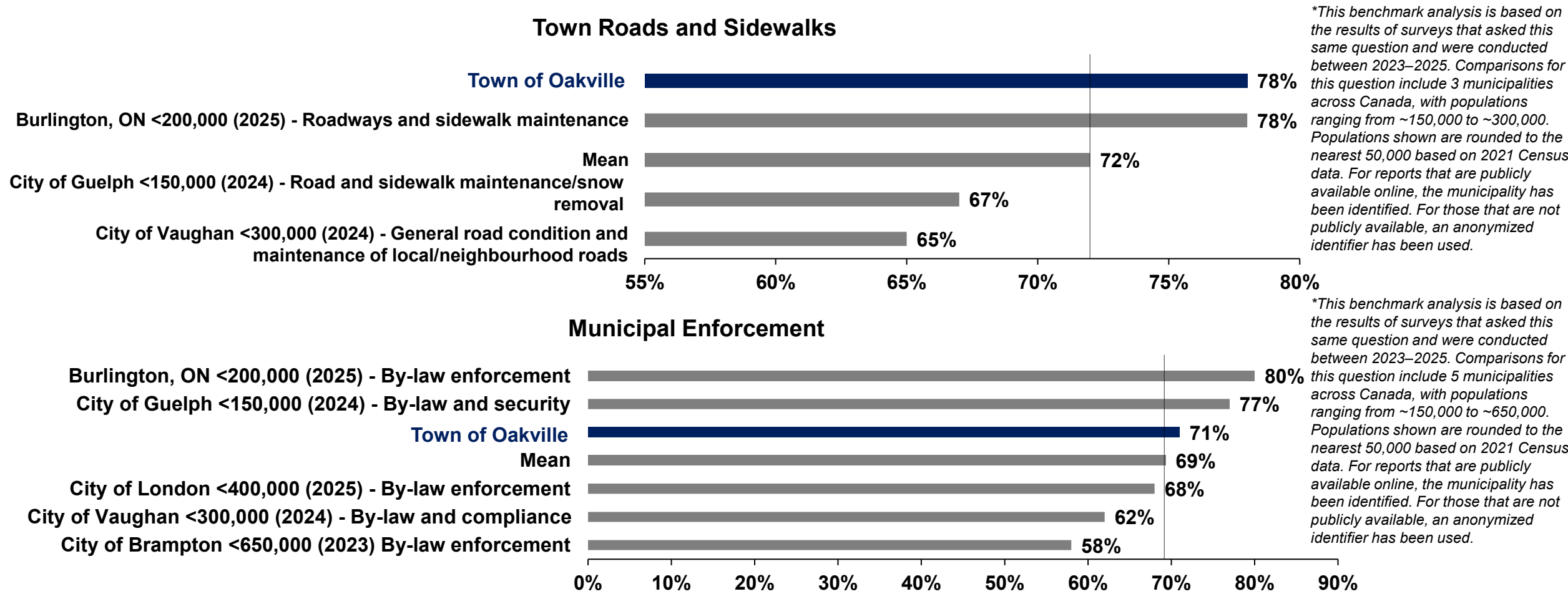
In 2024, **municipal enforcement**, and **availability of online services** were primary areas of improvement (**red box**). As of 2026, **municipal enforcement** remains a primary area for improvement, however the **availability of online services** has since become a secondary area for improvement.

- - - indicates mean

Satisfaction with Town Services

Benchmark Comparison

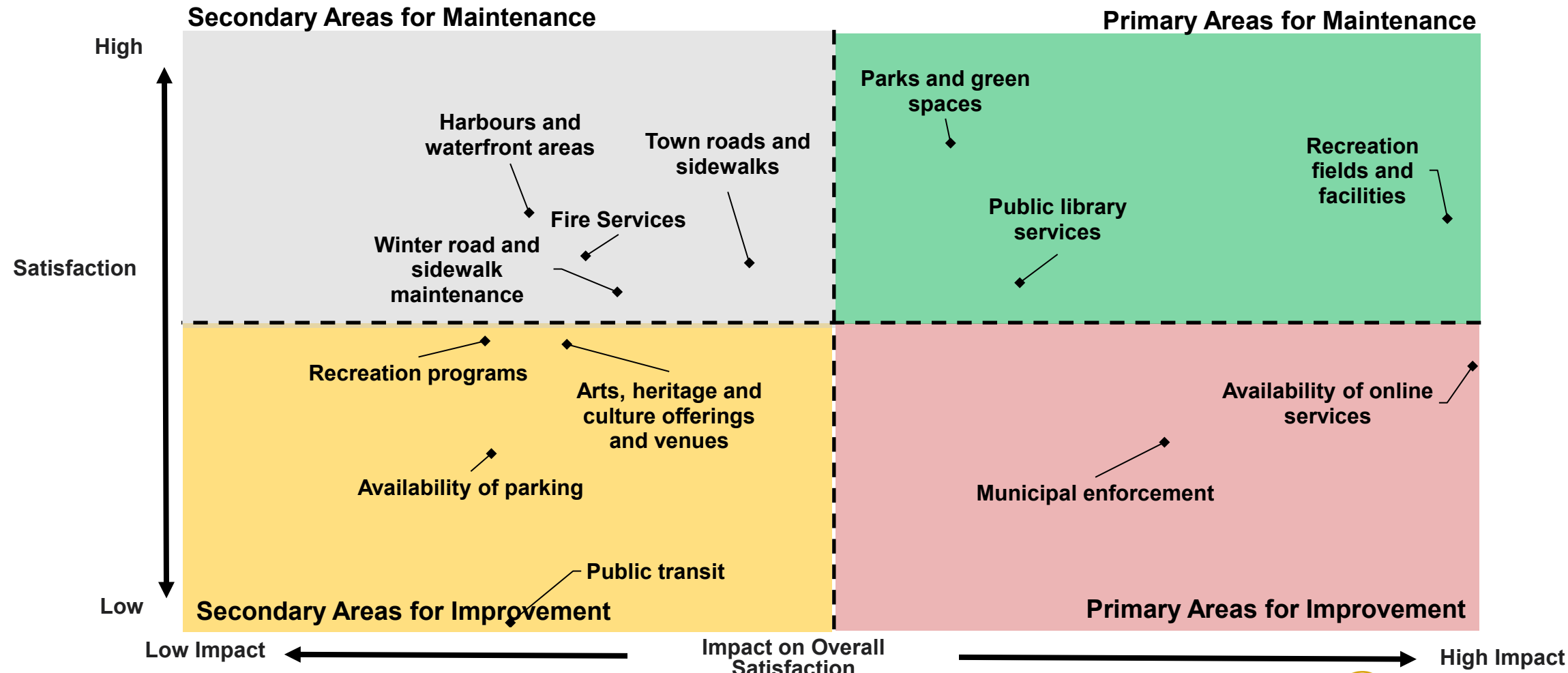
Oakville’s satisfaction with Town roads and sidewalks (TOP2: 78%) is higher than the benchmark average (TOP2: 72%), while satisfaction with municipal enforcement (TOP2: 71%) is modestly higher than the benchmark (TOP2: 69%).



Q8. Overall, would you say that you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with the level and quality of services provided by the Town of Oakville?
Sample Size: n=808
Base: All respondents (CATI)

Gap Analysis – Town Services (2024)

In 2024, Availability of online services and municipal enforcement were the services to consider as primary areas for improvement. Heritage and culture offerings and venues, public transit, availability of parking, and recreation programs were secondary areas for improvement.

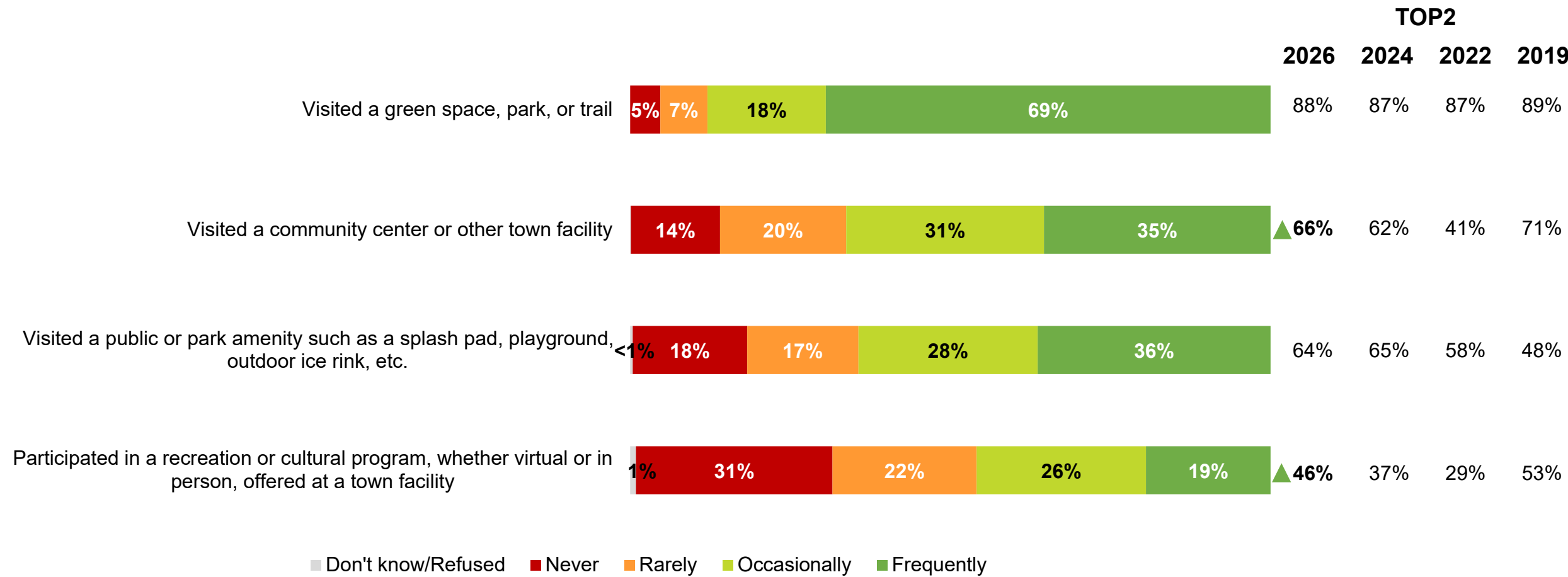




Priorities and Planning

Frequency of Activities in the Last 12 Months

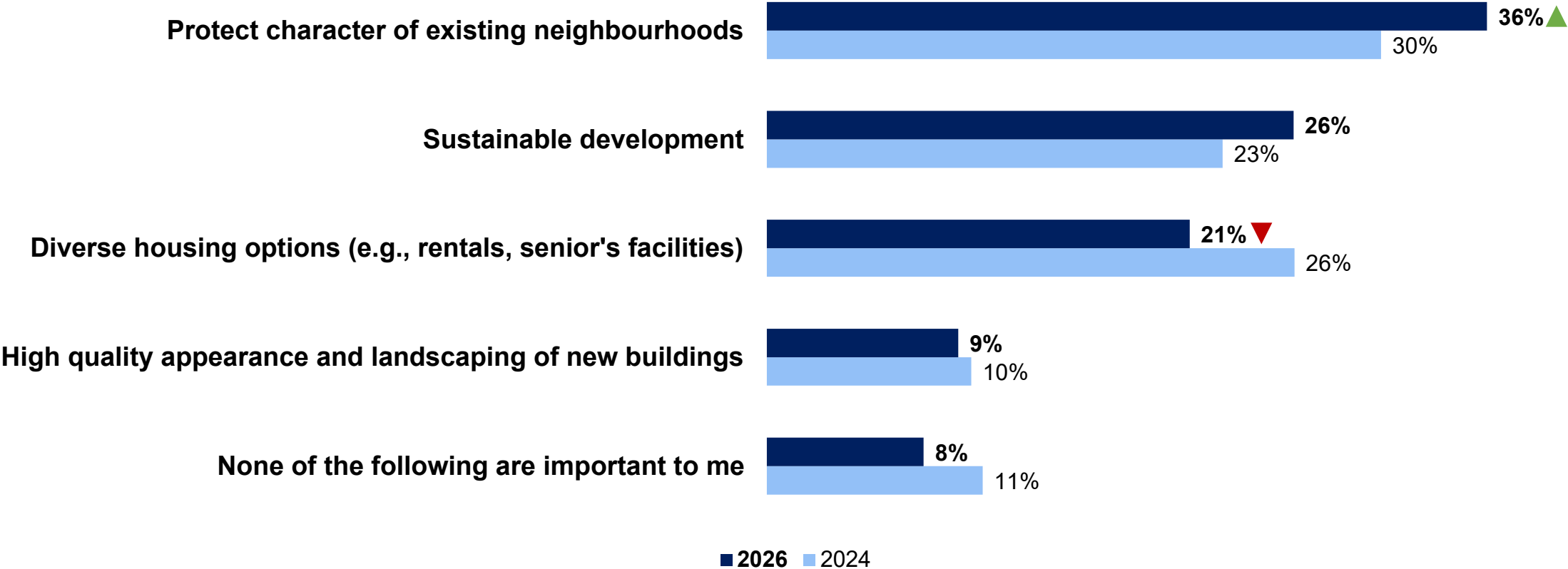
Nearly 9 in 10 residents (TOP2: 88%) regularly visited green space, park, or trail in the past 12 months.



Q54. Within the past 12 months, how often have you or someone in your household done each of the following activities?
Sample Size: n=808
Base: All respondents (CATI)

Important Considerations for Growth and Land Use Planning

As it relates to growth and land use planning, protecting the character of existing neighbourhoods (36%) continues to be residents' top consideration, mentioned by over one-third of respondents. Sustainable development is now the second most important consideration, moving up from third in 2024.

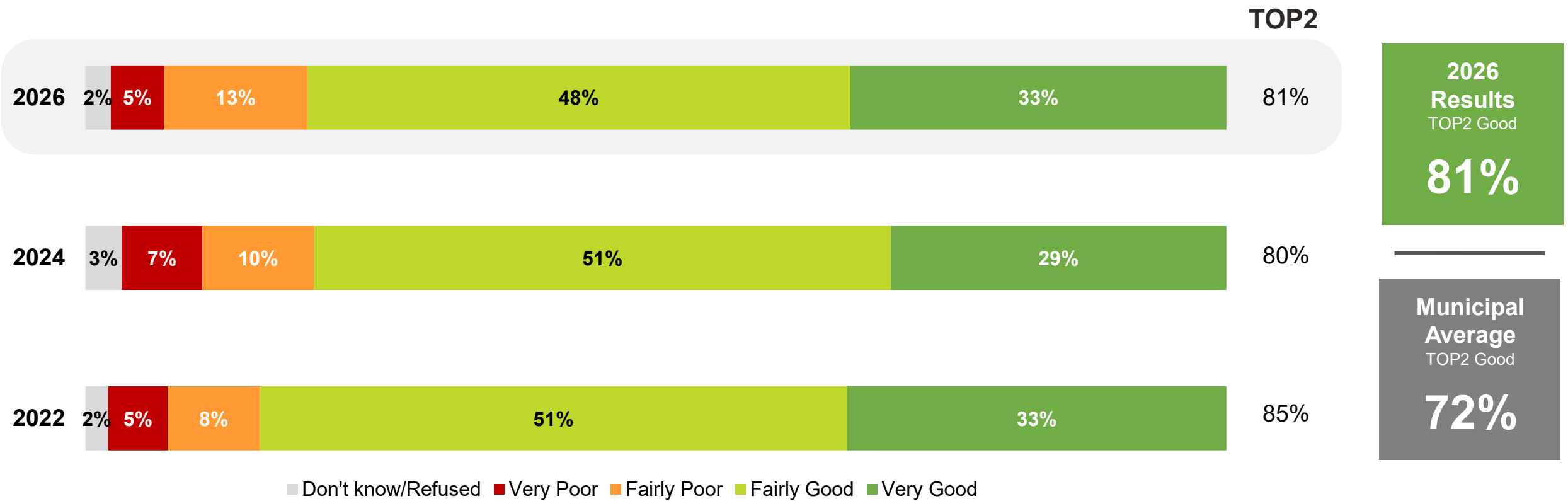




Taxation

Value for Tax Dollars

Around four-fifths of residents (TOP2: 81%) think they receive an overall good value for their tax dollars considering the programs and services provided by the Town.

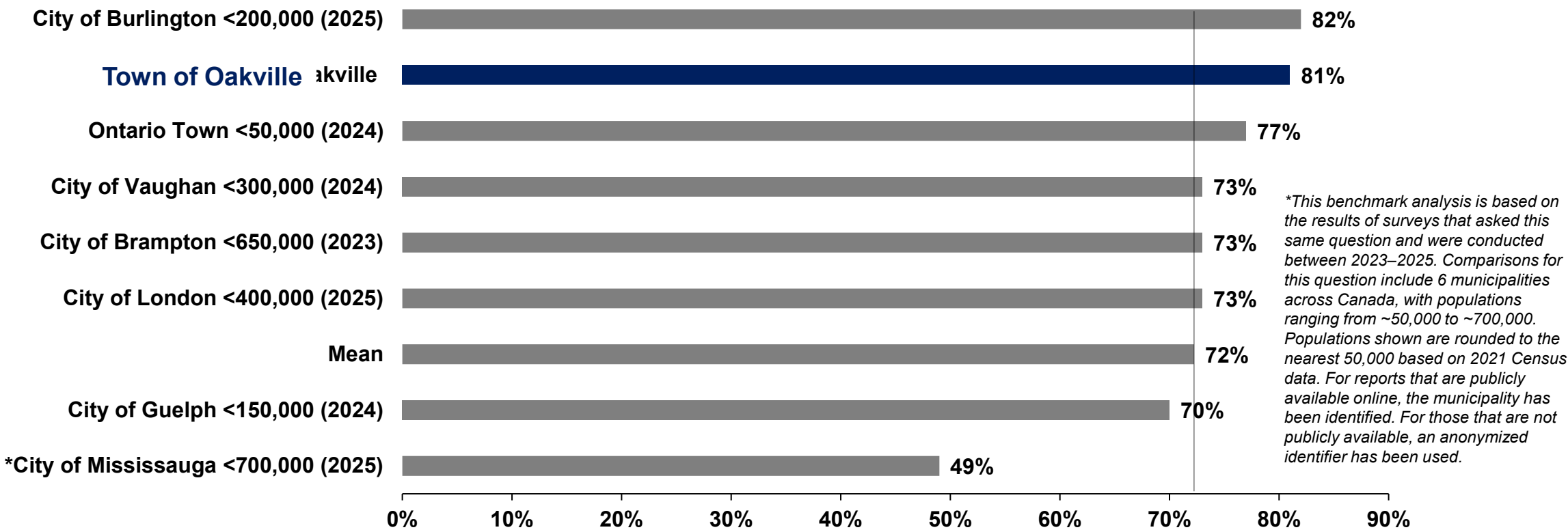


Q7. Thinking about the programs and services you receive from the Town of Oakville, would you say that, overall, you receive very good, fairly good, fairly poor, or very poor value for tax dollars?
Sample Size: n=808
Base: All respondents (CATI)

Value for Tax Dollars

Benchmark Comparison

With the majority of residents (TOP2: 81%) saying they receive good value for their tax dollars, the Town of Oakville ranked above the average rating of value for tax dollars (TOP2: 72%).



Value for Tax Dollars

Demographic Breakouts

Residents who have lived in Oakville for 9 years or less (91%), those aged 55 and older (87%), retired residents (88%), individuals without a vehicle (90%), and those with household incomes between \$30K and \$70K (90%) are significantly more likely to say they receive good value for their tax dollars (TOP2) compared to residents who have lived in Oakville for 10+ years or their entire life (76%–79%), those aged 18 to 54 (72%–79%), working residents (79%), individuals who own a vehicle (77%), and those with household incomes of \$125K or more (79%).

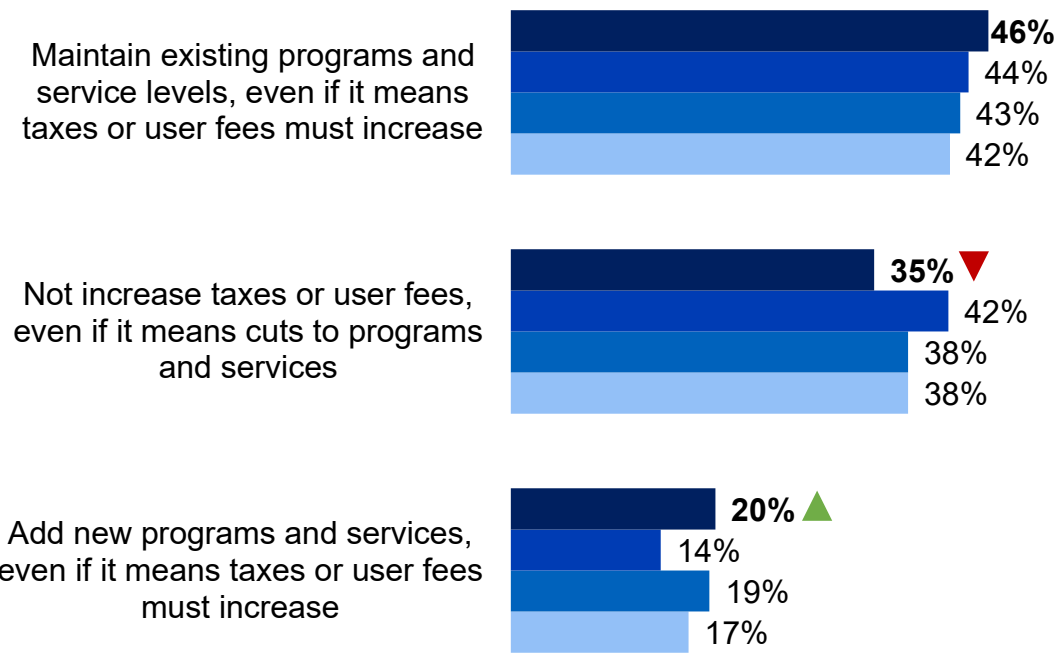
		Residency in Oakville			Age			Employment				Vehicle Ownership		Income			
	Total	9 years or less	10 years or more	All their life	18 – 34	35 – 54	55+	Working	Student	Unemployed	Retired	Yes	No	\$30K or less	\$30K – \$70K	\$70K – \$125K	\$125K+
		A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P
N=	808	119	571	107	164	314	308	465	43	75	191	556	197	39	85	153	286
TOP2	81%	91%	79%	76%	72%	79%	87%	79%	76%	76%	88%	77%	90%	82%	90%	84%	79%
		BC					DE				G		K		P		

Q7. Thinking about the programs and services you receive from the Town of Oakville, would you say that, overall, you receive very good, fairly good, fairly poor, or very poor value for tax dollars?
 Sample Size: n=808
 Base: All respondents (CATI)

Balance of Services and Taxation

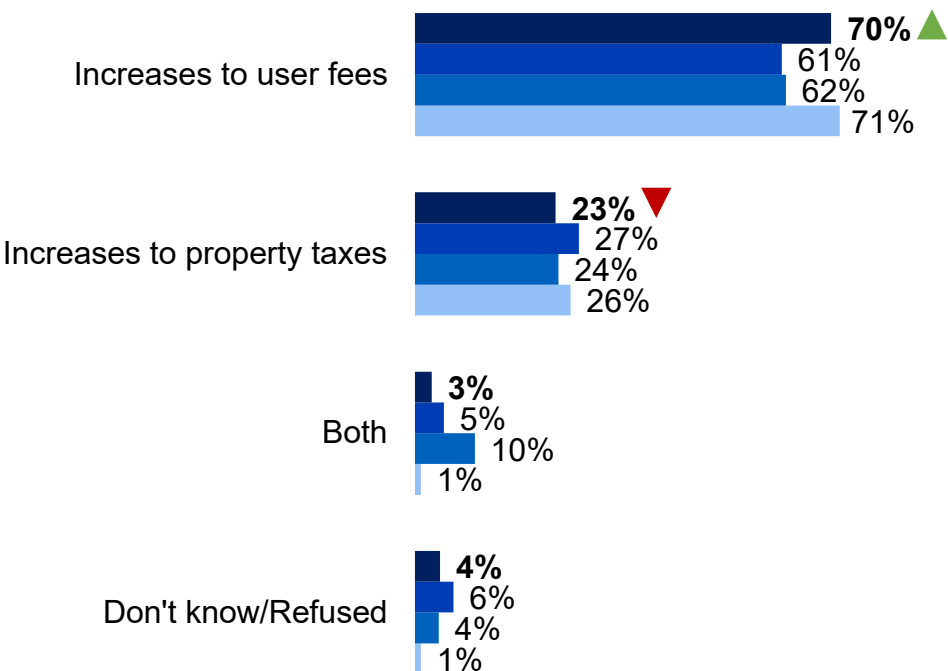
Compared to the 2024 survey results (58%), there has been an increase of 7 percentage points in the proportion of residents who preferred either maintaining service levels or adding services and facilities (65%), even if it means an increase in taxes or user fees. Of those residents, 70% preferred increase to user fees (up from 61% in 2024) while 27% preferred increase to property taxes (down from 27% in 2024).

Increase or Decrease in Taxes or User Fees



65%
of respondents
preferred an increase
in taxes or user fees

Increase User Fees or Property Taxes



■ 2026 ■ 2024 ■ 2022 ■ 2019

■ 2026 ■ 2024 ■ 2022 ■ 2019

Q52a. Which of the following statements best reflects your view?
Sample Size: n=808
Base: All respondents (CATI)

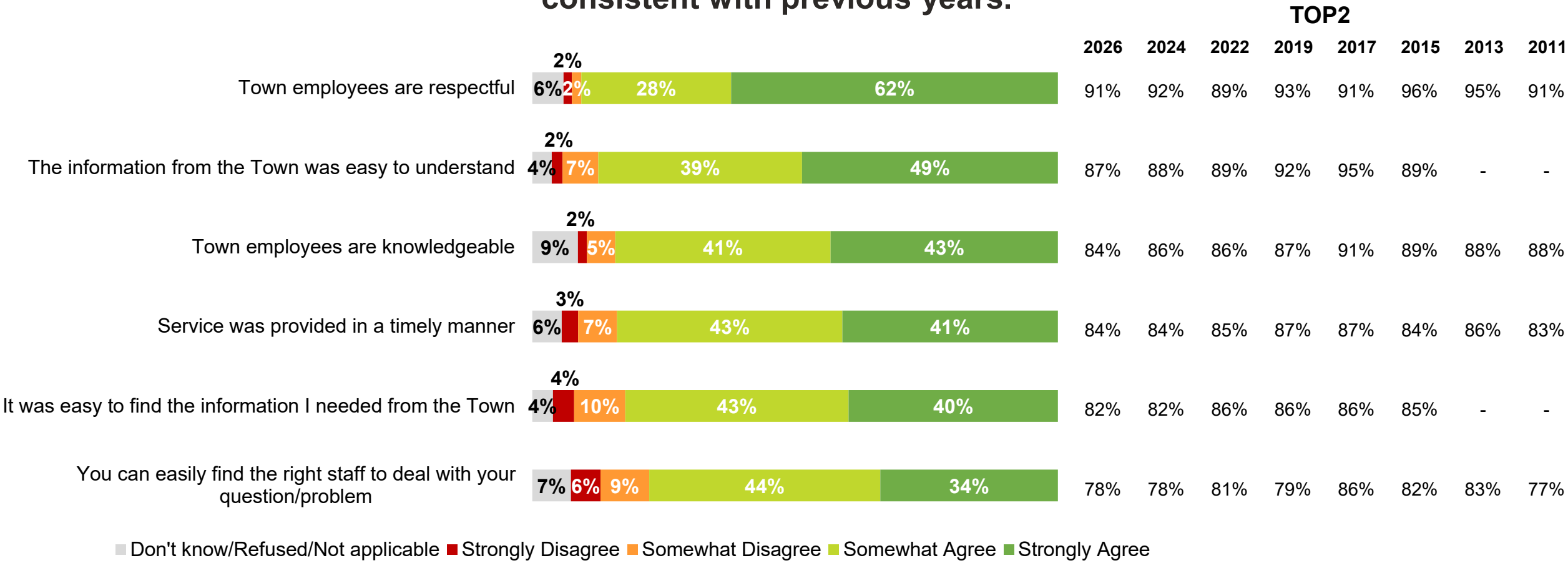
Q52b. And if maintaining service levels/adding services and facilities meant an increased cost to provide those services, which would you prefer?
Sample Size: n=527
Base: Respondents who said the City should add new services and facilities or maintain existing service levels (CATI)



Information and Service Usage

Town Contact Service Evaluations

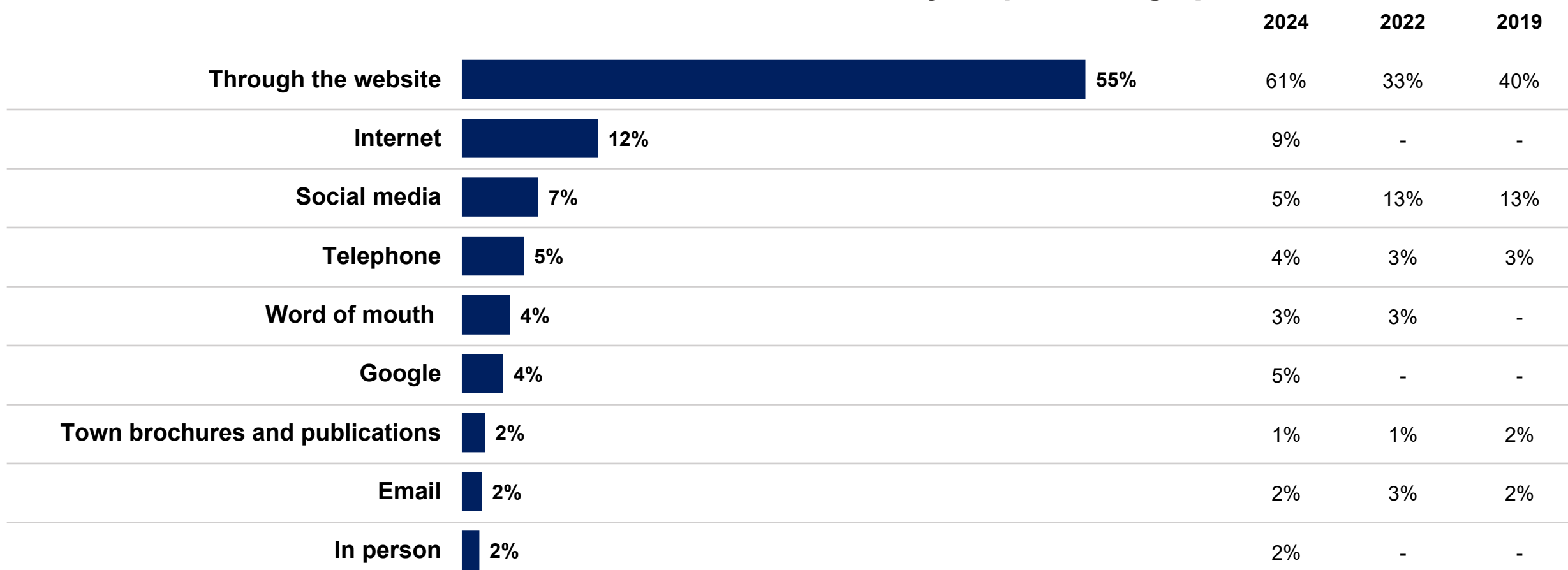
Considering their dealings with the Town, over 9 in 10 residents (TOP2: 91%) are satisfied with the respectfulness of the employees. Overall, satisfaction with Town contact services remains consistent with previous years.



*Note: respondents were asked to base their response on their most recent interaction with the Town in the reports prior to 2024.
Q57. When dealing with the Town of Oakville, do you strongly agree, somewhat agree, somewhat disagree or strongly disagree with the following statements?
Sample Size: n=808
Base: All respondents (CATI)

Finding Town Information

The majority of residents (55%) use the Town’s website to find information about the Town of Oakville. Use of the Town’s website has increased by 28 percentage points since 2022.

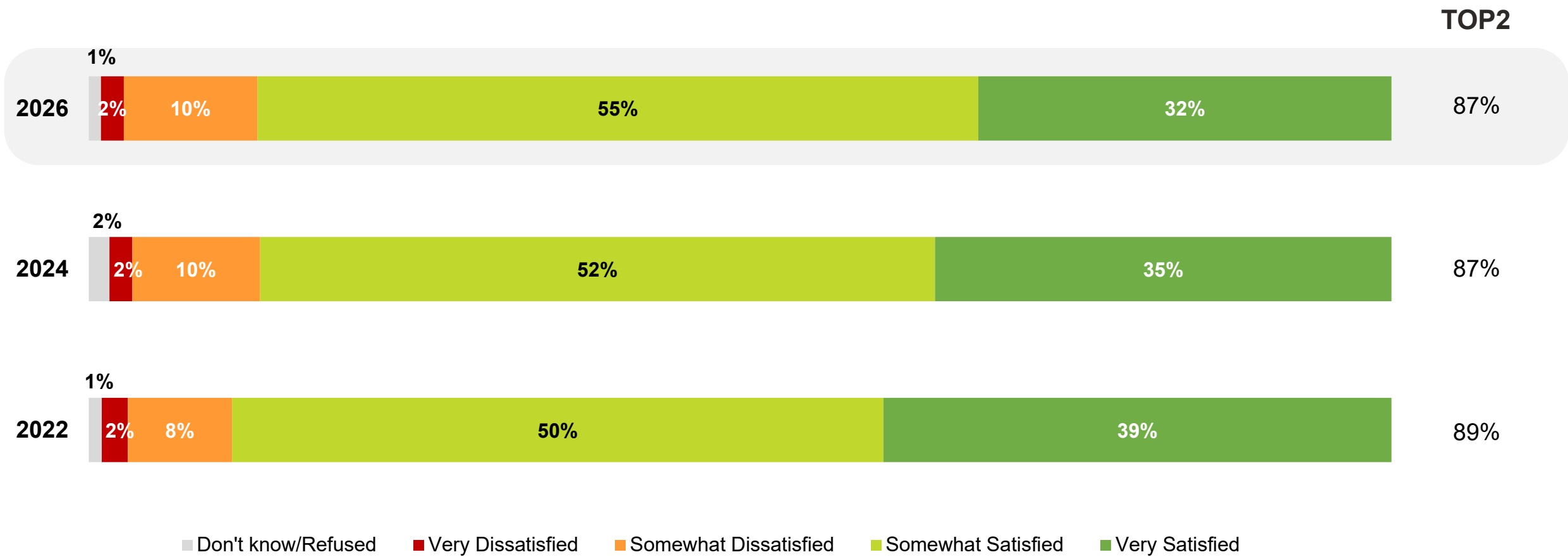


*Note: visual shows mentions with 2% and higher, and excludes “other”, “don’t know”, and “refused”
Q63. How do you most often find information about the Town of Oakville? [options not read, accept 1 mention]
Sample Size: n=808
Base: All respondents (CATI)

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Satisfaction with Town's Website

The majority of residents (TOP2: 87%) who have used the Town's website were satisfied with their experience using it, consistent with 2024 results (TOP2: 87%).



Z6. You selected the Town of Oakville's website as a way you find information about the town. Would you say you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with your experience using the Town's website?

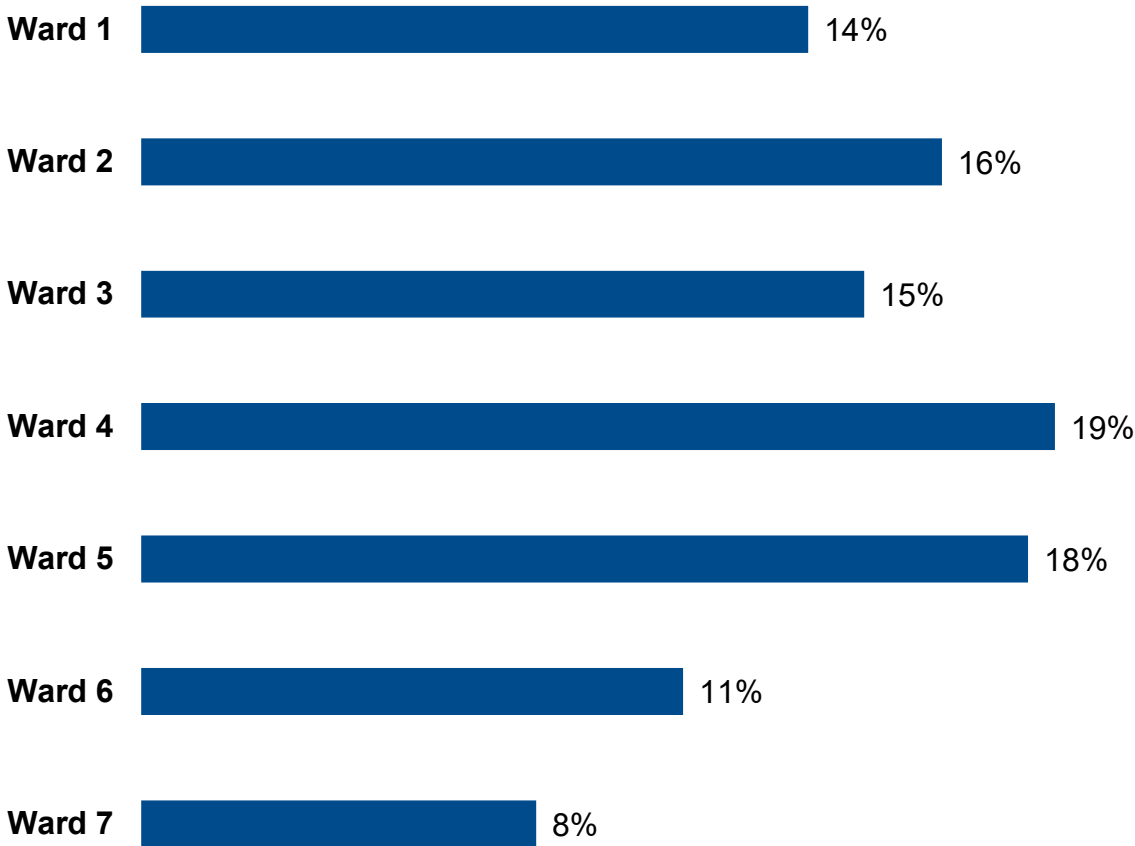
Sample Size: n=444

Base: Respondents who used the Town of Oakville website (CATI)

Demographics

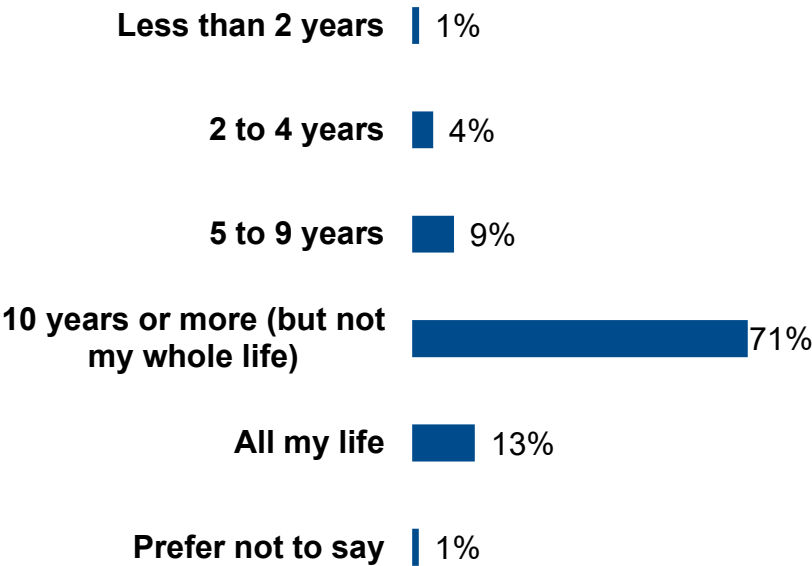
Respondent Profile

Ward Currently Living in

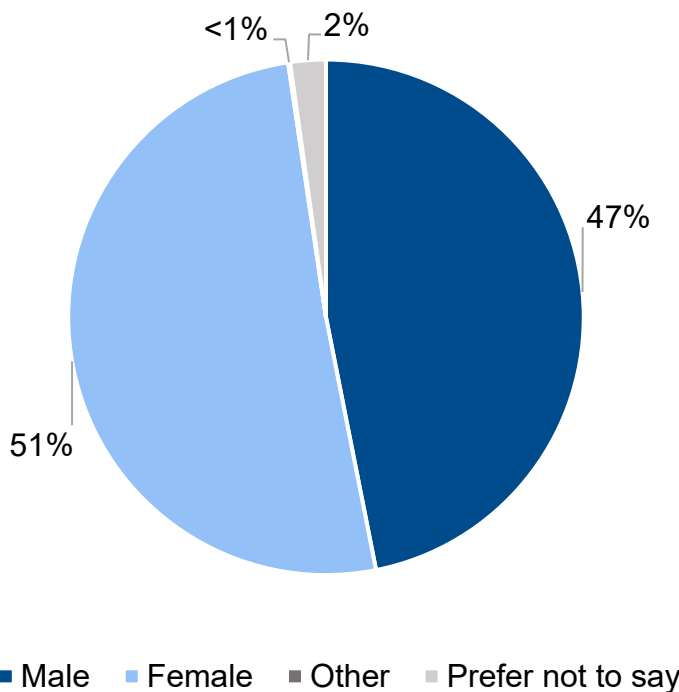


Respondent Profile

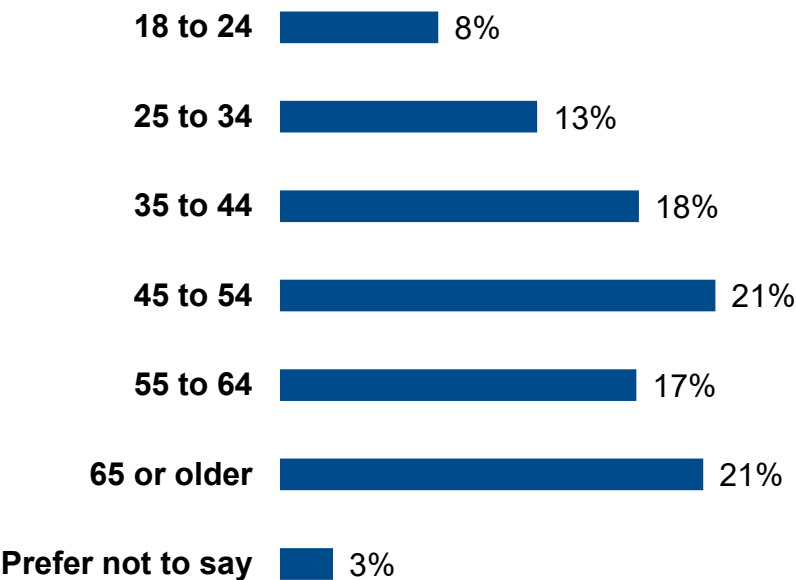
Years lived in Oakville



Gender

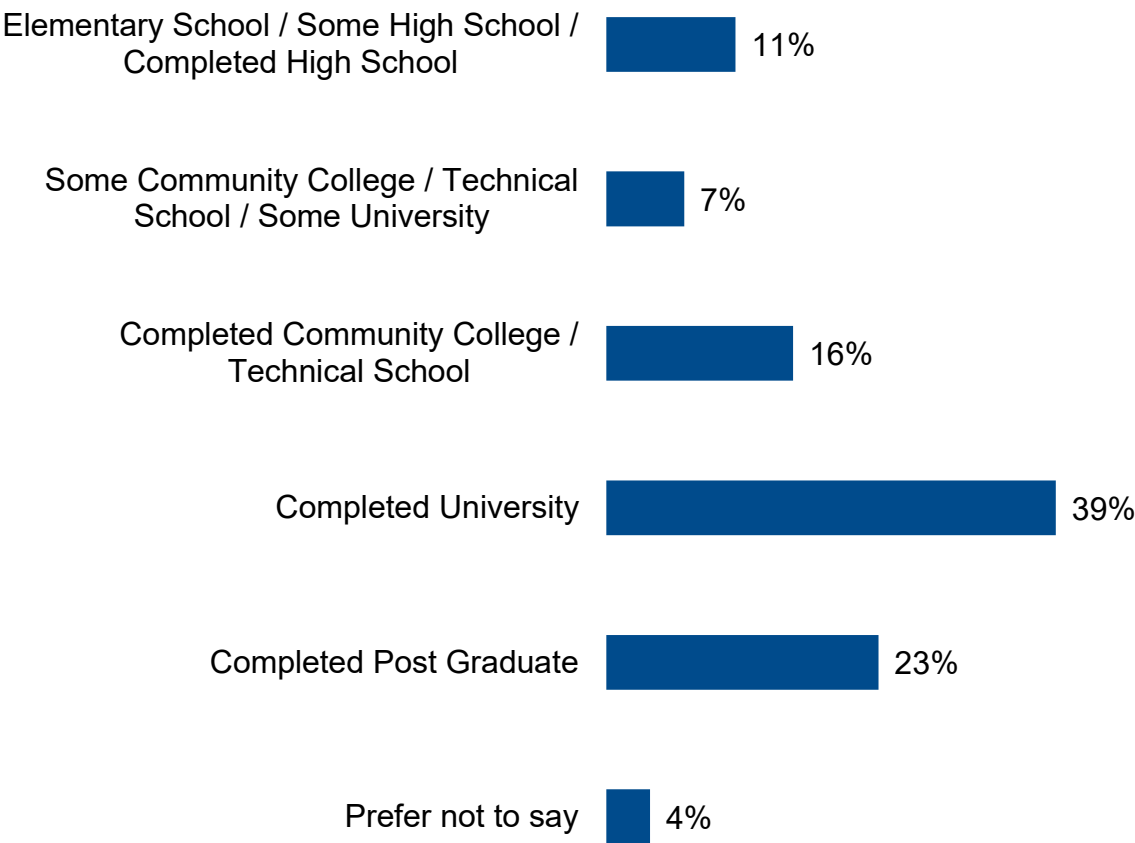


Age

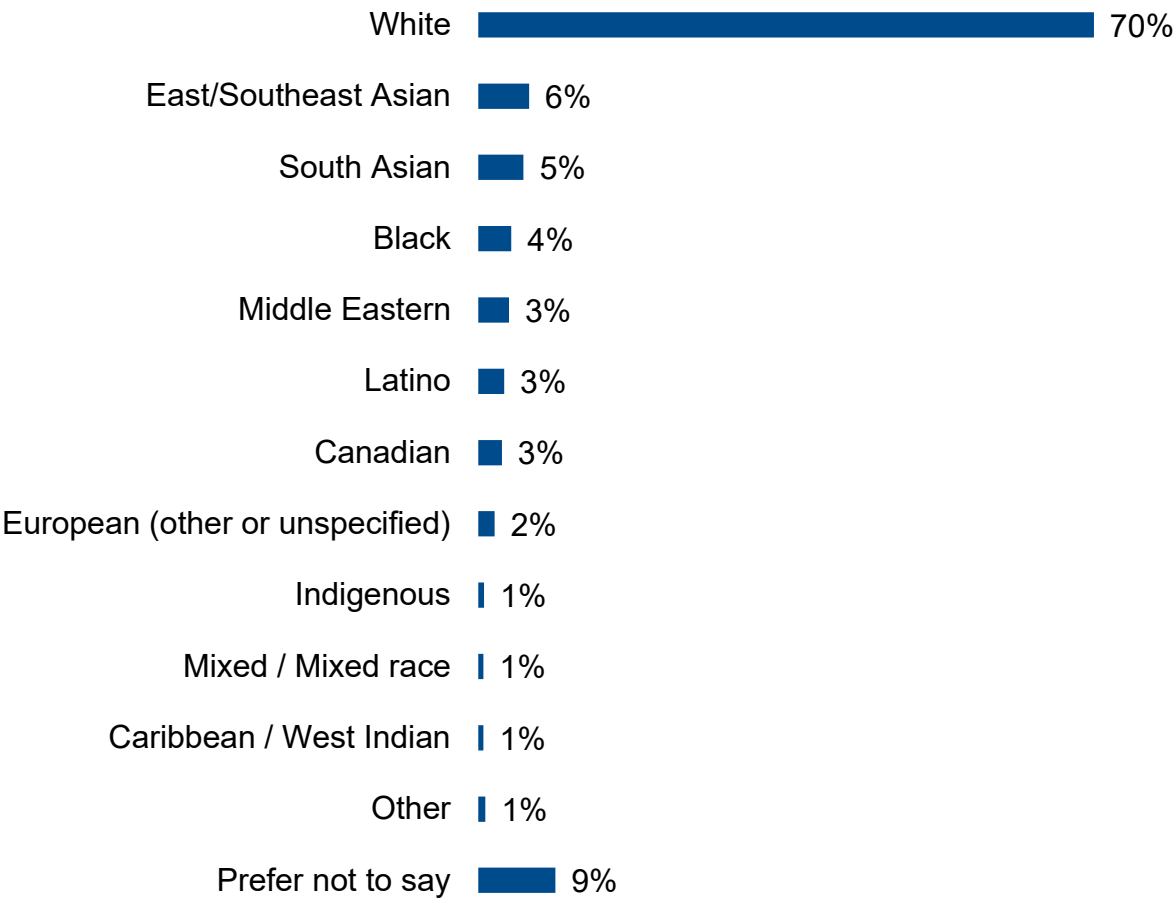


Respondent Profile

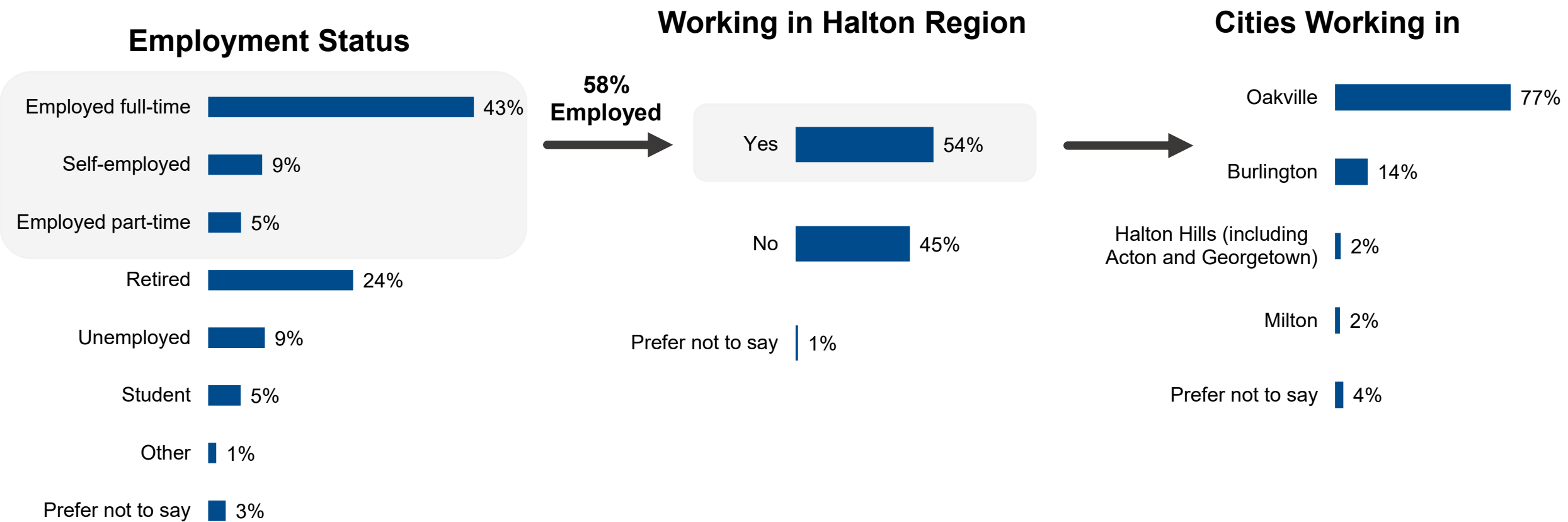
Education



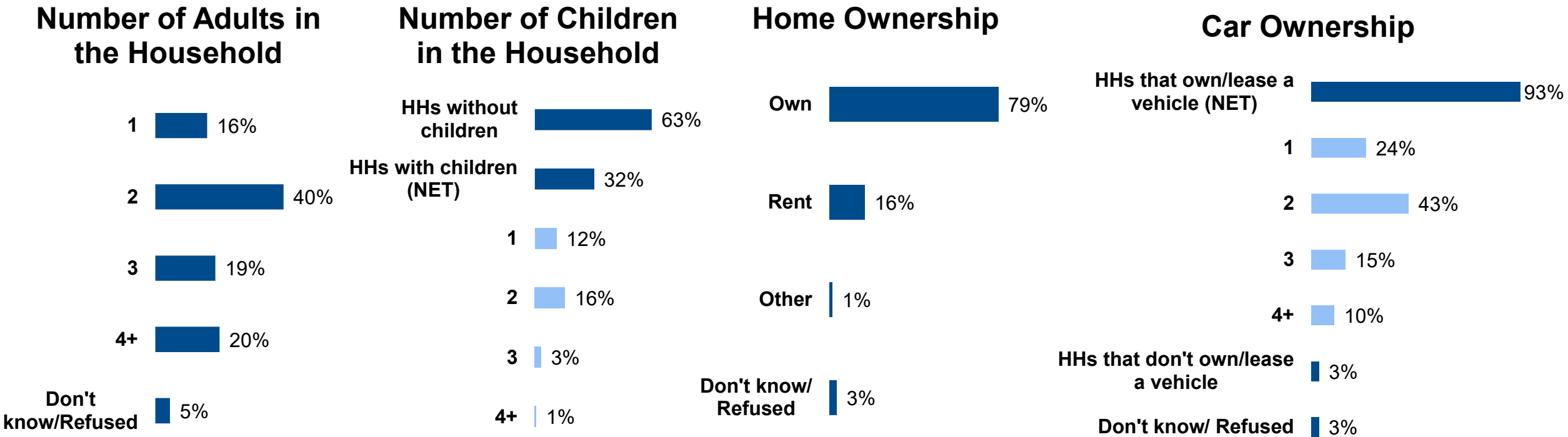
Ethnicity



Respondent Profile

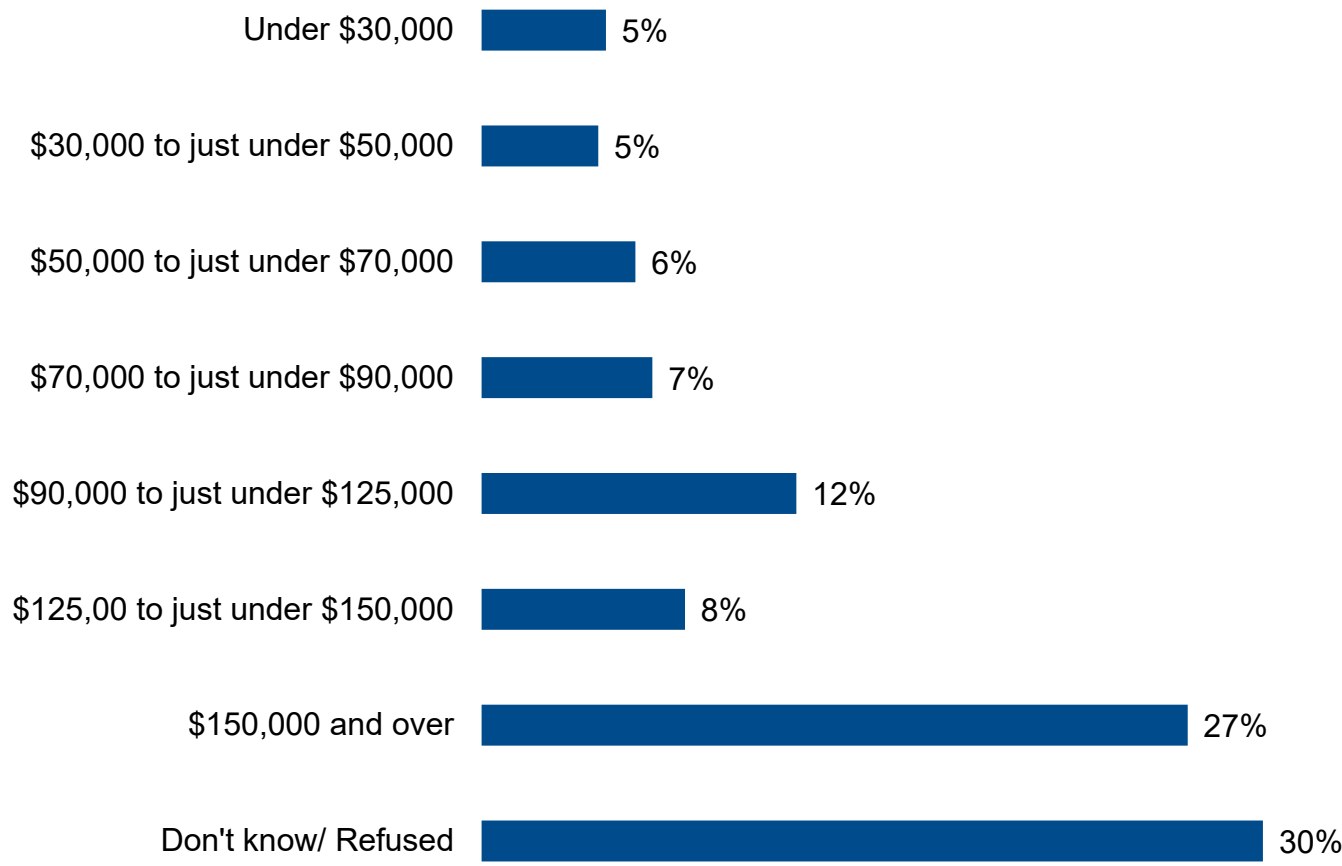


Respondent Profile

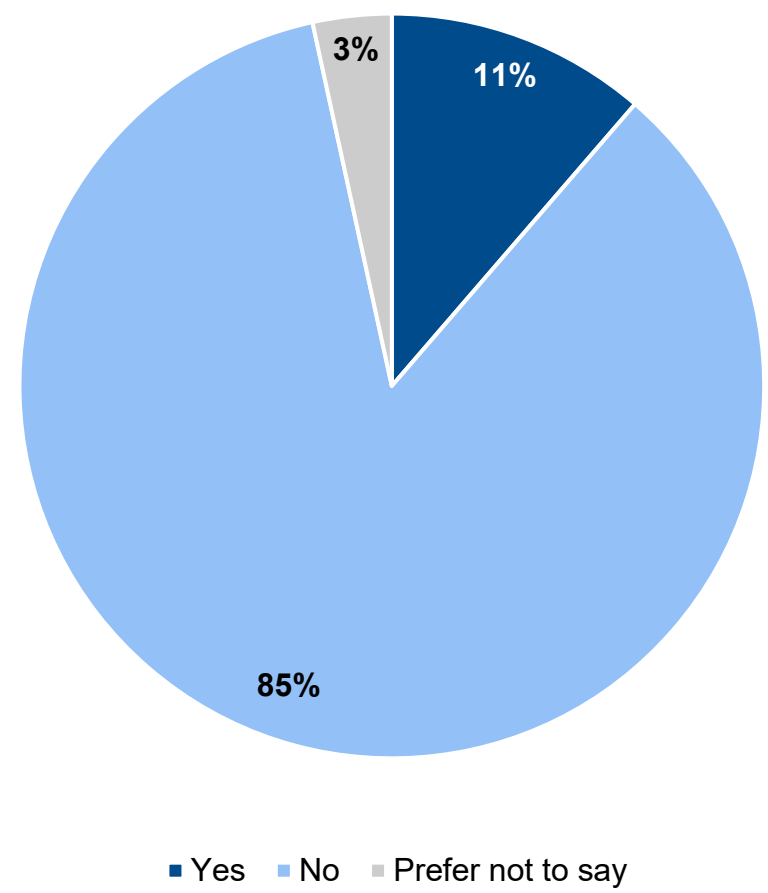


Respondent Profile

Household Income



Disability



Respondent Profile

Age	Forum Survey 2026 (u/w)	Forum Survey 2026 (w/t)	StatsCan Census (2021)
18 to 24	4%	8%	8%
25 to 34	5%	13%	13%
35 to 44	6%	18%	18%
45 to 54	15%	22%	22%
55 to 64	19%	18%	18%
65 and older	50%	21%	21%
Gender			
Male	49%	48%	48%
Female	51%	52%	52%
Income			
Under \$30,000	7%	7%	8%
\$30,000 to just under \$50,000	8%	7%	8%
\$50,000 to just under \$70,000	10%	9%	9%
\$70,000 to just under \$90,000	12%	10%	9%
\$90,000 to just under \$125,000	19%	18%	15%
\$125,00 to just under \$150,000	10%	11%	9%
\$150,000 and over	34%	39%	42%

Education	Forum Survey 2026 (u/w)	Forum Survey 2026 (w/t)	StatsCan Census (2021)
Elementary School / Some High School / Completed High School	12%	12%	9%
Some Community College / Technical School / Some University	7%	7%	-
Completed Community College / Technical School	17%	17%	49%
Completed University	40%	40%	34%
Completed Post Graduate	24%	24%	8%
Household			
Own	82%	81%	78%
Rent	13%	17%	22%
Adults Household Size			
1	24%	17%	18%
2	47%	42%	28%
3	16%	20%	19%
4+	13%	21%	35%
Employment			
Employed (full-time, part-time, self-employed)	40%	59%	58%
Unemployed	6%	10%	8%
Not in the labour force (student, retired)	54%	31%	35%

Note: CATI results throughout this report have been statistically weighted by age and gender only. Gender and age percentages from the 2021 Census data represent residents 20 years of age and older. Income, education, and employment percentages represent residents 15 years of age and older. Prefer not to answer was excluded from the calculation.

StatsCan Sources: Statistics Canada. Census Profile, 2021Census

Respondent Profile

Ward	Forum Survey 2026 (u/w)	Forum Survey 2026 (w/t)	StatsCan Census (2021)
Ward 1	16%	14%	15%
Ward 2	17%	16%	14%
Ward 3	17%	15%	13%
Ward 4	15%	19%	24%
Ward 5	16%	18%	18%
Ward 6	11%	11%	13%
Ward 7	8%	8%	3%

Ethnicity	Forum Survey 2026 (u/w)	Forum Survey 2026 (w/t)	StatsCan Census (2021)
White	81%	76%	57%
East/Southeast Asian	4%	6%	16%
Middle Eastern	3%	3%	6%
South Asian	4%	5%	14%
Black	4%	4%	3%
Latino	2%	3%	2%
Mixed / Mixed race	<1%	1%	-
Indigenous	1%	1%	-
European (other or unspecified)	2%	2%	-
Canadian	4%	3%	-
Caribbean / West Indian	<1%	1%	-

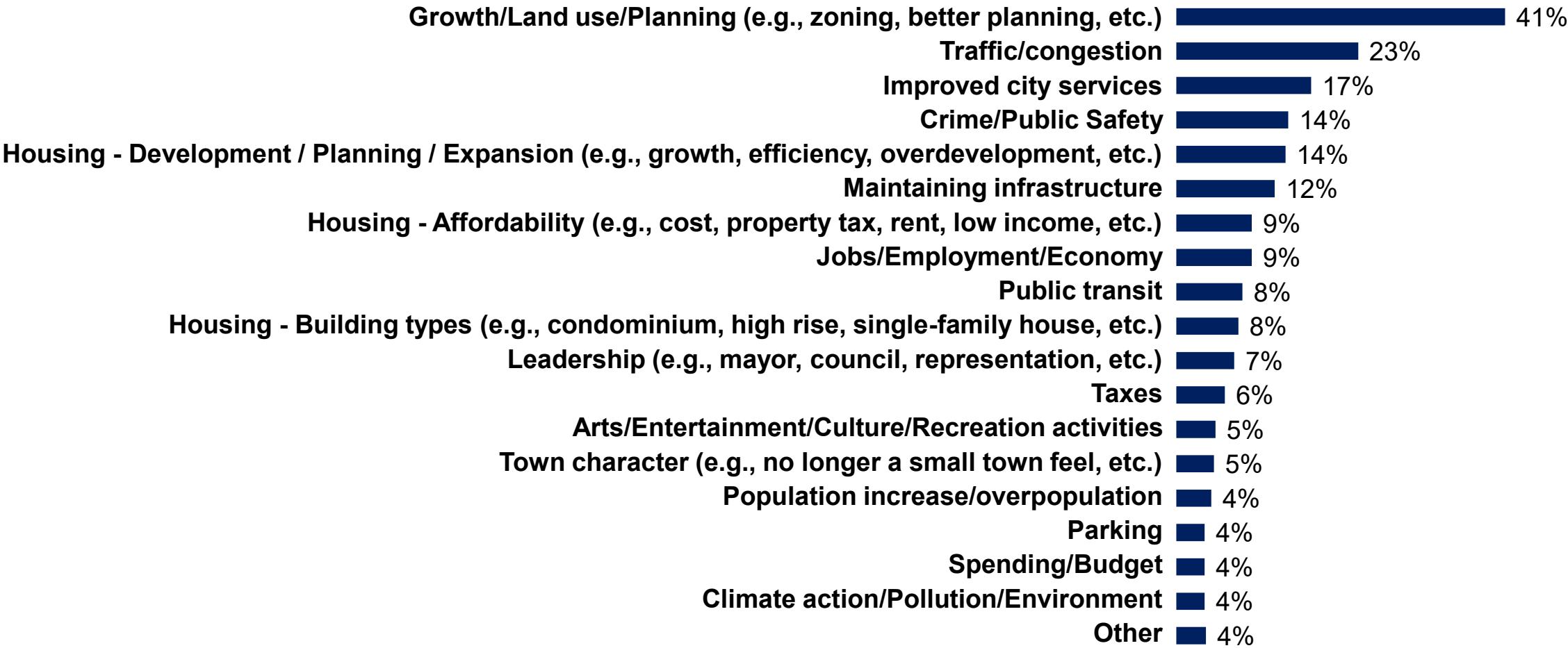
Note: CATI results throughout this report have been statistically weighted by age and gender only. Ward percentages are from the Town of Oakville proposal (2021). Ethnicity percentages are from the 2021 Census Profile. Prefer not to answer was excluded from the table.
StatsCan Sources: Statistics Canada. Census Profile, 2021 Census

An aerial photograph of a coastal town. In the foreground, a large body of water (likely a lake or bay) is visible. A long, straight stone pier extends from the shore into the water. To the right of the pier, there is a marina filled with many sailboats. The shoreline is lined with a mix of green trees and residential buildings. In the background, a larger town or city is visible across a body of water, with hills in the distance under a clear blue sky.

Online Self-Selected Survey Results

Issue Agenda

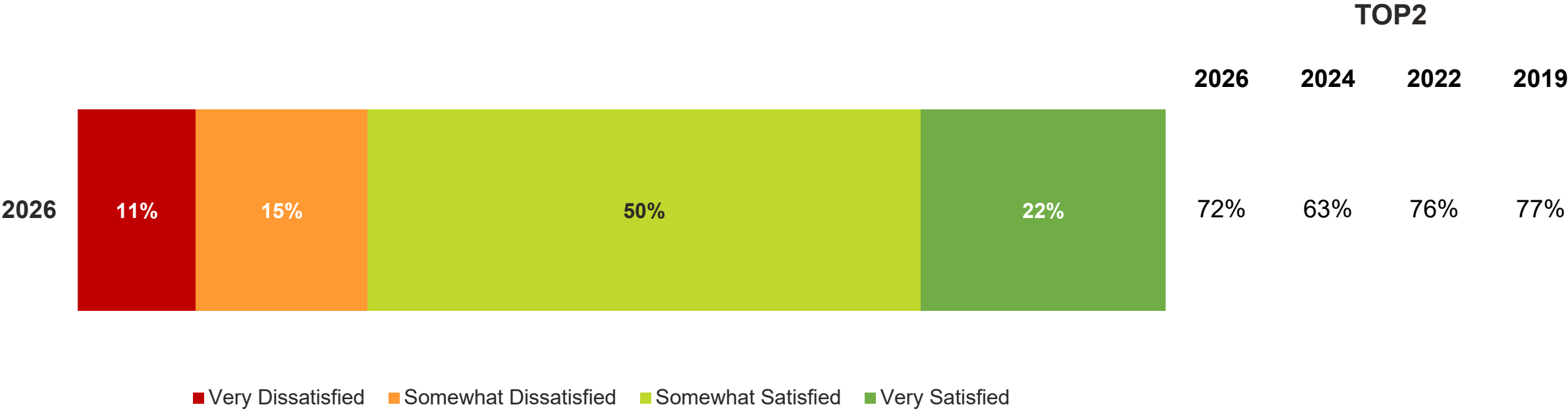
The most stated issues facing the Town of Oakville were on land growth, use or planning (41%). Traffic or congestion (23%) was also a frequently-cited issue among residents.



Note: Visual excludes mentions <4%, “Don’t know” and “Prefer not to say”
Q1. In your opinion, what is the single most important issue facing the Town of Oakville today? [Open-ended; accept up to 3 responses]
Sample Size: n=590
Base: All respondents (CAWI)

Satisfaction with the Town of Oakville Government

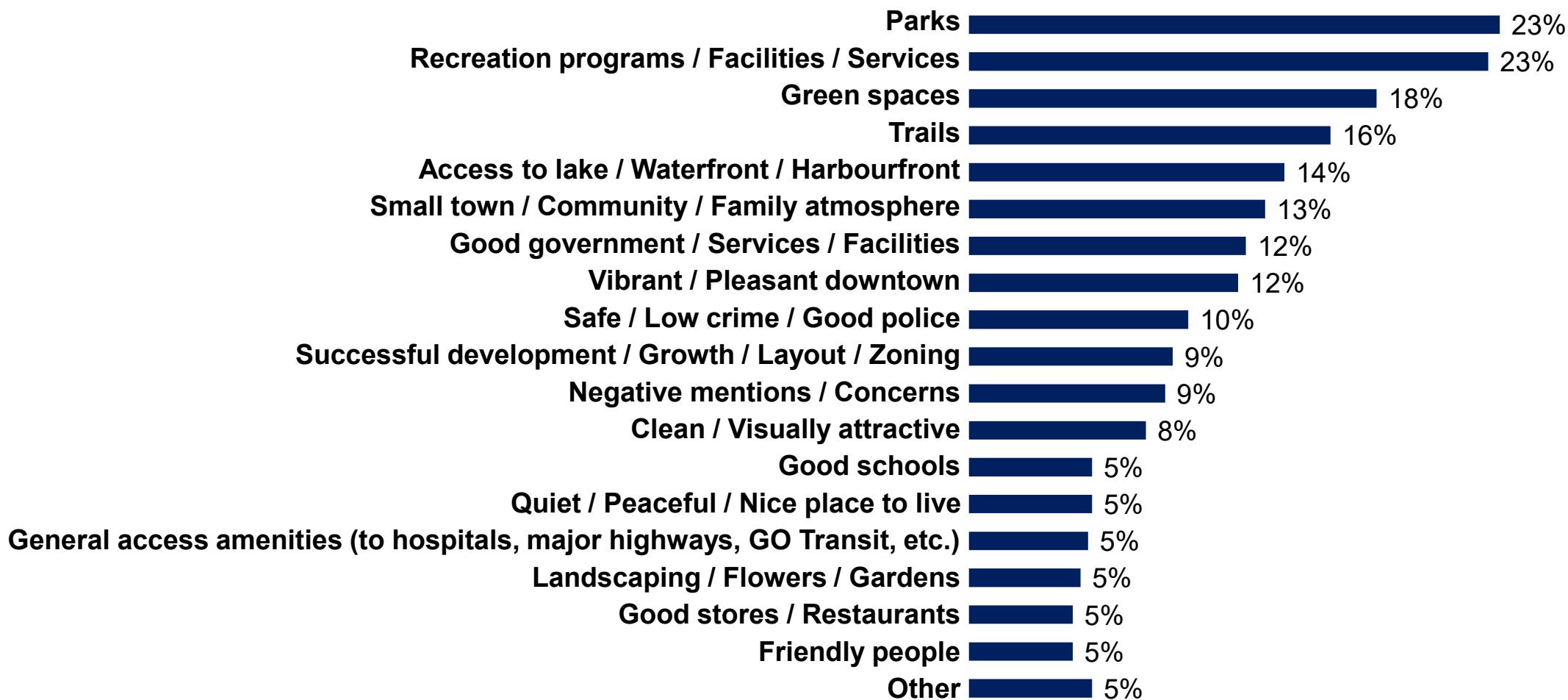
Around 7 in 10 residents (TOP2: 72%) are satisfied with the Town of Oakville Government. TOP2 satisfaction has increased by 9 percentage points since 2024.



Note: Visual excludes “Don’t know” and “Prefer not to say”
Q2. Overall, would you say that you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with the government of the Town of Oakville (i.e., staff, Council, services)?
Sample Size: n=590
Base: All respondents (CAWI)

Qualities that make Oakville Vibrant and Livable

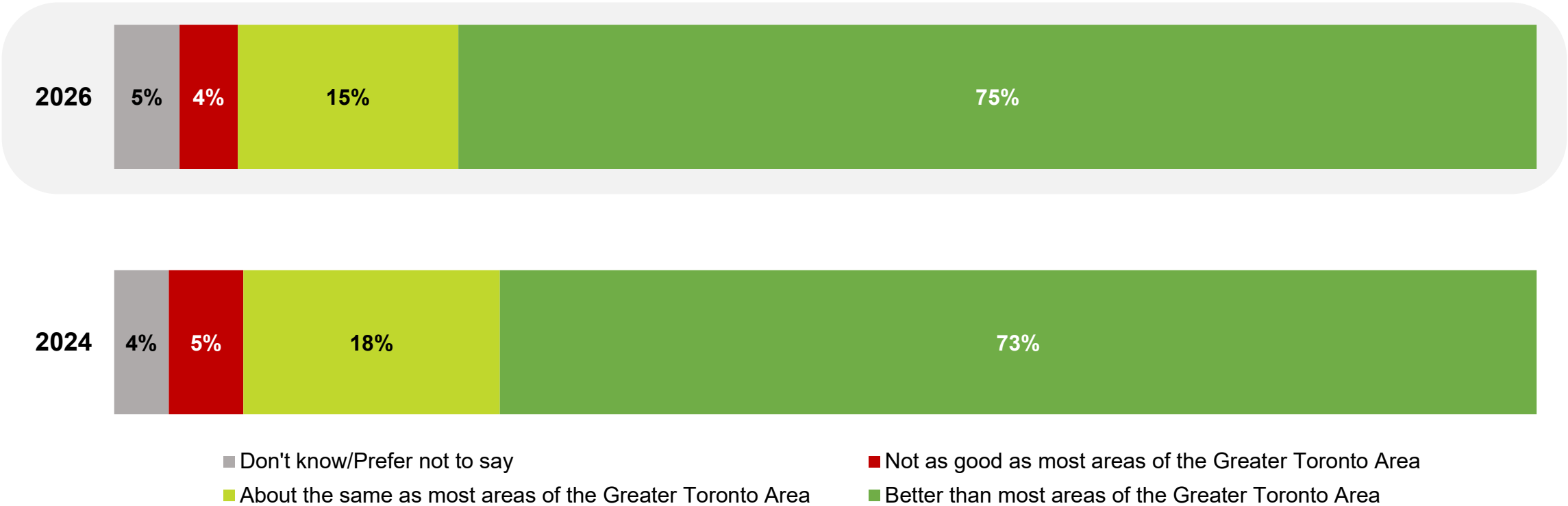
The most cited qualities that make Oakville livable and vibrant were parks (23%) and recreation programs, facilities or services (23%).



Note: Visual excludes mentions <5%, “None,” “Don’t know” and “Prefer not to say” **Note:** Question has been updated to ‘livable and vibrant’ from ‘livable’ starting 2024.
Q3. What are the qualities or features of the Town of Oakville that make it livable and vibrant? [Open-ended, up to 3 responses]
Sample Size: n=590
Base: All respondents (CAWI)

Livability in Oakville Compared to rest of GTA

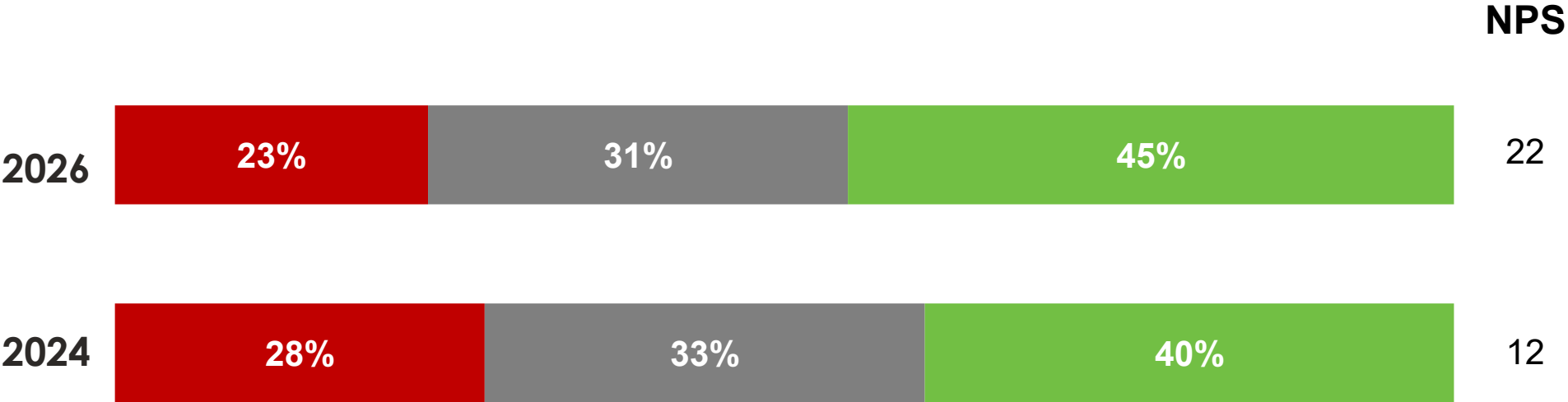
Three quarters of residents (75%) think that Oakville is better than most areas of the GTA in terms of livability. This is consistent with 2024 (73%).



Recommending the Town of Oakville

Net Promoter Score (NPS) Analysis

A positive NPS of 22 indicates that residents of Oakville are more likely to say they would recommend the Town than they would not. NPS has increased by 10 points since 2024 (12).

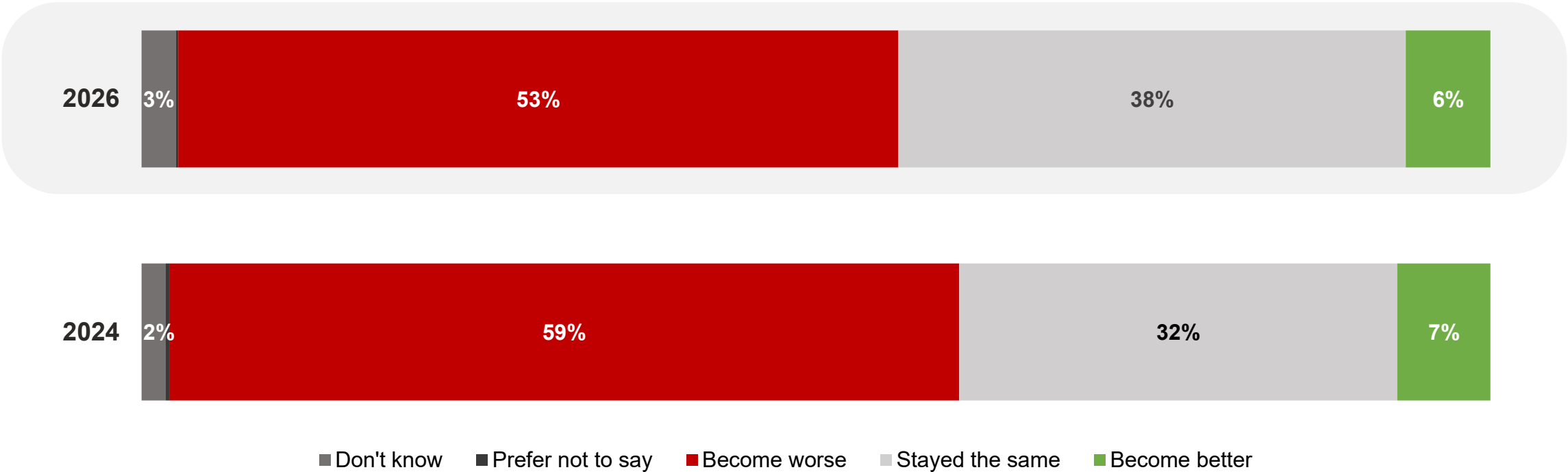


Net Promoter Score (2026 Online) = 45 – 23 = 22

NPS: How likely would you be to recommend the Town of Oakville as a place to live to a friend or colleague? Please use a number from 1 to 10, where 1 is not at all likely, and 10 is extremely likely.
Sample Size: n=590
Base: All respondents (CAWI)

Change in Quality of Life

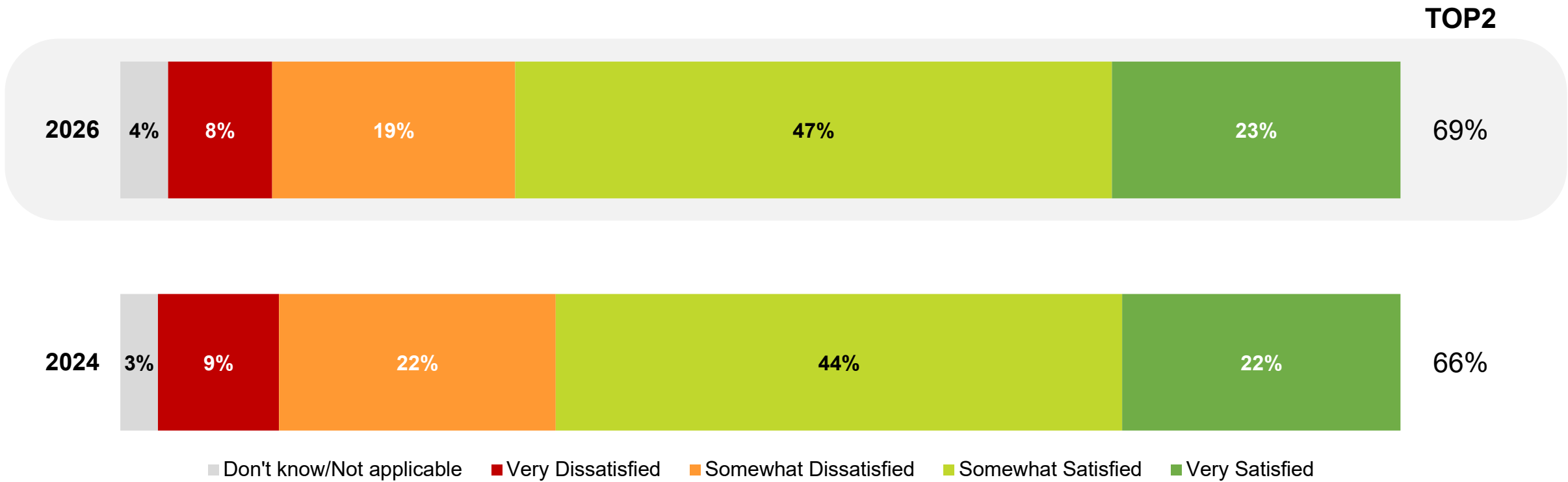
While almost 1 in 10 residents (6%) think the quality of life in Oakville has become better in the past 2 years, nearly 2 in 5 (38%) say it stayed the same and more than half (53%) say it has become worse. The proportion of residents saying that quality of life stayed the same has slightly increased since 2024 (32%), while the proportion of those saying it became worse slightly declined since 2024 (53%).



*Note: respondents were asked about their quality of life in the past three years in the 2022 survey.
QL. In your opinion, within the past two years, has the quality of life in the Town of Oakville...
Sample Size: n= 590
Base: All respondents (CAWI)

Satisfaction with Sense of Belonging with the Community

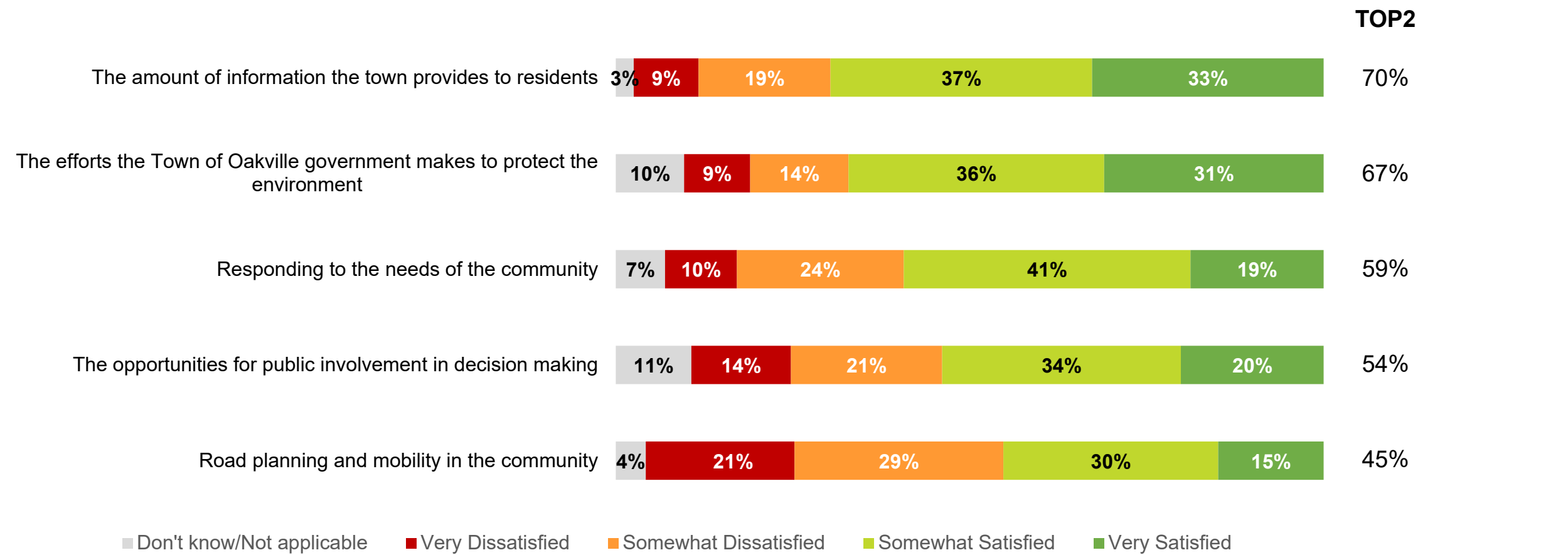
Nearly 7 in 10 residents (TOP2: 69%) are satisfied with their sense of belonging with the community, consistent with 2024 (TOP2: 66%).



Q5. Overall, would you say that you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with your sense of belonging with the community?
Sample Size: n=590
Base: All respondents (CAWI)

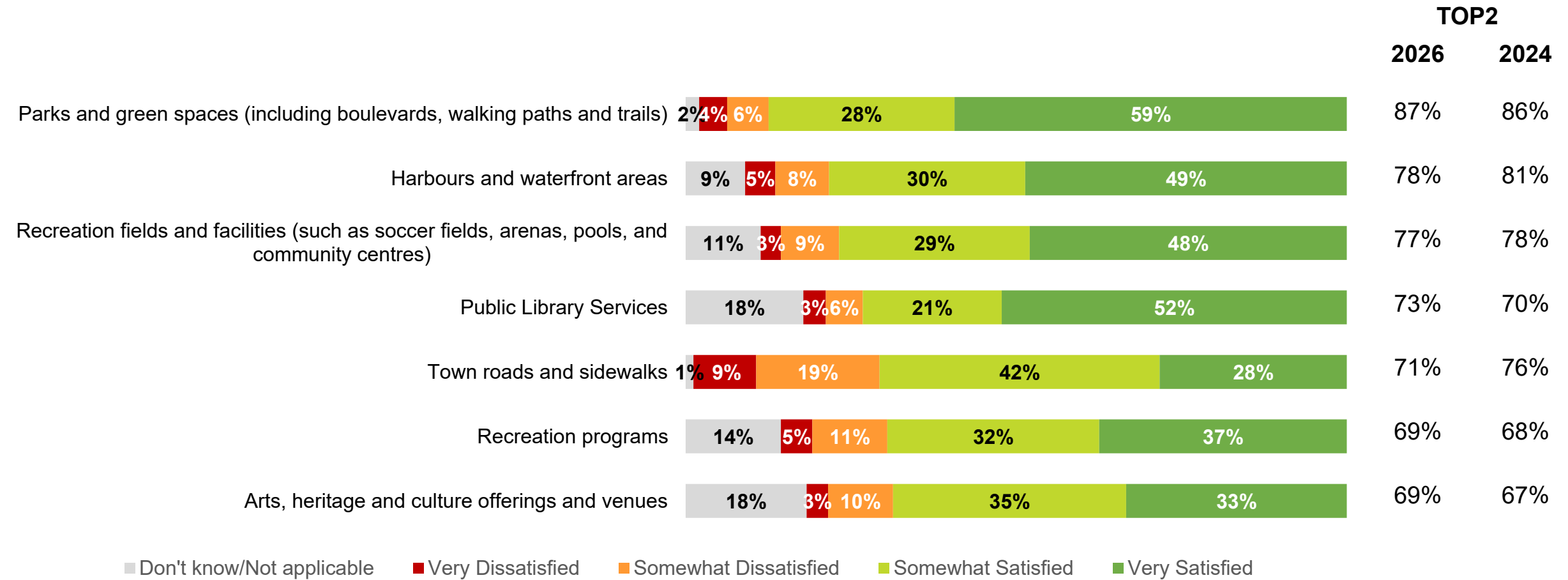
Satisfaction with the Town Attributes

While more than half of residents are satisfied with nearly all the attributes of the Town of Oakville, residents reported the highest satisfaction with the amount of information it provides to its residents (TOP2: 70%).



Satisfaction with the Town Services

Residents continue to express high satisfaction levels with various service areas, with parks & green spaces (TOP2: 87%) and harbours & waterfront areas (TOP2: 78%) still topping the list.

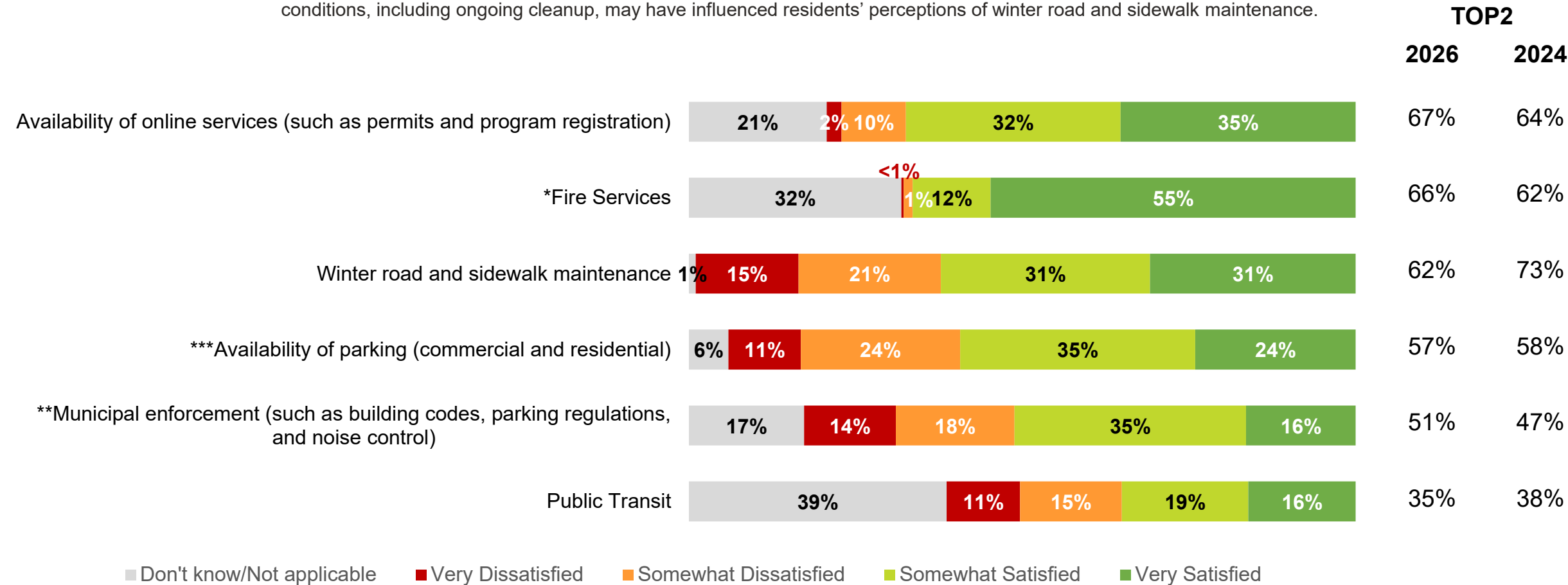


Q6. Using the same scale, would you say you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with the performance of the Town of Oakville on each of the following services?
Sample Size: n=590
Base: All respondents (CAWI)

Satisfaction with the Town Services (con'd)

Public transit (TOP2: 35%) continue to be the service residents were least likely to feel satisfied with, with satisfaction scores having slightly decreased compared to 2024 (TOP2: 38%).

*Fieldwork took place between February 2–23, following a major late-January snowstorm (~50 cm) and during a second storm on February 18 involving snow and freezing rain. These conditions, including ongoing cleanup, may have influenced residents’ perceptions of winter road and sidewalk maintenance.



*Note: Fire services was called emergency services in survey waves before 2024.

**Note: In previous waves, this was “Availability of parking”.

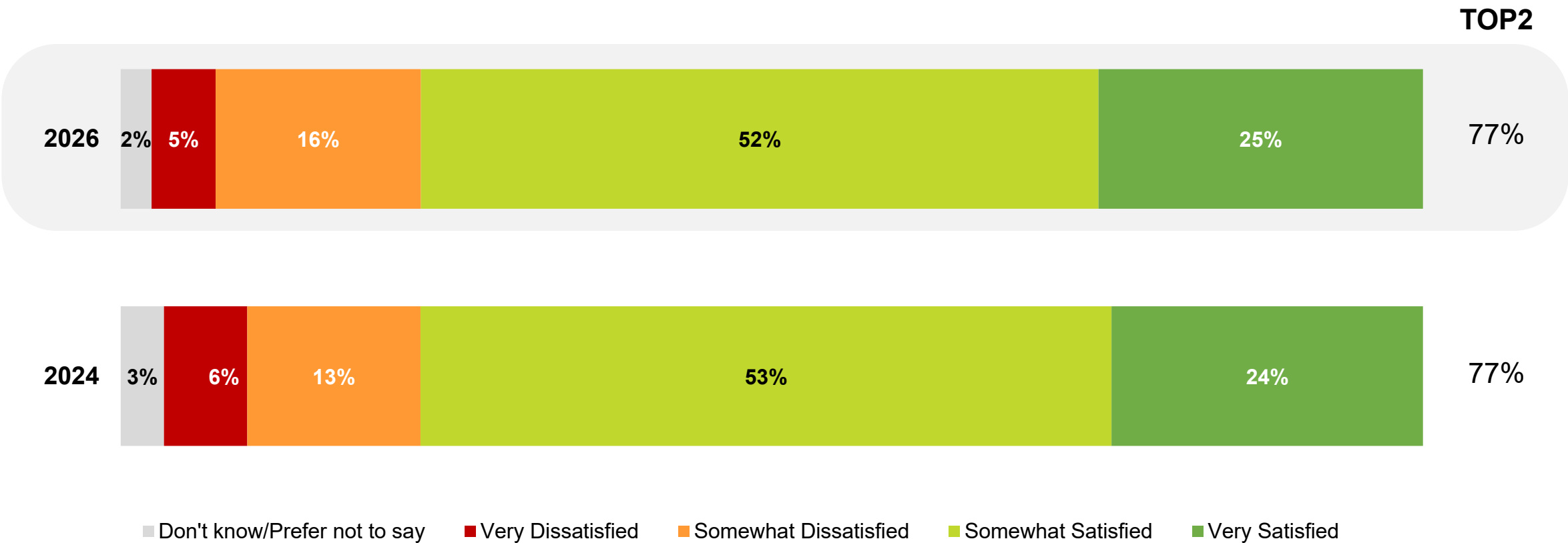
Q6. Using the same scale, would you say you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with the performance of the Town of Oakville on each of the following services?

Sample Size: n=590

Base: All respondents (CAWI)

Overall Satisfaction with the Quality of Services

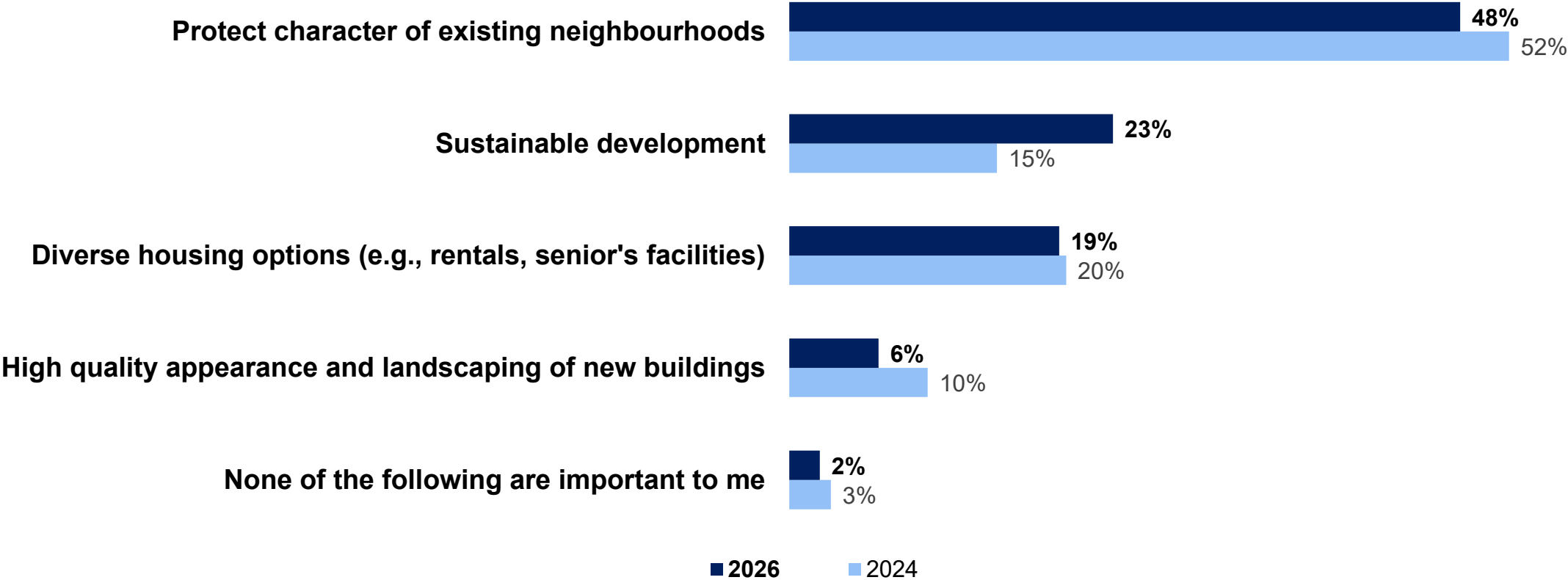
Over 3 in 4 residents (TOP2: 77%) are satisfied with the overall quality of the services provided by the Town of Oakville. Satisfaction scores remain unchanged since 2024 (TOP2: 77%).



Q8. Overall, would you say that you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with the level and quality of services provided by the Town of Oakville?
Sample Size: n=590
Base: All respondents (CAWI)

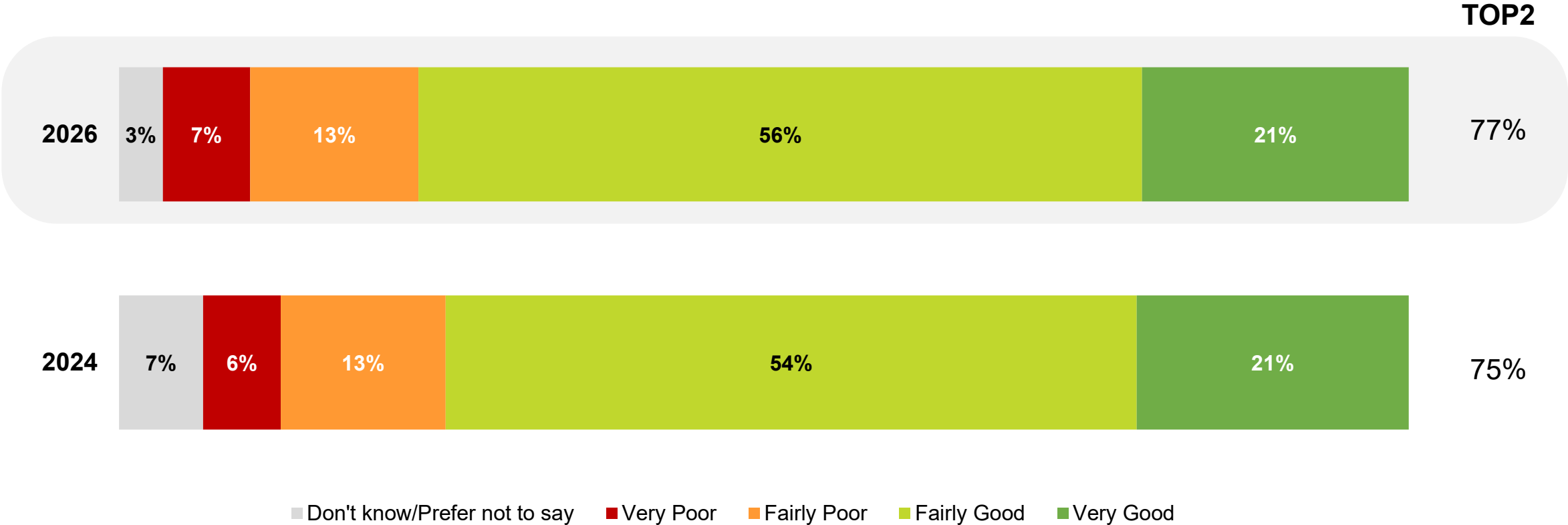
Important Considerations for Growth and Land Use Planning

As it related to growth and land use planning, protecting the character of existing neighbourhoods (48%) was mentioned by nearly half of the residents as most important to them, a slight decrease since 2024 (52%).



Value for Tax Dollars

Around 3 in 4 residents (TOP2: 77%) think they receive overall a good value for their tax dollars considering the programs and services provided by the Town, consistent with 2024 (TOP2: 75%).

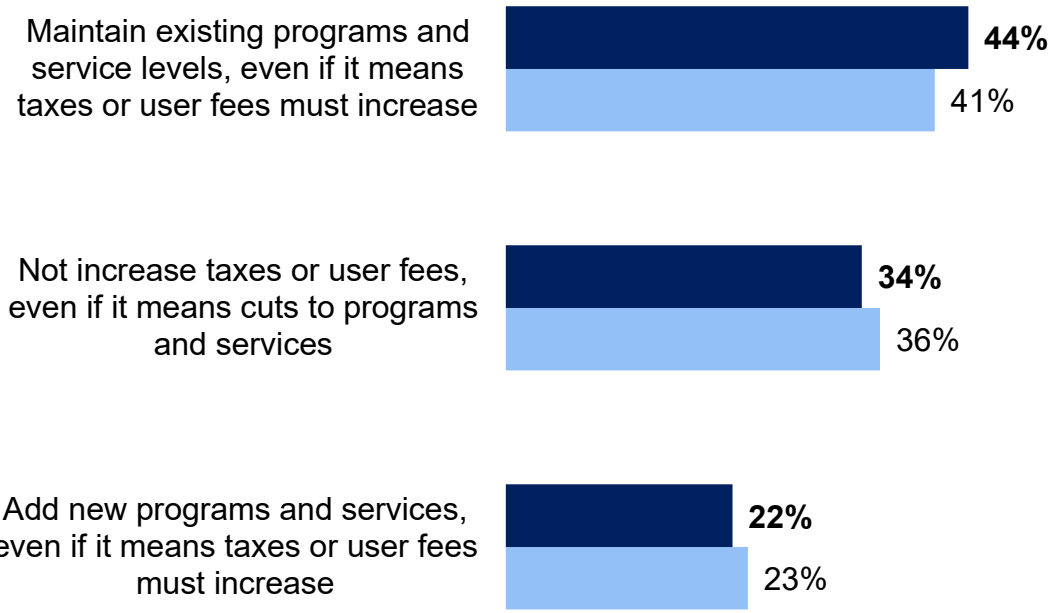


Q7. Thinking about the programs and services you receive from the Town of Oakville, would you say that, overall, you receive very good, fairly good, fairly poor, or very poor value for tax dollars?
Sample Size: n=590
Base: All respondents (CAWI)

Balance of Services and Taxation

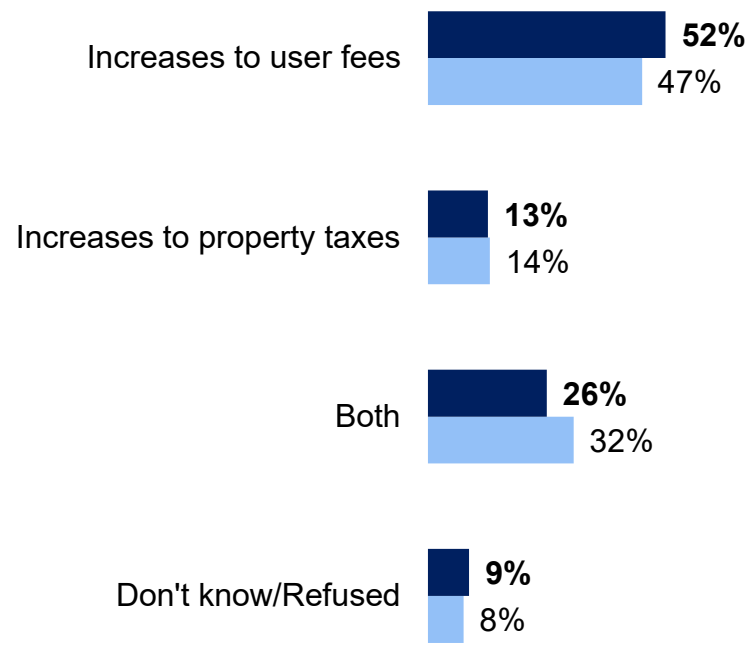
Two thirds of residents (66%) still prefer maintaining service levels or adding services and facilities, even if it means an increase in taxes or user fees. Of those residents, 52% preferred increase to user fees, a slight increase since 2024 (47%). Meanwhile 13% preferred increase to property taxes, consistent with 2024 (14%). Lastly, the proportion of residents preferring a combination of user fees or property taxes (26%) slightly declined since 2024 (32%).

Increase or Decrease in Taxes or User Fees



66%
of respondents
preferred an increase
in taxes or user fees

Increase User Fees or Property Taxes



■ 2026 ■ 2024

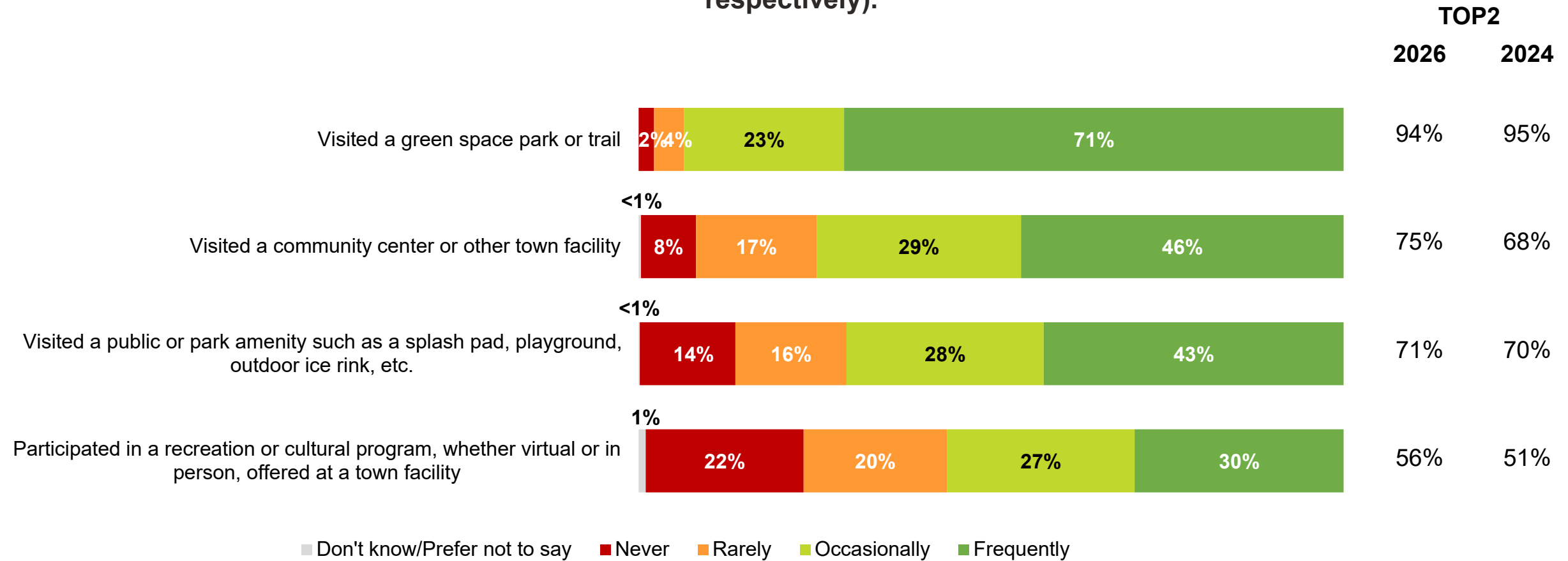
■ 2026 ■ 2024

Q52a. Which of the following statements best reflects your view?
Sample Size: n=590
Base: All respondents (CAWI)

Q52b. And if maintaining service levels/adding services and facilities meant an increased cost to provide those services, which would you prefer?
Sample Size: n=389
Base: Respondents who said the City should add new services and facilities or maintain existing service levels (CAWI)

Frequency of Activities in the Last 12 Months

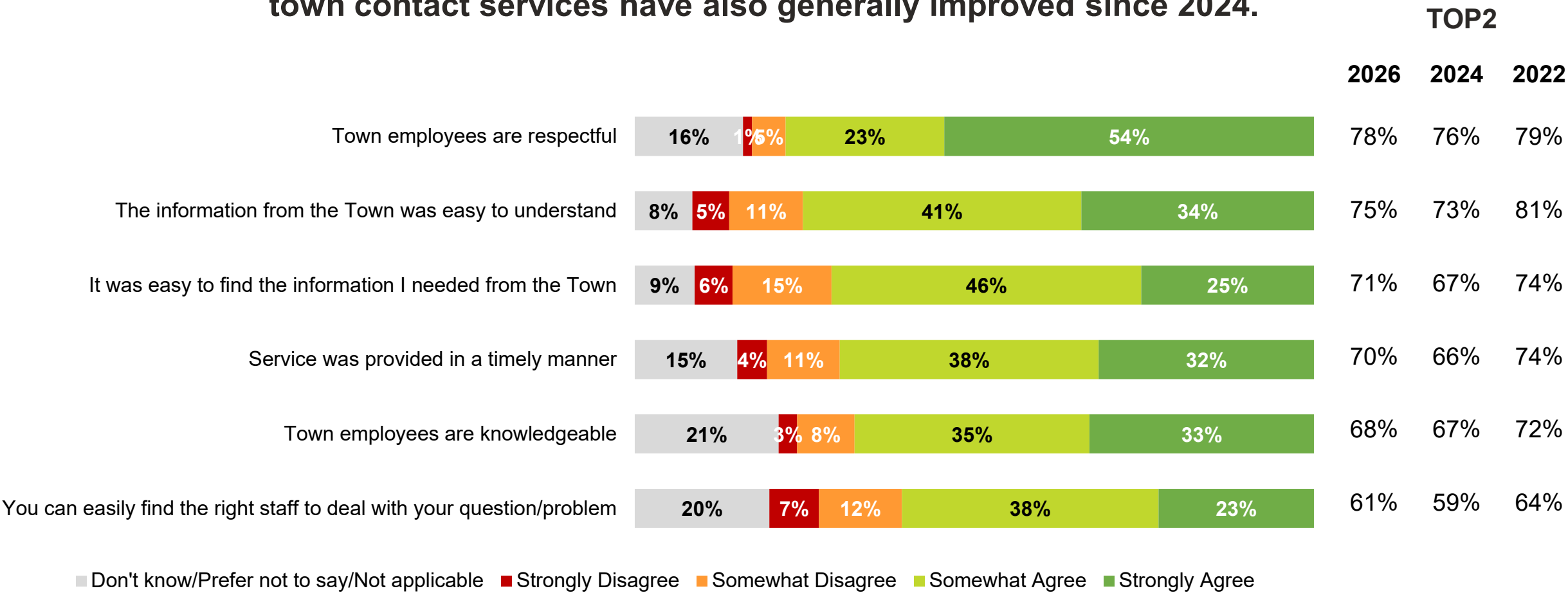
The majority of residents (TOP2: 94%) continue to regularly visit green spaces/parks/trails in the past 12 months, consistent with 2024 (TOP2: 95%). Visiting a community center or other town facility (TOP2: 75%) and participating in a recreation or cultural program (TOP2: 56%) have seen increased resident activity compared to 2024 (TOP2: 68%, 51%, respectively).



*Note: The question asked in the 2024 survey was “Within the past 12 months, how often have you done each of the following activities?”. Interpret results with caution.
Q54. Within the past 12 months how often have you or someone in your household done each of the following activities? Please rate your frequency using a scale of frequently, occasionally, rarely, or never.
Sample Size: n=590
Base: All respondents (CAWI)

Town Contact Service Evaluations

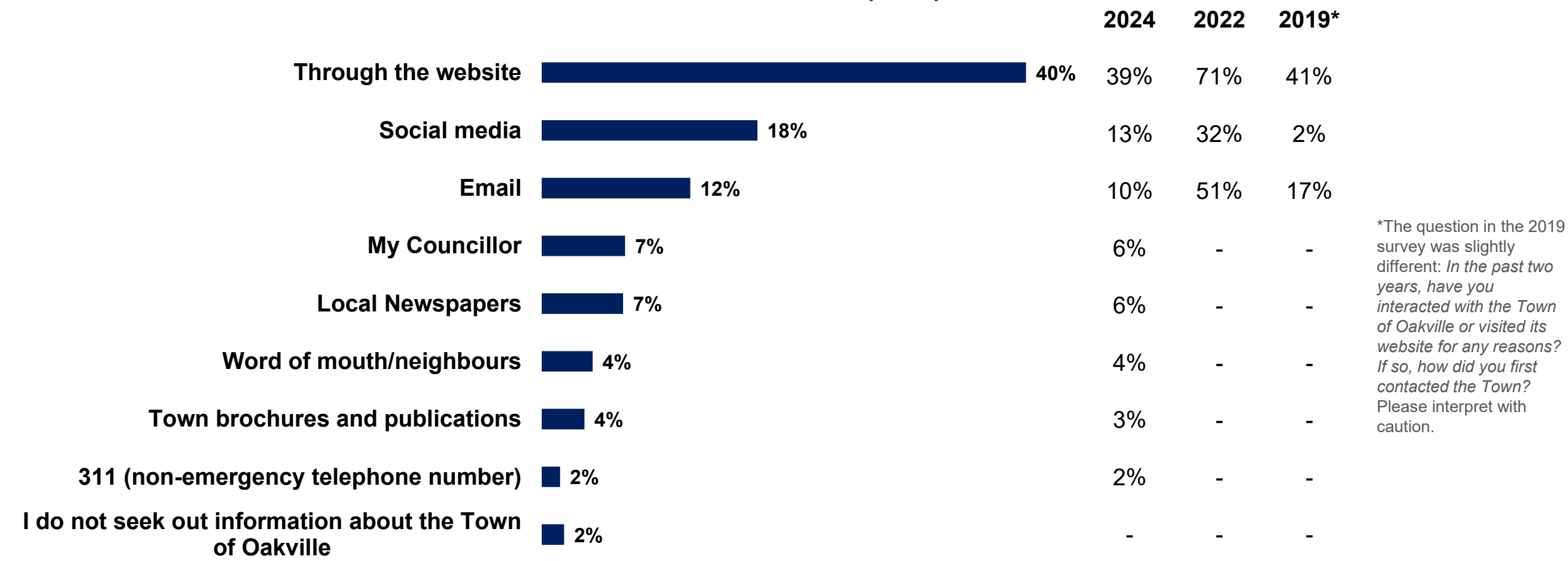
When dealing with the Town, nearly 4 in 5 residents (TOP2: 78%) are satisfied with the respectfulness of the employees, consistent with 2024 (TOP2: 76%). Satisfaction scores with other town contact services have also generally improved since 2024.



*Note: Respondents were asked to base their response on their most recent interaction with the Town in the 2022 report.
Q57. When dealing with the Town of Oakville, do you strongly agree, somewhat agree, somewhat disagree or strongly disagree with the following statements?
Sample Size: n=590
Base: All respondents (CAWI)

Finding Town Information

2 in 5 residents (40%) use the Town’s website to find information about the Town of Oakville, remaining consistent with 2024 (39%). More residents are also turning to social media (18%) as an information source since 2024 (13%).

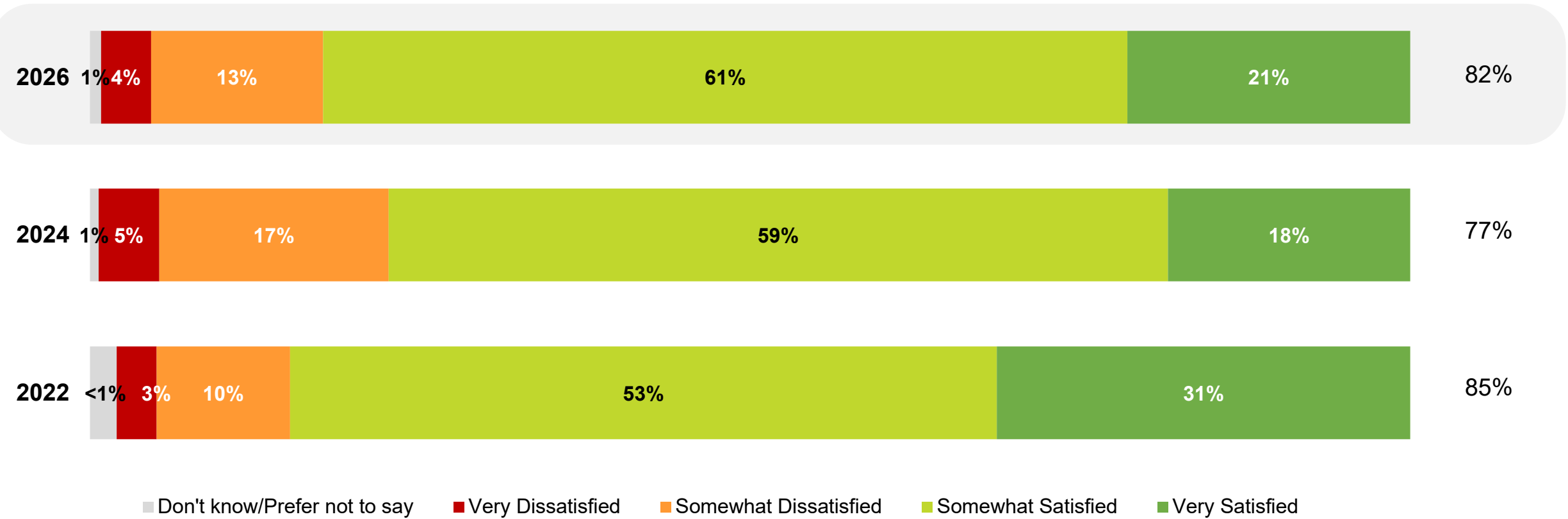


*Note: Visual shows mentions with 2% and higher, and excludes “somewhere else”, “don’t know”, and “prefer not to say”
Q63. How do you most often find information about the Town of Oakville?
Sample Size: n=590
Base: All respondents (CAWI)

Satisfaction with Town's Website

Around 4 in 5 residents (TOP2: 82%) who have interacted with the Town using the Town's website were satisfied with their experience using it, a slight improvement since 2024 (TOP2: 77%).

TOP2

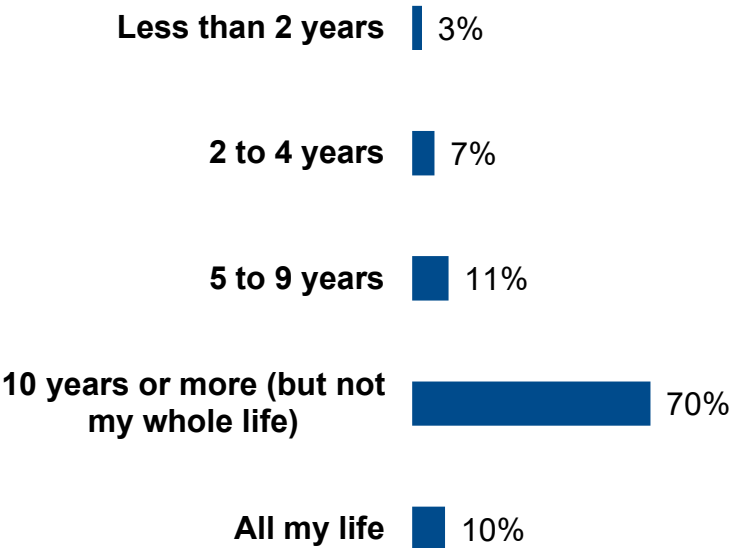


Z6. You selected the Town of Oakville's website as a way you find information about the town. Would you say you are very satisfied, somewhat satisfied, somewhat dissatisfied, or very dissatisfied with your experience using the Town's website?
Sample Size: n=238
Base: Respondents who used the Town of Oakville website (CAWI)

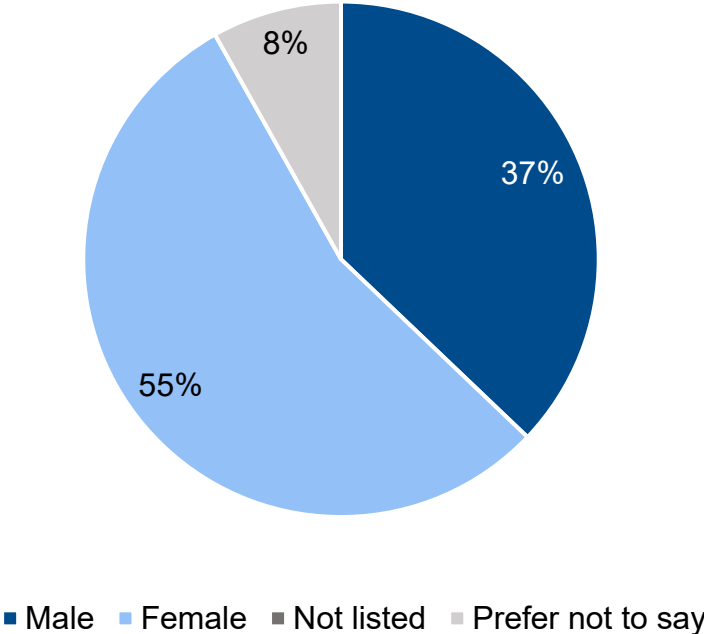
Demographics

Respondent Profile

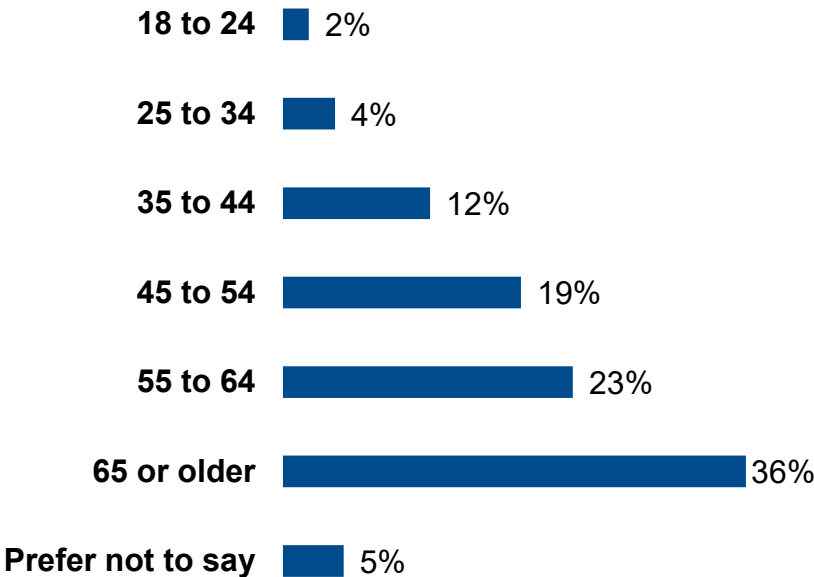
Years lived in Oakville



Gender

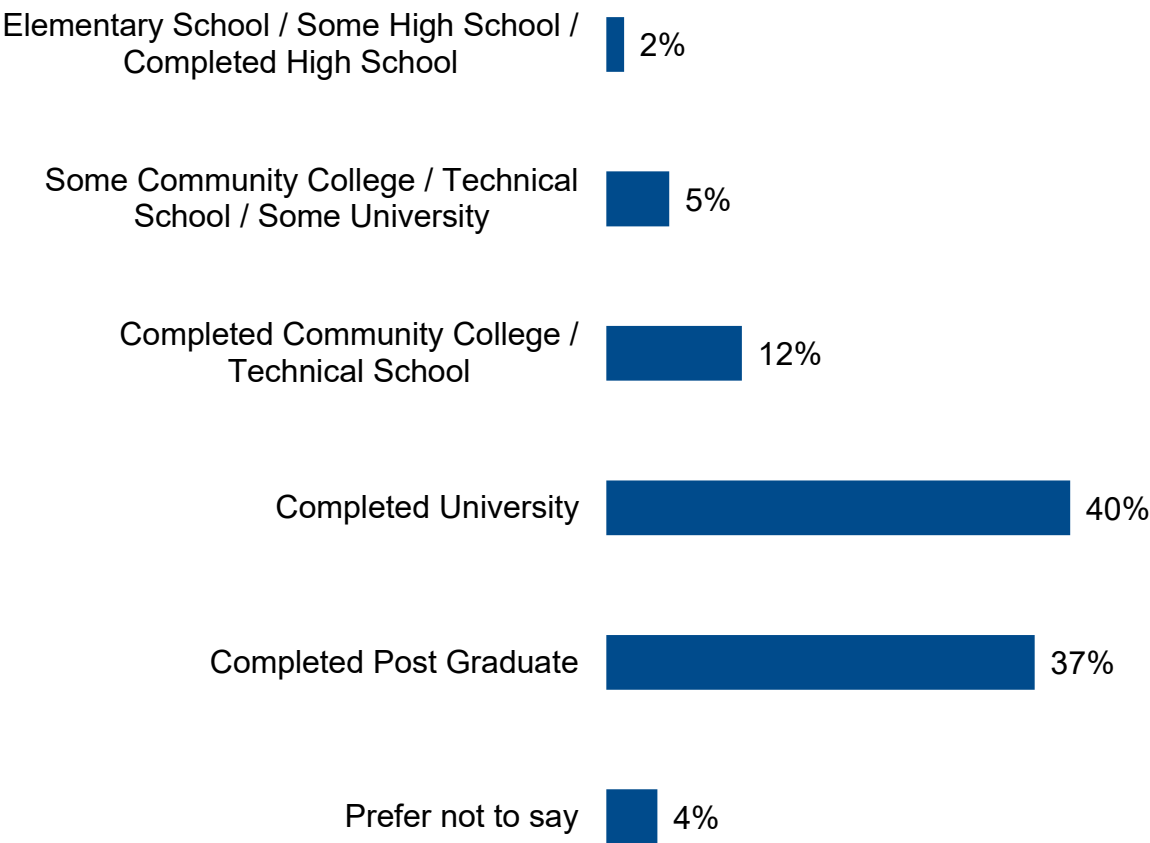


Age

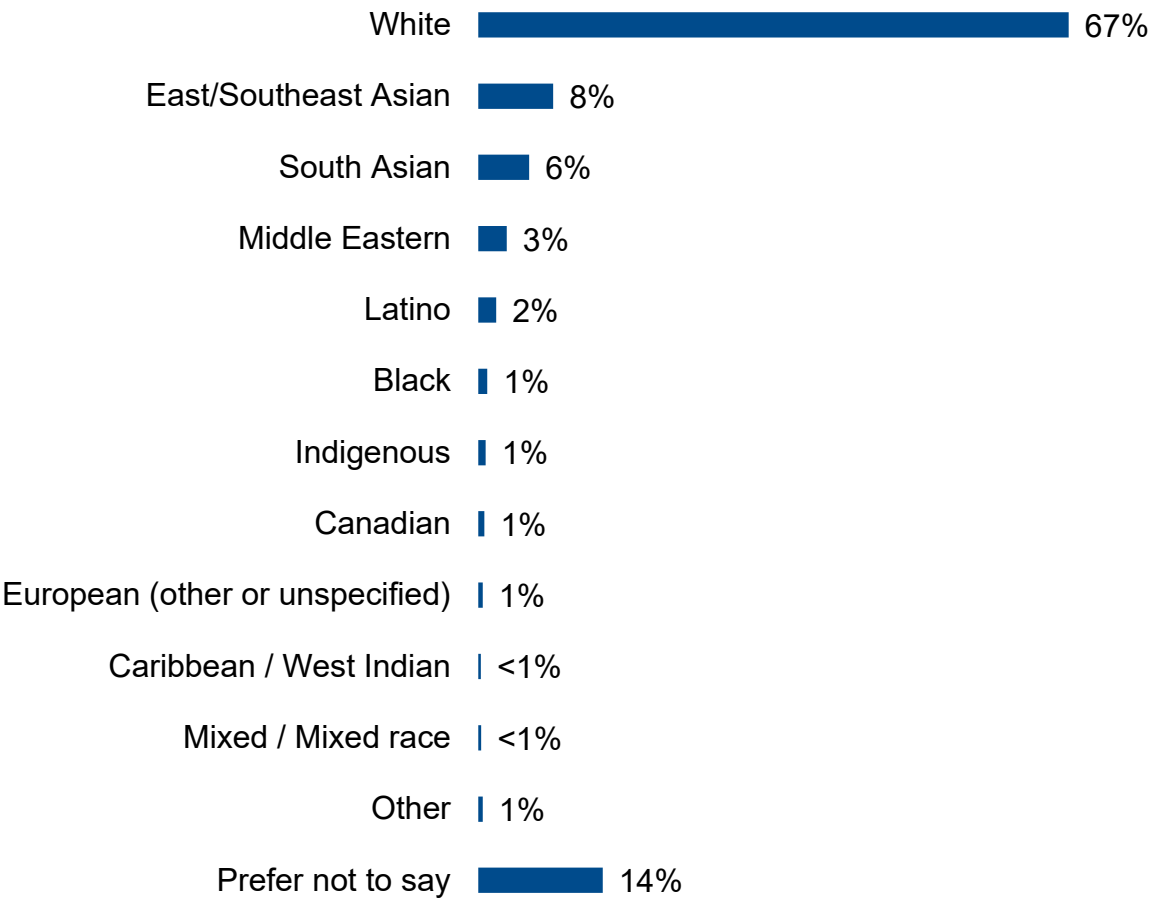


Respondent Profile

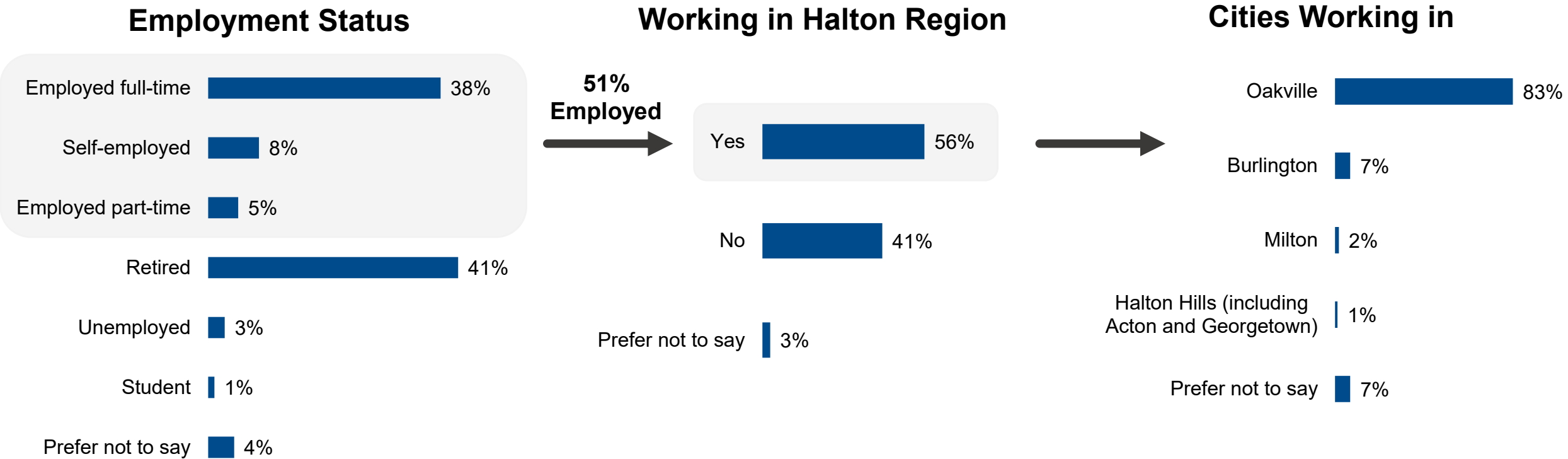
Education



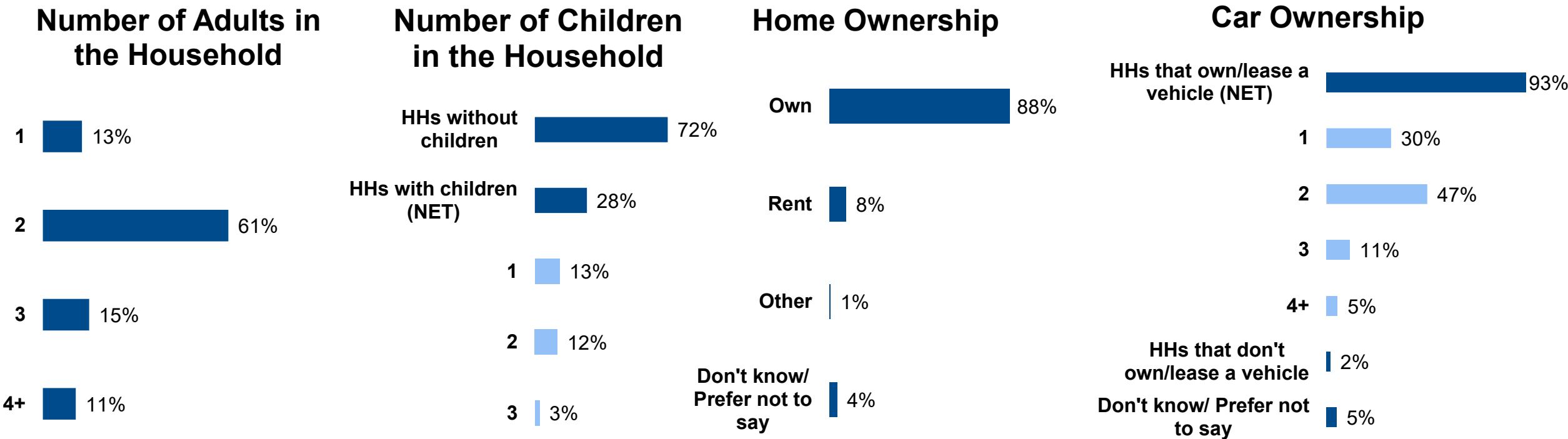
Ethnicity



Respondent Profile

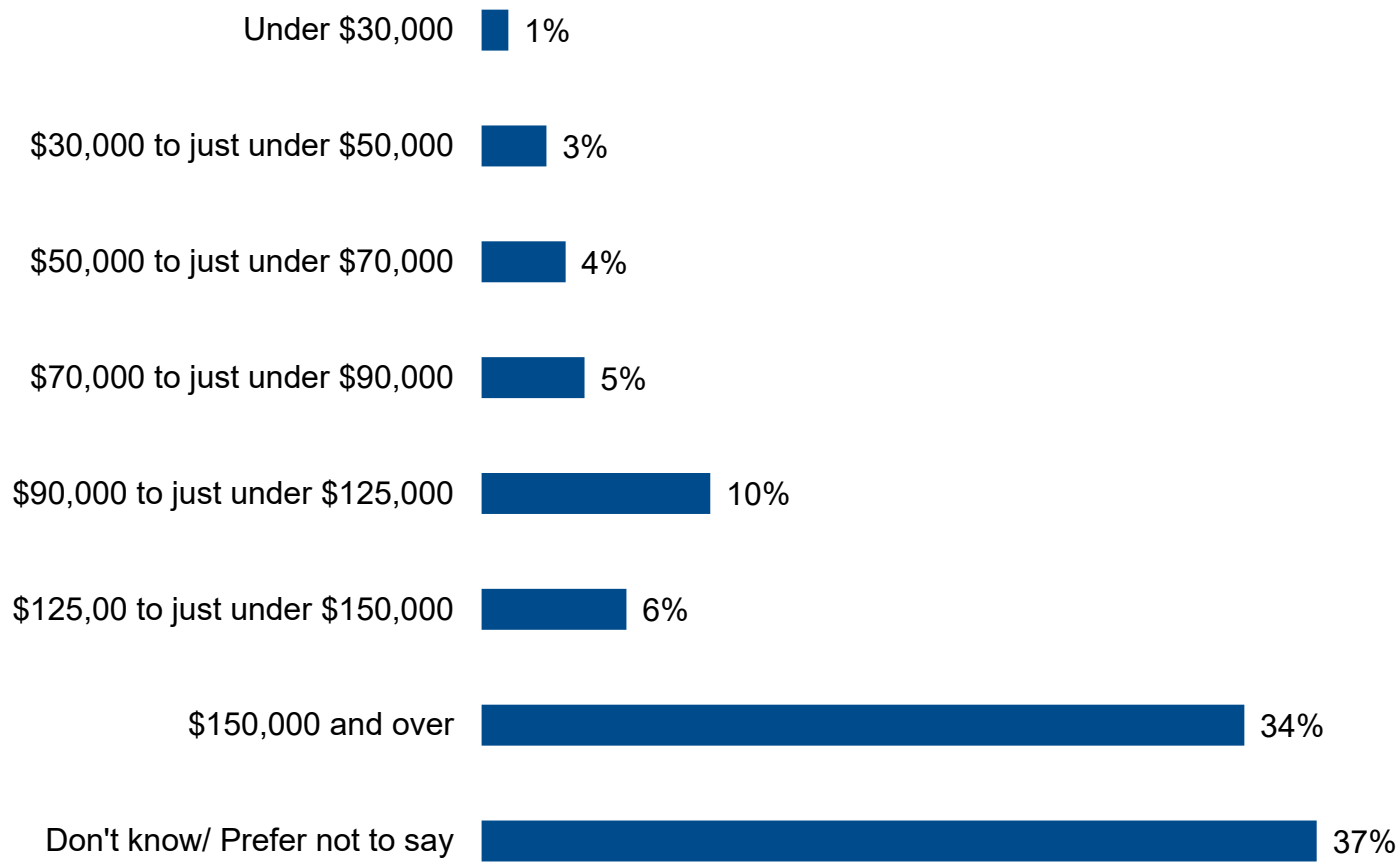


Respondent Profile

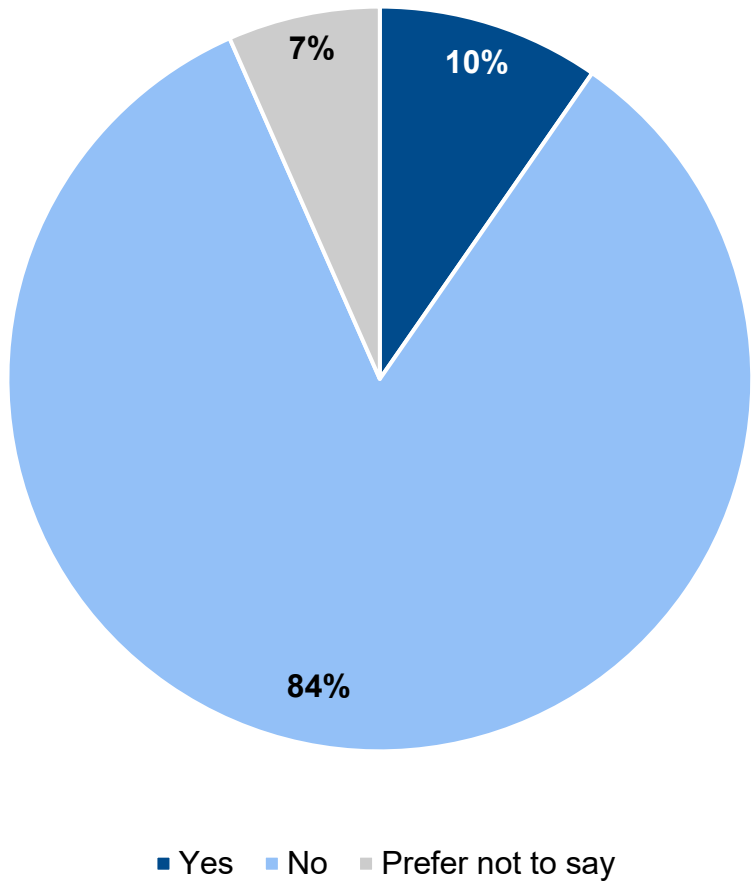


Respondent Profile

Household Income



Disability



Respondent Profile

Age	Forum Survey 2026 (u/w)	StatsCan Census (2021)
18 to 24	2%	8%
25 to 34	4%	13%
35 to 44	12%	18%
45 to 54	20%	22%
55 to 64	24%	18%
65 and older	38%	21%
Gender		
Male	40%	48%
Female	60%	52%
Income		
Under \$30,000	2%	8%
\$30,000 to just under \$50,000	5%	8%
\$50,000 to just under \$70,000	6%	9%
\$70,000 to just under \$90,000	7%	9%
\$90,000 to just under \$125,000	16%	15%
\$125,00 to just under \$150,000	10%	9%
\$150,000 and over	54%	42%

Education	Forum Survey 2026 (u/w)	StatsCan Census (2021)
Elementary School / Some High School / Completed High School	2%	9%
Some Community College / Technical School / Some University	6%	-
Completed Community College / Technical School	12%	49%
Completed University	42%	34%
Completed Post Graduate	39%	8%
Household		
Own	91%	78%
Rent	8%	22%
Adult Household Size		
1	13%	18%
2	61%	28%
3	15%	19%
4+	11%	35%

Note: Gender and age percentages from the 2021 Census data represent residents 20 years of age and older. Income, and education, percentages represent residents 15 years of age and older. Don't know and Prefer not to answer were excluded from the calculation.

StatsCan Sources: Statistics Canada. Census Profile, 2021Census

Respondent Profile

Employment	Forum Survey 2026 (u/w)	StatsCan Census (2021)
Employed (full-time, part-time, self-employed)	53%	58%
Unemployed	3%	8%
Not in the labour force (student, retired)	44%	35%

Ethnicity	Forum Survey 2026 (u/w)	StatsCan Census (2021)
White	78%	57%
East/Southeast Asian	10%	16%
South Asian	7%	14%
Middle Eastern	4%	6%
Latino	2%	2%
Black	1%	3%
Indigenous	1%	-
European (other or unspecified)	1%	-
Canadian	1%	-
Caribbean / West Indian	<1%	-
Mixed / Mixed race	<1%	-
Other	1%	2%

Note: Employment percentages from the 2021 Census data represent residents 15 years of age and older. Prefer not to answer was excluded from the calculation.

StatsCan Sources: Statistics Canada. Census Profile, 2021Census

REPORT

Council

Meeting Date: April 27, 2026

FROM: Corporate Strategy and Government Relations Department

DATE: April 14, 2026

SUBJECT: Indoor Asset Naming Procedure

LOCATION: Town-wide Page 1

WARD: Town-wide

RECOMMENDATION:

That Council receive the Facility and Indoor Asset Naming Procedure, as outlined in Appendix A.

KEY FACTS:

The following are key points for consideration with respect to this report:

- At the March 24, 2025 Council meeting, Council directed staff to investigate, report back and prepare a draft Indoor Asset Naming Policy for Council's consideration, including exploring the approaches of others, such as municipalities and school boards.
- Various policies and procedures exist at the Town to identify the process for naming corporate assets, including the Park Naming Procedure, Street Names for Public Roads Procedure, and Naming Rights Procedure.
- The Town of Oakville's Recognition Policy identifies how to facilitate recognition of significant Town assets, achievements, milestones, events, and cultural and community service contributions.
- At the time this report was requested, there was no documented Facility and Indoor Asset Naming Procedure. Staff have since formalized a procedure, attached as Appendix A, under the Recognition Policy. Commemorative naming in honour of individuals or organizations who have made significant contributions to the Town is not currently part of this procedure.
- This report provides options for Council's consideration to address commemorative naming, which could be incorporated into the Facility and Indoor Asset Naming Procedure.

BACKGROUND:

At the March 24, 2025 Council meeting, Council directed staff to investigate, report back and prepare a draft Indoor Asset Naming Policy for Council's consideration, including exploring the approaches of others, such as municipalities and school boards.

The Town's existing Recognition Policy includes several procedures for naming corporate assets in recognition of significant dates, occasions and contributions of individuals, teams, organizations and businesses. It is recommended that any process for commemorative naming of indoor assets be incorporated into the Facility and Indoor Asset Naming Procedure, rather than create a separate policy.

COMMENT/OPTIONS:

Various Town policies and procedures exist to address different naming scenarios for corporate assets:

1. The Naming Rights Procedure under the Corporate Grants, Sponsorship, Naming Rights and Advertising Sales Policy identifies a process and rules for naming facilities and rooms to recognize donations or sponsorship.
2. The Park Naming Procedure under the Recognition Policy identifies the process for naming and re-naming public parks and open space areas.
3. The Street Names for Public Roads Procedure under the Municipal Roads Policy identifies the process for naming public roads, including commemorative naming for streets.
4. The Facility and Indoor Asset Naming Procedure (Appendix A), developed in response to Council direction and aligned with the Recognition Policy, identifies the process for naming and re-naming corporate facilities and rooms within facilities.

While commemorative naming is permitted in other contexts within the Town, there is currently no process to consider or permit commemorative naming of rooms and indoor spaces within corporate facilities. Council's direction is required to determine whether such naming should be permitted. Subject to Council's direction, staff have provided a draft process for inclusion within the Facility and Indoor Asset Naming Procedure.

Staff have reviewed corporate asset naming policies and procedures across various other municipalities and jurisdictions, including school boards and post-secondary institutions, to identify best practices and lessons learned. The jurisdictional scan provided in Table 1 details the various approaches municipalities use to name indoor assets commemoratively or in recognition of individuals or organizations.

Facility and Indoor Asset Naming Procedure

The Facility and Indoor Asset Naming Procedure, as documented through this report, confirms the process for naming new corporate facilities. Facility naming conventions vary among municipalities but are commonly based on geographical characteristics, such as street names or neighbourhoods. This approach is the standard used in Oakville, with limited exceptions (e.g., Sir John Colborne Recreation Centre for Seniors). For municipal operating facilities, such as fire halls and works yards, it is standard practice to align the facility name with its function.

The name for new Town facilities is decided during the capital development process and presented to Council through a staff report. The Town's existing procedure only allows renaming of facilities under exceptional circumstances, such as the geographical reference of the facility changing. Requiring approval from Council or the governing body for facility naming is consistent with other municipalities and sectors.

While the first preference in municipalities is to have a geographically based facility name, other jurisdictions, such as school boards and universities, more commonly name facilities after individuals.

Indoor Asset / Room Naming

A review of municipal comparators indicates that, as a standard practice, official room names within buildings are typically based on the functional use of the space to support wayfinding and operations (e.g., Gymnasium A, Meeting Room 1). This practice may vary in circumstances where naming rights or sponsorships are approved for specific spaces.

Consistent with this common municipal approach, the Town's current practice is to maintain room names based on function. There is presently no process that permits non-financial commemorative naming of rooms or indoor spaces within Town facilities.

In jurisdictions where commemorative naming of indoor assets is permitted, it may be implemented through the use of a secondary, subordinate name that does not replace the formal functional name of the space. This approach is similar to the Town's practice for commemorative street name signs, where a commemorative designation is applied as a secondary name to the official street name.

Based on a review of practices and lessons learned at other municipalities, school boards, and post-secondary institutions, staff have developed options for Council's consideration should Council wish to permit commemorative naming of indoor assets. In most jurisdictions reviewed, commemorative naming frameworks are applied broadly across asset types. Accordingly, the jurisdictional scan presented in

Table 1 reflects commemorative naming practices generally, regardless of asset type.

Table 1 Commemorative Naming Jurisdictional Scan

Institution	Commemorative Naming Allowed	Posthumous Naming Only	Public Engagement	Approval Authority
City of Hamilton	Yes	No	Support petition and 30-day public review period	City Council
City of Mississauga	Yes	5 years posthumously	Required	City Council
City of Brampton	Yes	No	30-day public review period	City Council
City of Oshawa	Yes	2 years posthumously	30-day public review period	City Council
City of Burlington	Yes	No	Required	City Council
Town of Milton	Yes	No	Required *only for major facilities	Town Council *only for major facilities
Halton Region District School Board	Yes	No	Required	Board of Trustees
Peel Region District School Board	Yes	No	Required	Board of Trustees
Wilfrid Laurier University	Yes	No	Not required	Board of Governors
Toronto Metropolitan University	Yes	No	Not required	Board of Governors

The section below provides draft wording that may be added to the existing Facility and Indoor Asset Naming Procedure should Council direct staff to formalize a process for commemorative naming.

Commemorative Indoor Asset Naming

Should Council choose to permit commemorative naming of indoor assets, several considerations would need to be addressed, including the:

- Process by which a member of the public may request a commemorative name;
- Circumstances under which commemorative names will be considered;

- Length of time a commemorative name would remain in effect;
- Whether commemorative names must be assigned posthumously or may be approved for living individuals;
- The extent to which public engagement would be undertaken prior to assigning a commemorative name; and
- The final approval authority for commemorative naming.

Based on best practices in other jurisdictions, it is common for any member of the public to be able to submit a commemorative name request at any time. If commemorative naming is permitted, a proposed approach is that requests be submitted to the Town Clerk who will forward the request to staff for review. Best practices across jurisdictions also indicate that commemorative naming should be reserved for individuals, groups or organizations that have made a significant positive contribution to the community and where there is a clear and logical connection between the honouree and the asset (for example, a gym named after an Olympic athlete who trained there).

Table 2 presents example options for a commemorative naming section that could be added to the Facility and Indoor Asset Naming Procedure. The options reflect key elements that would need to be addressed in the procedure and that varied across jurisdictions reviewed but take into account lessons learned. These include the duration of commemorative naming, posthumous requirements, public engagement expectations and approval authority. The 10-year term is included as an option to balance a meaningful period of recognition with the need for appropriate, regular review.

Table 2 – Options to consider for commemorative naming of indoor assets

Option	Commemorative Naming Allowed	Time Period	Posthumous Naming Only	Public Engagement	Final Approval
1 (status quo)	No	N/A	N/A	N/A	N/A
2	Yes	10 years	No	Required, 30-day public review	Staff
3	Yes	10 years	No	Required, 30-day public review	Town Council
4	Yes	10 years	No	Not required	Town Council

The section below provides draft wording that may be added to the Facility and Indoor Asset Naming Procedure, should Council direct staff to formalize a process for commemorative naming. The wording currently reflects Option 2 from Table 2 but can be amended should Council select a different option. Consistent with the Town's park naming and commemorative street naming process, Option 2 identifies staff as the final approver of commemorative names.

Commemorative Room Naming

1. The Town may recognize local citizens or organizations by introducing a commemorative room name, provided it remains subordinate to the formal room name used for wayfinding and operations.
2. The formal room name (e.g., Meeting Room 1) must remain the name used on building maps, emergency plans, booking systems and directional signage. The commemorative name may appear on a secondary sign adjacent to the room entry.
3. Commemorative designations will be granted for a ten-year period, after which they may be revised, or removed.
4. Commemorative names recognize individuals, groups, or organizations that have made meaningful contributions to the community. A request for a room name should demonstrate that the proposed individual, group, or organization meets the following criteria:
 - a. Meaningful contribution to the community such as exceptional service or dedication that significantly benefited Oakville or reflecting indigenous history or heritage of the community;
 - b. Clear evidence of achievements or legacy such as outstanding in the fields of art, culture, community engagement, athletics, etc.;
 - c. Alignment with municipal values;
 - d. No reputational or ethical risk;
 - e. Logical connection to the facility.
5. The Town reserves the right to remove any commemorative name at any time, should conditions arise that makes the use of the name no longer in the best interest of the Town.
6. The approval process is as follows:
 - a. Requests must be submitted to the Town Clerk in writing and include a rationale addressing the criteria above, supporting documentation including a detailed biography of the individual, written explanation and evidence of volunteer or career achievements as they relate to the above criteria, consent from the family or next of kin, and three letters of support.
 - b. Upon receipt of a formal request, the Town Clerk will forward the request to the Director of Facility Services.
 - c. The Director of Facility Services, or their designate, reviews requests against the eligibility criteria and applicable Town policies.

- d. Where a proposed commemorative name is intended to reflect Indigenous history, language, culture, or heritage, the Town shall undertake consultation with appropriate local Indigenous Nations prior to approval.
- e. If requests meet the criteria, the Director of Facility Services or their designate shall undertake a 30-day public engagement period to allow comments on the proposed name.
- f. Following the 30-day public engagement period, the Director of Facility Services or their designate shall review the comments received and make the final decision regarding the proposed name.
- g. Final approval rests with the Director of Facility Services or their designate, and if a request is not approved, staff shall engage the requester to provide details about the rationale for the decision.
7. As new commemorative names are approved, the Director of Facility Services or their designate shall provide a memo to Town Council to advise of the commemorative name.
8. A list of commemorative names shall be maintained by the Facility Services department.

Should Council direct staff to proceed with allowing commemorative naming of indoor assets, the option selected by Council will be included in the existing procedure for Facility and Indoor Asset Naming.

CONSIDERATIONS:

(A) PUBLIC

This report provides information about the Town's facility asset naming procedure and considerations for commemorative naming of indoor assets.

(B) FINANCIAL

There are no financial impacts to the current Facilities and Indoor Asset Naming Procedure. If Council chooses to permit commemorative naming, there will be a nominal financial impact from the cost of producing signage reflecting the commemorative name. The cost and volume of requests is anticipated to be low and can be managed within the Facility Services operating budget.

(C) IMPACT ON OTHER DEPARTMENTS & USERS

Should Council direct staff to proceed with including commemorative naming as part of the Facility and Indoor Asset Naming Procedure, it will impact any department responsible for operating and maintaining facilities at the Town, including Facility Services and Recreation and Culture.

(D) COUNCIL STRATEGIC PRIORITIES

This report addresses Council's strategic priorities: Community Belonging and Accountable Government.

(E) CLIMATE CHANGE/ACTION

There is no direct impact to climate change or action as a result of this report.

APPENDICES:

Appendix A – Facility and Indoor Asset Naming Procedure

Prepared by:

Gagan Batra, Corporate Strategy Program Advisor,
Corporate Strategy and Government Relations

Submitted by:

Julie Clarke, Director, Corporate Strategy and Government
Relations

Facility and Indoor Asset Naming Procedure

Procedure number: MS-SPR-001-009
Parent policy number: MS-SPR-001
Section: Municipal services
Sub-section: Special requests
Author(s): Corporate Strategy and Government Relations
Authority: CAO
Effective date: 2026-04-27
Review by date: 2031

Purpose statement

This procedure outlines the process for naming buildings and interior rooms in corporate facilities.

Scope

This procedure applies to all corporate facilities owned and/or operated by the Town of Oakville, including, but not limited to, recreation centres, administrative buildings, fire halls, and works yards.

Procedure

Standard Building Naming

1. When the Town constructs a new corporate building, the name will be based on geographical affiliation which includes, but is not limited to, the following references:
 - a) A neighbourhood, community, or subdivision
 - b) An adjacent street
 - c) A noteworthy physical, environmental or scenic quality
 - d) Proximity to a recognizable facility or area
 - e) Topographical or ecological characteristics

2. The recommended name of a new corporate building is presented to Council through a staff report.
3. Certain buildings, such as fire halls and works yards, are given standard names and are exempt from a geographical naming convention.
4. In certain situations, naming of buildings or building features may be in recognition of significant financial gifts. The process for naming a building or building feature in recognition of a sponsorship or donation is identified in the Town's Corporate Grants, Sponsorship, Naming Rights and Advertising Sales Policy.

Building Renaming

5. Established names play an important role in community identity and pride. Requests to rename a corporate building will be considered only under exceptional circumstances, such as, the location's geographical reference has changed.
6. If an exceptional circumstance arises, consideration must be given to the cost and impact of changing existing signage, rebuilding community recognition, and updating records such as databases, letterhead, promotional materials, etc.
7. If a name change for a building is deemed necessary due to exceptional circumstances, they should adhere to the same process and considerations for naming a new building as outlined in the section above with Council approving the final name.

Room Naming

8. To support intuitive and accessible wayfinding for all building users, interior names shall:
 - a. Use function-based names (e.g., Meeting Room 1, Art Room 2);
 - b. Follow a logical organizational structure (e.g., zone identifiers, sequential numbering within each zone);
 - c. Ensure consistency across the facility;
 - d. Be short in length, easy to spell, and easy to pronounce; and
 - e. Support internal operational needs.
9. If naming rights for specific interior rooms are solicited by the Town, the process for naming will follow the Town's Corporate Grants, Sponsorship, Naming Rights and Advertising Sales Policy.

Joint ownership/operation

10. In cases where facilities are owned by the Town of Oakville but operated by another organization, the operating organization will consult with Town staff prior to naming or renaming any space to ensure alignment with this procedure.

References and related documents

Recognition Policy

Town of Oakville Corporate Grants, Sponsorship, Naming Rights and Advertising Sales Policy

Naming Rights Procedure

Definitions

Building: Includes all facilities owned and/or operated by the Town of Oakville, including, but not limited to, recreation centres, administrative buildings, fire halls, and works yards.

Room: Includes all substantial components of a building including meeting rooms, auditoriums, gymnasiums, lobby areas, and other like areas.

Responsibilities

Facility Services Department is responsible for building and room naming and ensuring compliance with this procedure.

The Director of Facility Services, or designate, shall be responsible for ensuring that these procedures are followed.

REPORT

Council

Meeting Date: April 27, 2026

FROM: Municipal Enforcement Services Department
Legal Department

DATE: April 14, 2026

SUBJECT: **Unsanctioned Youth Gathering Response for Bronte**

WARD: Ward 1 with Town-wide implications Page 1

RECOMMENDATION:

1. That By-law 2026-051, a by-law to amend Discharge of Fireworks By-law 2009-056, attached as Appendix A to the report from Municipal Enforcement Services, dated April 14, 2026, be passed.
2. That the administrative penalties listed in Appendix B to the report from Municipal Enforcement Services, dated April 14, 2026, be approved, and included in the Rates and Fees schedule.
3. That this report be shared with the Halton Regional Police Service.

KEY FACTS:

The following are key points for consideration with respect to this report:

- This report responds to Council direction from the August 11, 2025, Council meeting (Item 16.1), which directed staff to report back on measures to manage the escalating misuse of fireworks by youth in Bronte Village on both Victoria Day and Canada Day.
- The Halton Regional Police Service (HRPS) and Town staff documented significant safety issues in 2024 and 2025, including youth firing fireworks towards officers and the public, rapid crowd surges, and the use of local businesses as “evasion spaces”.
- Staff from Municipal Enforcement Services (MES), Oakville Fire, Parks and Open Space, Oakville Transit, Roads & Works and Communications and

Customer Experience completed a comprehensive unsanctioned event risk assessment informed by HRPS operational feedback.

- MES, Oakville Fire, HRPS, and the Bronte BIA will conduct coordinated outreach to late-night fast-food and convenience retailers to request that they undertake voluntary measures such as reduced service hours, temporary closures, or controlled entry to mitigate overcrowding and youth evasion concerns.
- Based on the risk assessment and coordination with HRPS, the following Town initiatives will be undertaken in Bronte:
 - MES and Oakville Fire staff will be onsite for cooperative enforcement with HRPS. HRPS will act as the sole lead agency for responding to disorderly behaviour or public safety incidents arising from misuse of fireworks.
 - Oakville Transit propose to temporarily adjust routes servicing the Bronte area to assist HRPS efforts.
 - Parks and Open Space will be removing access to public parking lots, washrooms and park benches within Bronte Village. Temporary fencing will be installed around the Bronte boat feature to discourage loitering.
 - HRPS and Oakville Communications and Customer Experience staff will coordinate a comprehensive public education and outreach campaign to raise awareness about the risks and penalties associated with the misuse of fireworks by youth.
 - HRPS has requested that additional temporary signage be installed in the Bronte area to serve as an added deterrent and reinforce expectations around lawful behaviour.
 - Amendments to the Discharge of Fireworks By-law Fireworks to expand existing prohibitions and increase administrative monetary penalties

BACKGROUND:

In 2025, large groups of youths rapidly overwhelmed the Bronte area and nearby commercial premises during the Victoria Day weekend. HRPS dispersed crowds and made arrests after fireworks were fired towards officers and the public.

On August 11, 2025, Council directed staff to report back on the following additional considerations:

1. Victoria Day in Bronte Village – Restricted Access Measures

That staff work with Halton Regional Police Service (HRPS) to explore the feasibility of restricting both vehicle and pedestrian access to Bronte Village on the evening of Victoria Day 2026, limiting entry to local residents only, in order to deter large, unsanctioned youth gatherings involving fireworks misuse.

Staff should also:

- Identify nearby potential spillover locations at risk of displaced activity.
- Identify proactive operational measures, including:
 - Early closure of parking lots at Shell Park and Coronation Park.
 - Other temporary adjustments intended to discourage fireworks-related activity in adjacent areas.

2. Canada Day Celebration in Bronte Village¹

That staff, in partnership with HRPS, conduct a comprehensive risk and safety assessment of the Canada Day celebration in Bronte Village, including public consultation, to determine whether the event can proceed safely in light of ongoing fireworks-related risks.

As part of this assessment, staff should consider:

- The feasibility of introducing additional supervised programming in the Lakeshore Road area, where youth have historically congregated unsupervised.
- Measures to reduce the availability of large, unprogrammed gathering spaces, consistent with the Bronte Canada Day celebration in past years.

3. Fireworks By-law Review²

As part of the ongoing review of the Town's Fireworks By-law, staff be directed to explore the following provisions:

a. Designation of High-Risk Fireworks Zones

¹ Staff reported to Council on this item on February 23, 2026: [Relocation of Canada Day Celebration](#)

² Staff will report back to Council on the review in 2027

- Identify specific areas with a documented history of fireworks-related disturbances (e.g., Bronte Village) for potential designation as *High-Risk Fireworks Zones*.
- Within these zones, explore the feasibility of enhanced enforcement tools and clarify the roles of HRPS and Municipal By-law Enforcement, including:
 - Targeted search powers of individuals and bags where fireworks are suspected, for the limited purpose of seizure and issuance of fines, without compensation.
 - Identify Town ability for Use of exigent powers under the *Federal Explosives Act* to support immediate search and seizure of fireworks or other explosive materials.
 - Temporary, targeted restrictions to mitigate disturbances, including those available under noise, nuisance, and loitering by-laws or through applicable municipal emergency powers, or others.

b. Possession of Fireworks by Minors & Parental Responsibility

- Prohibit the possession of fireworks by minors within defined High-Risk Fireworks Zones.
- Prohibit parents or guardians from permitting minors under their care to possess fireworks in these zones.
- Establish an offence for any person to purchase, provide, or transfer fireworks to a minor.
- Empower By-law Enforcement Officers and/or Police Officers to seize and dispose of fireworks in a minor's possession without compensation.
- Introduce a *Parental Accountability Clause* enabling charges where a parent or guardian knowingly permits or fails to prevent minors obtaining fireworks.
- Review and, if necessary, increase any existing applicable fines and penalties to ensure they serve as a deterrent.

c. Preventive Communications and Outreach Campaign

- That staff identify for Council consideration a comprehensive public education and outreach campaign in partnership with HRPS, Oakville Fire, local school boards, parent councils, youth organizations, community groups, and local media to:
 - Raise awareness about the risks and penalties associated with youth fireworks misuse, using communication channels and outreach methods that speak directly to youth audiences, including peer-to-peer messaging.
 - Target parent-focused messaging that highlights recent incidents in Bronte Village and reinforces legal

responsibilities under the revised by-law, including the potential for fines and enforcement action.

4. Referral to the Halton Regional Police Services Board

That Staff Report Request is shared with the Halton Regional Police Services Board for their awareness and to support inter-agency coordination and enforcement planning.

Jurisdictional Authority

Halton Regional Police Service

HRPS is the lead authority responsible for responding to unsanctioned youth gatherings that escalate into disorder, rioting, or public safety incidents. HRPS has the legal authority, training, equipment, and operational mandate to address public order concerns, manage large or volatile crowds, and intervene where there is a risk of violence, significant property damage, or harm to the public or first responders. These circumstances require a police-led response to ensure lawful, coordinated, and proportional enforcement actions.

HRPS responsibilities and capabilities include:

- Crowd control and dispersal of large or disorderly gatherings.
- Enforcement of the Criminal Code and applicable Provincial statutes.
- Arrest and detention powers.
- De-escalation and public-order policing tactics.
- Establishment of controlled perimeters and road closures.
- Coordination of emergency response where public safety risks escalate.

At the Police Services Board meeting on March 26, 2026, the Board approved the following:

- That the Board designate on its own accord the Bronte Area on Victoria Day and the Bronte Area on Canada Day as separate major events under Policy PoP05 – Policing Designated Major Events based on assessments under Section 3.6, 3.8, 3.9.

This provides, among other things, the Chief of Police shall ensure that: public order is maintained, persons are safeguarded from injury, and property is safeguarded from damage – without unduly infringing on rights and freedoms; and should the threat of riotous and/or violent behavior pose elevated risk of personal injury or property damage, that police response is graduated and clearly communicated in advance to the public present at the Designated Major Event.³

³ [PoP05-Policing-Designated-Major-Events-approved-22may25.pdf](#)

Municipal Enforcement Services

MES contributes to community safety through education, prevention and enforcement of municipal by-laws. MES officers conduct inspections of properties and premises and support regulatory compliance initiatives across the Town. MES officers do not have the authority to detain individuals or compel identification; public-order enforcement and crowd control are led by HRPS.

In the context of fireworks, MES may issue Administrative Penalties (AP) where appropriate once an offending youth has been removed from active disturbances and the situation is stabilized by HRPS. MES will also support risk reduction efforts by monitoring late-night businesses for compliance with the Licensing By-law and taking steps to prevent lineups, loitering, or conditions that could contribute to disturbances.

MES support activities may include:

- Issuing APs in controlled environments where conditions allow;
- Monitoring late-night restaurants and variety stores for compliance with licensing requirements, including:
 - ensuring businesses are not facilitating disturbance by allowing large groups of youths to queue or loiter outside
 - confirming operators are taking reasonable steps to manage customers, lineups, and nuisance behaviour
- Sharing observations and emerging issues with HRPS to support coordinated response efforts.

MES activities are delivered within a defined regulatory mandate and are intended to complement police operations through targeted compliance and prevention measures.

Oakville Fire (Fire Code compliance)

Fire Prevention Officers will monitor *Fire Code* compliance, with an emphasis on public safety risks that may increase during periods of heightened activity. Fire Prevention support includes:

- Monitoring establishments for Occupancy Limit compliance, especially late-night venues attracting youth;
- Addressing Fire Code violations that pose an immediate safety risk;
- Coordinate with HRPS and MES where fire safety concerns overlap with other public order issues.

In summary, HRPS is the lead authority for addressing disorder, crowd control, and public safety risks associated with unsanctioned gatherings. MES supports this work through regulatory oversight and compliance activities. Fire Prevention Officers

focus on occupancy and fire safety compliance to prevent additional safety risks from compounding these situations.

To mitigate the risks arising from the misuse of fireworks, MES has worked with other departments and in consultation with the HRPS to provide a number of recommendations in relation to the planned Victoria Day response, which could also be applied for Canada Day.

COMMENT/OPTIONS:

Specialized High-Risk Fireworks Zones

As part of the review of the Town's Discharge of Fireworks By-law, staff carefully considered a range of enhanced enforcement tools, including the designation of High- Risk Fireworks Zones⁴ and temporary restrictions like those used in other jurisdictions. While some of these measures have been employed elsewhere, most notably through court injunctions to address alcohol- fuelled, adult- oriented street gatherings such as those associated with St. Patrick's Day celebrations in Waterloo, staff do not recommend such approaches. The unsanctioned gatherings observed in Bronte predominantly involve younger youth, between the ages of 14 and 17, and differ materially from the large- scale, adult- oriented events that have justified extraordinary measures, such as the court injunction in Waterloo. Applying injunction- based controls would require demonstrating a history of sustained incidents that could not be adequately controlled with existing tools. In consultation with HPRS, current policing tools are sufficient to respond to public safety risks as they arise, and that additional extraordinary measures are not required from an operational policing perspective given the designation of both Victoria Day and Canada Day as Designated Major Events by the HRPS Board.

Parental Accountability

Generally, the *Provincial Offences Act* does not provide authority to extend liability to a parent or guardian solely by virtue of their relationship to a minor where that parent or guardian did not personally commit the offence. There are limited circumstances where liability may be extended to a person who did not directly engage in the offending conduct; however, these situations are typically confined to private property. For example, a property owner may be charged with a Noise By-law violation arising from the conduct of their children, even if the owner was not present at the time of the offence. In such cases, liability is grounded in the owner's duty of care and control over the property, rather than the familial relationship itself.

⁴ The Town's Fireworks By-law already prohibits discharge of Fireworks onto, in or on any highway, street, lane, square, public park or other public place, unless in accordance with a permit issued for such purpose

Similarly, there may be circumstances on public property where accountability arises through a permitting process. For instance, when a parent obtains a permit to use a Town facility or park for a function, that individual may be held responsible for the actions of minors in attendance under the terms and conditions of the permit. These scenarios are materially different from situations where no legal connection to the property exists. In the absence of ownership, occupancy, or control over the location where the offence occurred, there is no legal foundation to extend responsibility to a parent or guardian. However, as discussed below, adding notice to parents⁵ for any enforcement proceedings against young people (those under 18) and increasing certain penalties will ideally engage parents in addressing these matters with their children.

Overview of Enforcement Options for Youth Fireworks Violations

Under provincial legislation, only persons 12 years of age and older may be subject to enforcement action. For youth under 16 years of age, the Town's [Progressive Enforcement Procedure](#) identifies police as the primary enforcement authority, which takes on greater importance in situations that are volatile or present elevated safety risks. MES does not have the authority to compel identification, nor are officers trained or equipped to manage enforcement interactions involving young persons in unstable or confrontational environments, making a police-led response essential in these circumstances.

However, once a youth has been safely transferred to a controlled setting, MES may issue an AP, either directly or by mail, based on information provided by HRPS. Importantly, an AP does not require a court appearance and does not result in a criminal record.

To strengthen accountability and transparency, staff are proposing an amendment to the Discharge of Fireworks By-law allowing for a notice to be sent to a parent or guardian whenever a person under 18 is issued an AP for a fireworks violation. This measure is intended to ensure parents and guardians are fully informed of the consequences arising from their child's behaviour.

In situations where police determine that an AP is not appropriate, they retain the discretion to proceed under the *Provincial Offences Act*, which includes specific safeguards for youth, such as summonses being made returnable to Youth Court and mandatory notice to parents. Such charges may be resolved through the youth diversion program.⁶

⁵ Notice to parents would generally align with the provisions authorized by law for young persons in the *Provincial Offences Act*, s.96 and 107(4) as well as the *Youth Criminal Justice Act*, s.26

⁶ [Youth Engagement | Halton Regional Police Service](#)

MES Response

Fireworks By-law and Explosive Act Review

Explosives Act

Fireworks are governed by the federal *Explosive Act*, which provides only adults 18 and older are permitted to buy and use fireworks. Younger people are permitted to use fireworks only if they are supervised by an adult. Natural Resources Canada administers the *Explosives Act* and Regulations, with the goal to keep Canadians safe and secure. This includes regulating activities related to fireworks and pyrotechnics, which covers consumer and display fireworks, special effect pyrotechnics and fireworks accessories. However, the Explosives Regulatory Division only addresses certain circumstances⁷ that do not include incidents that have occurred in Bronte.

Town by-laws

Under the *Municipal Act*, a municipality may,

- (a) prohibit and regulate the sale of fireworks and the setting-off of fireworks;
- (b) prohibit the activities described in clause (a) unless a permit is obtained from the municipality for those activities and may impose conditions for obtaining, continuing to hold and renewing the permit, including requiring the submission of plans.

Staff undertook a full review of applicable by-laws to assess how existing legislative tools could strengthen community safety and support HRPS. This review included an assessment of potential measures such as prohibiting individuals under 18 years old from possessing fireworks.

After consultation with HRPS, staff are recommending an amendment to the Discharge of Fireworks By-law 2009- 056 to expand the existing prohibition, which currently restricts the discharge of fireworks by individuals under 18 years of age, to also prohibit the possession of fireworks by persons under eighteen. Additional amendments would further authorize HRPS officers, where appropriate, to confiscate and dispose of fireworks that are possessed or used illegally under the by-law. The proposed amendments are set out in Appendix A.

To promote compliance, strengthen deterrence and reflect the seriousness of these behaviours without being punitive⁸, the minimum administrative monetary penalty has been increased from \$300 to \$500 for a first violation, with a heightened

⁷ [Reporting an incident involving explosives or restricted components - Natural Resources Canada](#)

⁸ Section 434.1(3) of the *Municipal Act* provides that the amount of an administrative penalty established by a municipality shall not be punitive in nature and shall not exceed the amount reasonably required to promote compliance with a by-law of the municipality.

minimum penalty of \$1000 for violations involving the discharge of fireworks in a manner that endangers public safety, including firing fireworks into crowds or toward vehicles or private property. These changes are reflected in the changes made to the Rates and Fees schedule (Appendix B).

Violation	Current Penalty	Proposed Penalty
Contravene an Order	\$300.00	\$500.00
Discharge fireworks creating an unsafe condition	\$300.00	\$1000.00
Discharge fireworks that may create an unsafe condition	\$300.00	\$1000.00
Possess Firecrackers	\$300.00	\$500.00
Possess Prohibited Fireworks	\$300.00	\$500.00
Person under the age of 18 possessing fireworks (New)	N/A	\$500.00
Discharge Firecrackers	\$300.00	\$500.00
Discharge Prohibited Fireworks	\$300.00	\$500.00
Person under the age of 18 discharge fireworks	\$300.00	\$500.00
Discharge fireworks in a public park	\$300.00	\$500.00
Obstruct an Officer (New)	N/A	\$500.00

Business Engagement

A reoccurring operational issue identified by HRPS is youth evasion through open restaurants. Teens form long “pseudo-queues” claiming to wait for service, which frustrates loitering enforcement and leads to over-capacity, blocked exits, and unsafe interior conditions. In some instances, businesses contacted HRPS for assistance in managing crowds that develop on site, including situations where those gatherings were initially permitted or allowed to form by the business. Staff have sought tools that prevent problems in real time, protect life safety and reduce police burden.

Staff have engaged the Bronte BIA to explore a coordinated approach to outreach with late-night fast-food restaurants and convenience stores operating in the Bronte area on Victoria Day and Canada Day. These businesses, when open during periods of significant disruption, can inadvertently create opportunities for large groups of youth to enter private property, evade police, and undermine loitering enforcement efforts. In several past incidents, such establishments have also experienced rapid overcrowding, creating safety concerns related to occupancy limits and Fire Code compliance.

To address these issues, a joint team consisting of representatives from the Bronte BIA, Oakville Fire, MES, and HRPS will conduct an informational open house followed by site visits with all fast-food and convenience store operators that would normally be open to the public on Victoria Day. The purpose is to highlight

operational concerns, outline public safety risks, and seek voluntary cooperation from businesses to:

- Limit front-counter and dine-in hours at fast-food restaurants during the impacted hours.
- Temporarily close convenience stores to the public, or alternatively, retain security personnel capable of managing and restricting customer entry to maintain safe occupancy levels.

Where available, businesses may continue to operate drive-thru services or support delivery orders. However, if HRPS determines that a temporary closure of Lakeshore Road is required for public safety, then these service alternatives may not be feasible.

Businesses will also be reminded of their obligations under the Town of Oakville Licensing By-law 2015-075, Schedule 16, Section 6, which states:

“Within a licensed premises or around the immediate outside area of the licensed premises, no Licensee shall cause or permit any:

- (a) person to loiter, create a disturbance or cause undue noise; or
- (b) activity contrary to the protection of public health and safety.”

Property owners and operators will be advised that MES and Oakville Fire staff will be present on Victoria Day and Canada Day to ensure compliance with these provisions. They will also be notified in advance that any violations will be treated with seriousness, given that the associated safety risks and expectations will have been clearly communicated well before the event.

Oakville Fire Response

Oakville Fire has confirmed that it will have staff deployed in the Bronte area on Victoria Day and Canada Day to monitor conditions within late-night establishments identified as high-risk by HRPS. While Oakville Fire does not have the authority to issue orders to close or suspend operations under these circumstances, staff will be present to assess real-time conditions and gather evidence should Fire Code violations arise.⁹

Prior to the event, businesses will be clearly advised of the risks associated with overcrowding, obstructed egress routes, and other fire safety hazards that may emerge during periods of significant disruption. Oakville Fire’s presence on Victoria Day will therefore focus on determining whether operators have taken reasonable

⁹ Staff are reviewing recent amendments authorizing the issuance of APs for violations of the *Fire Protection and Prevention Act*

steps to address these concerns and whether the cautions provided during pre-event outreach were followed.

If Oakville Fire observes conditions that could constitute a contravention of the Fire Code, staff will document those observations to support potential charges or enforcement action after the event. This approach ensures that operators are held accountable for maintaining safe conditions without requiring Oakville Fire to intervene directly during peak activity periods, where doing so could compromise staff safety or interfere with HRPS operations.

Oakville Fire remains fully aligned with the broader inter-agency strategy and will contribute to ensuring public safety by monitoring conditions, identifying potential fire safety violations, and supporting post-event enforcement where warranted.

Parks and Open Space Response

Parks and Open Space has committed to support the HRPS response by:

- locking access to all parking lots and locking public washrooms in the Bronte area at a time determined by HRPS;
- temporarily removing park benches along Lakeshore Road;
- suspending permits for sports field use;
- fencing to be installed around the Bronte boat feature located on the north-west corner of Lakeshore Road West and East Street;
- notifying boaters in Bronte harbour of disruption caused by planned road closures; and
- illuminating Bronte Athletic Field as an additional deterrence.

Roads & Works Response

Roads & Works has committed to delivering road closure material to the area in advance of the planned response. The materials will be used to restrict vehicular access to the area at a time determined by HRPS. HRPS will work with staff to determine the equipment best suited for this operation and the timing of its delivery. HRPS will be responsible for the deployment of these materials.

Road and Works staff will install signage throughout the Lakeshore Road corridor in Bronte as requested by HRPS.

Oakville Transit Response

Oakville Transit will support the HRPS response by:

- re-routing buses in the event of a road closure;
- updating their website to support emergency changes;

- placing notices at bus stops alerting passengers to the potential of a disruption of service;
- having pre-determined routes available for drivers in the event of an emergency/planned closure; and
- providing customers with ad-hoc stops along the revised routes.

HRPS will communicate directly with Oakville Transit to request any changes.

Communications and Customer Experience Response

Communications and Customer Experience will support the response by committing to:

- undertaking a focused public education campaign to promote safe fireworks use and reinforce compliance with municipal by-law regulations, with the goal of reducing misuse and improving community safety around key holiday periods, including Victoria Day and Canada Day;
- collaborating with HRPS, Oakville Fire, local school boards, youth organizations, and community groups, as well as local media;
- developing and sharing clear, accessible messaging tailored to both youth and parents, as well as the greater Oakville community.

This outreach will raise awareness of risks, responsibilities, and enforcement consequences that may result from violating municipal by-laws or the Criminal Code.

HRPS Response

HRPS will liaise with all Town departments to communicate the timing requirements for the operation and ensure municipal support functions are aligned accordingly. HRPS sharing their operational schedule and needs as early as possible will provide departments with sufficient time to plan and allocate the necessary resources.

HRPS has requested that the Town deploy additional signage in Bronte to reinforce expected behaviour and deter unlawful activity during any unsanctioned gathering. In response, staff are assessing opportunities to install temporary signage on existing street-light and utility poles throughout the area, as well as position mobile message boards at the key entrances to Bronte Village.

The messaging will clearly outline behaviours that constitute violations under the Town's Nuisance By-law and Discharge of Fireworks By-law, as well as Criminal Code offences. The behaviours to be highlighted will include disorderly conduct having a detrimental impact on area properties, loitering, unsafe fireworks use, and other activities that pose risks to public safety.

The objective is to provide prominent, easily visible reminders that these behaviours are prohibited and that enforcement actions including fines and charges may follow. This enhanced signage strategy is intended to support HRPS by reinforcing expectations before individuals enter the area, providing clarity to the broader community, and serving as a visible deterrent to youth who may be unaware of, or disregard, applicable by-law requirements. It also complements the Town's broader communication efforts aimed at raising awareness of risks, responsibilities, and the legal consequences associated with unsafe or unlawful conduct. HRPS Communications staff will coordinate content with the Town's Communications and Customer Experience staff.

Budget Impacts

The estimated costs outlined are specific to Victoria Day activities; however, while operational requirements for Canada Day may vary, similar resourcing levels are anticipated.

Department	Estimated support cost
Municipal Enforcement Services	\$3400
Oakville Fire Department	\$2600
Parks & Open Space	\$5100
Roads & Works Operations	\$1800
Oakville Transit	\$2400 - 3600

All costs associated with the response to unsanctioned youth gatherings on Victoria Day and Canada Day will be accommodated within the approved 2026 departmental operating budgets.

NEXT STEPS:

Upon Council approval, staff will:

- proceed with the 2026 operational plan described in this report.
- finalize all operational details in consultation with HRPS.
- engage with impacted businesses, residents and community groups through targeted advanced meetings and communications.
- undertake a post-event review to assess operational outcomes and safety considerations, informed by data, incident reporting, and feedback from HRPS and other internal partners; and
- implement any identified improvements.

CONSIDERATIONS:

(A) PUBLIC

Communications and Customer Experience will support communications related to the Victoria Day and Canada Day events, including advanced public notification, interest group communications, and ongoing updates through the Town's established channels. Targeted communications will be provided to residents directly impacted by road closures, bus re-routing and parking restrictions. Collaboration with the Bronte BIA will support a coordinated, multi-team approach to addressing issues affecting local businesses. Through this engagement, businesses will be advised of the public safety concerns associated with the unsanctioned event and made aware of the potential consequences of failing to take reasonable steps to mitigate the identified risks.

(B) FINANCIAL

All costs associated with the planning and delivery of the 2026 response will be accommodated within the approved 2026 departmental operating budgets.

Upon approval by Council, the rates and fees will be updated on the Town website.

(C) IMPACT ON OTHER DEPARTMENTS & USERS

The planning and delivery of the response will require coordination across multiple departments, including MES, Parks and Open Space, Roads & Works, Oakville Fire, Communications and Customer Experience, Oakville Transit, and consultation with HRPS.

(D) COUNCIL STRATEGIC PRIORITIES

This report addresses Council's strategic priorities of Growth Management, Community Belonging, Environmental Sustainability, and Accountable Government.

(E) CLIMATE CHANGE/ACTION

N/A.

APPENDICES:

Appendix A – By-law 2026-051, a by-law to amend Discharge of Fireworks By-law 2009-056

Appendix B – Rates and Fees Schedule changes

Prepared by:
Craig Williams – Strategic Business Advisor
Municipal Enforcement Services

Nadia Chandra – Assistant Town Solicitor
Legal Services

Submitted by:
Doug Carr, Town Solicitor
Legal Services

Selena Campbell – Director, Municipal Enforcement
Municipal Enforcement Services

THE CORPORATION OF THE TOWN OF OAKVILLE

BY-LAW NUMBER 2026-051

A by-law to amend By-law 2009-056, being a by-law to regulate the discharge of fireworks

WHEREAS section 121 of the *Municipal Act*, 2001, S.O. 2001 c. 25, as amended (the “Act”) authorizes Council to enact by-laws to prohibit and regulate the setting off of fireworks;

WHEREAS By-law 2009-056, a by-law to regulate the discharge of fireworks, as amended was approved by the Council for the Corporation of the Town of Oakville (the “Council”) on April 6, 2009;

WHEREAS Council wishes to amend By-law 2009-056 as set out in this By-law;

COUNCIL ENACTS AS FOLLOWS:

1. Section 1 DEFINITIONS of By-law 2009-056 is hereby amended by adding the following new definitions:

“**Confiscate**” means to seize and take physical control of Fireworks in the possession of any person who is in contravention of this By-law;

“**HRPS Officer**” means a police officer who is a member of the Halton Regional Police Service;

2. Section 2 PROHIBITIONS of By-law 2009-056 is hereby amended by:

- a. renumbering subsection 2(b), being the subsection that begins with the words “discharge Display” as subsection 2(b.1);
- b. deleting the word “or” at the end of subsection 2(k);
- c. adding the word “or” to the end of subsection 2(l); and
- d. adding new subsection 2(m) as follows:

- m) hinder or obstruct or attempt to hinder or obstruct any Officer who is exercising a power or performing a duty under this By-law.

3. Section 2 PROHIBITIONS of By-law 2009-056 is hereby amended by deleting subsection 2(h) and substituting the following:

h) possess or discharge Fireworks unless such person has reached eighteen years of age;

4. By-law 2009-056 is hereby amended by adding new Section 4.1.1 as follows:

4.1.1 ENFORCEMENT

- a) Any person authorized by the Corporation of the Town of Oakville to enforce by-laws, including Municipal Law Enforcement Officers, provincial offences officers and Halton Regional Police Officers, are hereby authorized to enforce this By-law.
- b) Officers may enter on any land and building or structure thereon, at any reasonable time for the purpose of carrying out an inspection to determine whether or not the following are being complied with:
 - (i) the provisions of this By-law;
 - (ii) an order made under this By-law; or
 - (iii) an order made under section 431 of the Municipal Act.
- c) For the purposes of an inspection under subsection 4.1.1(b), an Officer may:
 - (i) require the production for inspection of documents or things relevant to the inspection;
 - (ii) inspect and remove documents or things relevant to the inspection for the purpose of making copies or extracts;
 - (iii) require information from any person concerning a matter related to the inspection; or
 - (iv) alone or in conjunction with a person possessing special or expert knowledge, make examinations or take tests, samples or photographs necessary for the purposes of the inspection.
- d) An HRPS Officer who observes a contravention of this By-law may confiscate any Fireworks or Prohibited Fireworks in the possession of

the person under the age of eighteen who committed the contravention. Failure to surrender any Fireworks or Prohibited Fireworks may be deemed to constitute the offence of obstruction of the HRPS Officer.

- e) Any Fireworks confiscated by an HRPS Officer pursuant to subsection 4.1.1(d) may become the property of the Halton Regional Police Service and may subsequently be disposed of according to law.
5. Section 4.2 ADMINISTRATIVE PENALTIES of By-law 2009-056 is hereby amended by deleting subsection 4.2(b) and substituting the following:
- b) Each person who has been issued a penalty notice, save and except for a violation of subsection 2(c) of this By-law shall, upon issuance of the penalty notice, be liable to pay an administrative penalty to the Town in the amount of \$500 or as revised in the rates and fees schedule.
6. Section 4.2 ADMINISTRATIVE PENALTIES of By-law 2009-056 is hereby amended by adding the following new subsection 4.2(b.1):
- b.1) Each person who has been issued a penalty notice for a violation of subsection 2(c) of this By-law shall, upon issuance of the penalty notice, be liable to pay an administrative penalty to the Town in the amount of \$1,000 or as revised in the rates and fees schedule.
7. Section 4.2 ADMINISTRATIVE PENALTIES of By-law 2009-056 is hereby amended by adding the words “save and except for a violation of subsection 2(c) of this By-law,” after the word “By-law” in line two of subsection 4.2(c).
8. Section 4.2 ADMINISTRATIVE PENALTIES of By-law 2009-056 is hereby amended by deleting subsection 4.2(d) and substituting the following:
- d) Upon issuance of the second penalty notice, save and except for a violation of subsection 2(c) of this By-law, the person shall be liable to pay an administrative penalty to the Town in the amount of \$750 or as revised in the rates and fees schedule.
9. Section 4.2 ADMINISTRATIVE PENALTIES of By-law 2009-056 is hereby amended by adding the words “save and except for a violation of subsection 2(c) of this By-law,” after the word “By-law” in line two of subsection 4.2(e).
10. Section 4.2 ADMINISTRATIVE PENALTIES of By-law 2009-056 is hereby amended by deleting subsection 4.2(f) and substituting the following:

- f) Upon issuance of a third or subsequent penalty notice, save and except for a violation of subsection 2(c) of this By-law, the person shall be liable to pay an administrative penalty to the Town in the amount of \$1,000 or as revised in the rates and fees schedule.
- 11. Section 4.3 SERVICE AND NOTICE of By-law 2009-056 is hereby amended by designating the current unnumbered text as subsection (a) and adding new subsection (b) as follows:
 - b) In addition to subsection 4.3(a), notice shall be given to the parent(s) or guardian(s) of a person under eighteen years of age who has been issued a penalty notice under this By-law by delivering a copy of the penalty notice to the parent(s) or guardian(s).
- 12. Section 6 PENALTY of By-law 2009-056 is hereby amended by deleting subsection 6(a) and substituting the following:
 - a) Every person who is convicted of an offence is liable to a fine of not less than \$500 and not more than \$5,000 for the first offence and to a fine of not more than \$10,000 for a subsequent offence.
- 13. That all other provisions of By-law 2009-056 hereby remain in force and effect.

PASSED this 27th day of April, 2026

MAYOR

CLERK

APPENDIX B – UPDATE TO THE RATES AND FEES SCHEDULE

The following administrative penalties be added to the 2026 Municipal Enforcement Services - By-law rates and fees schedule:

Service Provided	Unit of Measure	HST Y/N	Proposed Fee
Administrative Penalty – 1st violation (Discharge of Fireworks)	each	N	\$500.00
Administrative Penalty – 2nd violation (Discharge of Fireworks)	each	N	\$750.00
Administrative Penalty – 3rd and subsequent violations (Discharge of Fireworks)	each	N	\$1,000.00
Administrative Penalty – 1st and subsequent violations (Discharge of Fireworks Section 2(c))	each	N	\$1000.00

Memo

To: Mayor Burton and Members of Council
From: William Short, Town Clerk
CC: Jane Clohecy, CAO
Sheryl Ayres, Commissioner, Corporate Services
Date: March 23, 2026
Subject: Municipal Clearance for Liquor Sales Licence

The following requests for comment regarding Municipal Clearances for liquor sales licences were received and circulated by the Clerk's department from February 19, 2026 to March 23, 2026 for the following establishments:

- Sneyeh



William Short

Town Clerk

Memo

To: Members of Council
From: Andrea Coyne, Deputy Clerk
CC: Will Short, Town Clerk, S. Rosati, S. Campbell
Date: March 31, 2026
Subject: Corporate Policy Update – Q1 2026

As part of the ongoing corporate policy and procedure review, this memo provides an update on corporate procedures under the authority of the Chief Administrative Officer (CAO), or delegate, that have been introduced, updated, or reconfirmed. All policies and procedures are reviewed in accordance with established review periods, and policies continue to be submitted to Council for approval. This report addresses the procedures which have been addressed by the Policy Review Administration Group (PRAG) since January 2026.

At the PRAG meeting of February 18, 2026:

- [Commercial Vehicle Parking Enforcement Procedure](#) – Newly implemented to establish a clear and consistent approach for enforcing restrictions on where commercial vehicles may park in Oakville. It is meant to protect public safety and residential neighbourhood character by addressing issues such as oversized vehicles, prolonged parking, and use of streets not designed for commercial storage. The procedure also provides direction to enforcement staff to ensure fair, transparent, and uniform application of existing by-laws. Overall, it supports compliance and clarity for both drivers and the community while aligning enforcement with Council-approved regulations.

Should you have any questions, please feel free to contact me.

Andrea Coyne
Deputy Clerk

Memo

To: Members of Council

From: Legal Department & Municipal Enforcement Services

CC: Jane Clohecy, Chief Administrative Officer
Michael Mizzi, Commissioner of Community Development
Sheryl Ayres, Commissioner of Corporate Services
Paul Damaso, Commissioner of Community Services
Phoebe Fu, Commissioner of Community Infrastructure
Julie Clarke, Director of Corporate Strategy and Government Relations

Date: April 8, 2026

Subject: Safe Access to Places of Worship By-law Update

Background

On December 16, 2024, following receipt of the [Roles and Responsibilities in Managing Protests staff report](#) at the [December 16, 2024 Council Meeting](#), Town Council directed staff to engage in virtual public consultation and to research and investigate a draft by-law to address certain forms of protests within a reasonable distance of vulnerable community infrastructure.

In responding to Council's direction, on May 1, 2025, staff brought forward a report for Council to receive: [Potential Protest By-law near Vulnerable Social Infrastructure staff report and appendices](#). Due to public disruption at the Council meeting, the meeting was adjourned and reconvened at the [May 12, 2025, Council meeting](#), where Council approved the following:

1. That the revised draft By-law 2025-088, be passed, which includes the following amendments:
 - a. The by-law shall apply only to places of worship as well as premises used on a temporary basis to host religious ceremonies or services;

- b. The by-law shall apply only during the times that such ceremonies or services are actively taking place, including a reasonable period immediately before and after;
 - c. The by-law shall apply to all municipal properties, or parts thereof, within fifty (50) metres from the boundaries of the properties in paragraph a.
- 2. That the revised draft By-law 2025-089, by-law to amend Administrative Penalties for Non-Parking Violations and Orders By-law 2021-038, be passed.
- 3. That consideration of the by-law's application to any other forms of vulnerable social infrastructure (such as healthcare, social services, or educational institutions) shall be deferred for a period of one year, to allow time for the federal government to act on its commitment made during the 2025 federal election as announced by Prime Minister Mark Carney to introduce protective legislation.
- 4. That staff be directed to monitor federal developments and return to Council with a report and recommendations no later than June 1, 2026 regarding the potential future expansion of the by-law's application to other vulnerable social infrastructure.
- 5. That Council requests the Attorney-Generals of Ontario and Canada introduce legislation to make it an offence to intentionally and willfully obstruct access to any place of worship, school, and other vulnerable social infrastructure, and an offence to willfully intimidate or threaten those attending services at these locations, while allowing peaceful protests or demonstrations.
- 6. A copy of this resolution shall be forwarded to the Minister of Justice and Attorney General of Canada, the Minister of the Attorney General for Ontario, the Members of Parliament and Provincial Parliament for Oakville, the Association of Municipalities of Ontario, and the Federation of Canadian Municipalities, to express the Town of Oakville's support for federal action to protect places of worship and other community spaces from targeted protest and hate-motivated disruption.

Comments

In response to item 4 of the Council direction noted above, staff can advise that the federal government introduced Bill C-9, *An Act to amend the Criminal Code (hate*

propaganda, hate crime and access to religious or cultural places), on September 19, 2025, known as the *Combatting Hate Act*.¹

Bill C-9 would amend the *Criminal Code* to among other things,

- create an offence of wilfully promoting hatred against any identifiable group by displaying certain symbols in a public place
- repeal the defence based on the expression of opinions on religious subjects or texts in relation to the offences of wilful promotion of hatred or antisemitism
- create a hate crime offence of committing an offence under that Act or any other Act of Parliament that is motivated by hatred based on certain factors
- create an offence of engaging in any conduct with the intent to provoke a state of fear in a person in order to impede their access to places that are primarily used:
 - for religious worship, or
 - by an identifiable group
 - for administrative, social, cultural or sports activities or events,
 - as an educational institution, including a daycare, or
 - as a residence for seniors
- create an offence of intentionally obstructing or interfering with a person's lawful access to such places.

The Bill was passed by the House of Commons on March 25, 2026 and is currently proceeding to the Senate. Civil liberties groups including the Canadian Civil Liberties Association have raised concerns about the Bill, arguing it could criminalize peaceful protest and silence unpopular expression. The Minister of Justice examined Bill C-9 for any inconsistency with the Charter pursuant to their obligation under section 4.1 of the *Department of Justice Act*.²

In June 2025, the City of Vaughan received a Notice of Application by the Canadian Civil Liberties Association seeking to quash Vaughan's By-law prohibiting nuisance demonstrations within one hundred metres of vulnerable social infrastructure for illegality, pursuant to s. 273(1) of the *Municipal Act*.³ A hearing date has not yet been set for this application.

¹ [Government Bill \(House of Commons\) C-9 \(45-1\) - Third Reading - Combatting Hate Act - Parliament of Canada](#)

² [Bill C-9: An Act to amend the Criminal Code \(hate propaganda, hate crime and access to religious or cultural places\)](#)

³ [NOTICE OF APPLICATION - 23-JUNE-2025 0DU3JAJT.pdf](#)

Staff will continue to monitor these matters and report back to Council in 2027 regarding the potential future expansion of the Town's "Safe Access to Places of Worship By-law" to other vulnerable social infrastructure.



THE CORPORATION OF THE TOWN OF OAKVILLE

BY-LAW NUMBER 2026-059

A By-law to amend By-law 2022-125 as amended, a by-law to make appointments to the Board of Management for the Downtown Oakville Business Improvement Area

WHEREAS pursuant to the Municipal Act R.S.O. 2001 as amended, a Board of Management shall be composed of one or more directors selected by a vote of the membership of the improvement area and appointed by the municipality; and

WHEREAS By-law 2022-125, appointed members to the Downtown Oakville Business Improvement Area Board of Management (the Board) on November 21, 2022; and

WHEREAS the Downtown Oakville Village Business Improvement Area Board of Management passed a motion at its board meeting to approve and recommend revisions to the current appointments.

COUNCIL ENACTS AS FOLLOWS:

That By-law 2022-125 be amended by removing Violet Jameson and adding George Lazardis.

PASSED this 27th day of April, 2026

MAYOR

CLERK



THE CORPORATION OF THE TOWN OF OAKVILLE

BY-LAW NUMBER 2026-071

A by-law to confirm the proceedings of a meeting of Council

COUNCIL ENACTS AS FOLLOWS:

1. Subject to Section 3 of this by-law, every decision of Council taken at the meeting at which this by-law is passed and every resolution passed at that meeting shall have the same force and effect as if each and every one of them had been the subject matter of a separate by-law duly enacted.
2. The execution and delivery of all such documents as are required to give effect to the decisions taken at the meeting at which this by-law is passed and the resolutions passed at that meeting are hereby authorized.
3. Nothing in this by-law has the effect of giving to any decision or resolution the status of a by-law where any legal prerequisite to the enactment of a specific by-law has not been satisfied.

PASSED this 27th day of April, 2026

MAYOR

CLERK